

ATTACHMENT B

The Nation's Homeland Security Educator

Stan M. McKinney **Director of Executive Education Programs** **Center for Homeland Defense and Security**

Stan McKinney is the Director of Executive Education Programs and is responsible for leading the Center's extensive executive education initiatives serving the homeland security priorities of the U.S. Department of Homeland Security, as well as local, state, tribal and federal agencies. He previously served as an Associate Director of Executive Education from 2003-2007 and was responsible for the development and delivery of executive education workshops, seminars and training for senior state, local and federal officials.

Mr. McKinney served as the Director of the Emergency Management Division for the State of South Carolina from 1993 through 2002. In this capacity, he was responsible for the development and implementation of a statewide comprehensive emergency management system. He served as the primary advisor to the Governor and Adjutant General regarding emergency preparedness and operations and was designated as State Coordinating Officer for four presidential major disaster declarations. He was responsible for direct interface with members of the state legislature, county and city councils, administrators and mayors, and members of the congressional delegation concerning emergency management issues.

In 2001 Mr. McKinney was assigned, on special detail, to the U.S. Department of Justice as a senior emergency management advisor for state and local domestic preparedness issues. He was responsible for supporting state and territorial emergency management agencies regarding preparedness for incidents involving weapons of mass destruction, including providing technical assistance and support for threat and needs assessments, emergency planning, training, and exercise development. He also provided extensive outreach to state executive, legislative, public safety, and academic organizations. Following the September 11th terrorist attacks in New York and Washington, DC he served as a key advisor on emergency management operational policy.

He was recalled to state service in 2003 and served as Assistant to the Chief of the South Carolina State Law Enforcement Division to support the development of a statewide homeland security program to ensure statewide implementation of national preparedness programs, policies, goals and objectives. This assignment included oversight for the development of specialized response teams and a statewide intelligence fusion and information sharing network.

Mr. McKinney is a Past President (1997-1998) of the National Emergency Management Association (NEMA), which represents all state and territorial emergency management directors in the development and advocacy of national policy, strategic and operational issues. He has served on numerous state and national advisory councils, committees, and professional organizations impacting upon emergency management and homeland security, including the U.S. Department of Homeland Security's State, Local, Tribal, and Territorial Government Coordinating Council.

Mr. McKinney holds a Bachelor of Arts Degree in Political Science-Public Administration (1980) and a Master of Criminal Justice (1988) from the University of South Carolina.



Susan Jones-Hard **Managing Director of Executive Education Programs** **Center for Homeland Defense and Security**

Susan Jones-Hard joined the Naval Postgraduate School's Center for Homeland Defense and Security (CHDS) Executive Education Program in August 2007. She was appointed Managing Director to assume responsibility for supporting the other Associate Directors as they present Mobile Education Team seminars around the nation.

Prior to joining CHDS, Ms. Jones-Hard served for over two years as the Public Health Manager of the Mid-America Regional Council (MARC) – a bi-state council of governments encompassing the nine counties and 120 municipalities of the Kansas City metropolitan area.

Susan Jones-Hard came to MARC after more than twelve years at the Colorado Department of Public Health and Environment (CDPHE) where she served as the department's Emergency Response Coordinator and the Director of the Emergency Management. In 2000, Ms. Jones-Hard worked alongside the Colorado Chief Medical Officer to draft one of the nation's earliest bills to support coordinated statewide response to bio-terrorism and was subsequently appointed as a member of the Governor's Expert Emergency Epidemic Response Commission (GEEERC) established as a result of that statute. Ms. Jones-Hard also served as the co-chair of the State Emergency Response Commission (SARA Title III) and as a member of the Colorado Counter-Terrorism Advisory Council (CTAC).

During her tenure at CDPHE, Ms. Jones-Hard was also responsible for all off-site emergency public information planning for the Rocky Flats Environmental Technology Site, including staging continual training and exercises with the communities in the Emergency Planning Zone. She served as one of the founding members and two-time president of the Emergency Services Public Information Officers of Colorado (ESPIOC) and coordinated public information logistics for the response to the Columbine High School shooting in Jefferson County, Colorado.

Prior to joining the Colorado state health department, Ms. Jones-Hard was the Director of Disaster/Emergency Services for the Tucson AZ and the Mile High (Denver, CO) Chapters of the American Red Cross and managed the Red Cross Station offices at Fitzsimons Army Medical Center and Lowry Air Force Base.

Ms. Jones-Hard obtained her Bachelor of Science degree in Social Work/Psychology at University of Central Missouri in Warrensburg, MO. In 2004, she graduated as the only public health representative in the inaugural class of the Office of Domestic Preparedness (DHS/G&T) sponsored National Security Affairs/Homeland Security and Defense Master's of Arts program at the Naval Postgraduate School in Monterey, CA.



John Bilotta
Managing Partner
O'Connor, Bilotta and Associates, LLC

John Bilotta is a founding partner in a strategic communication firm in Washington DC. His practice focuses on a variety of risk and crisis communication issues facing the public and private sector.

Mr. Bilotta also works with the Naval Postgraduate School's Center for Homeland Defense and Security as its Senior Risk Communication Advisor. Since the end of 2003, he has helped design scenarios and participated in dozens of homeland security seminars for governors, mayors and their senior staffs.

Mr. Bilotta has also advised DHS public affairs on incident communication areas and provided risk communications training to senior federal officials.

During a nearly 20 year career as a print and broadcast journalist, Mr. Bilotta was based in London, Moscow, Tokyo and Washington DC. He has been a foreign correspondent for United Press International, and producer and bureau chief for ABC News in Moscow. In Washington, he was a producer for the ABC News magazine shows Prime Time and 20/20.

While overseas, Mr. Bilotta helped cover the collapse of the Soviet Union, wars in Chechnya and Bosnia, the Russian presidential elections and the rise of organized crime in Eastern Europe.

Other stories included coverage of the sniper shootings in Maryland, security problems at a Russian chemical weapons storage facility, and coverage of the hunt for Osama bin Laden in Pakistan and Afghanistan.

Mr. Bilotta is a graduate of UCLA.



Rocco Casagrande, PhD
Managing Director
Gryphon Scientific, LLC

Rocco Casagrande is the Managing Director of Gryphon Scientific, LLC. His projects at Gryphon Scientific focus on bringing rigorous scientific analysis to problems of homeland defense. He currently serves on several committees focused on preparedness policy, including, the Executive Steering Committee on Medical Decision Making with Scarce Resources following a Nuclear Detonation, the Radiological/Nuclear Integrated Program Team, the Blood and Tissue Working Group, the Interagency Modeling and Analysis Coordination Working Group for Improvised Nuclear Devices and the Anthrax Modeling Working Group. Over the past several years, Dr. Casagrande has led several projects related to weapons of mass destruction and science policy for various federal and state agencies. These projects include WMD threat and risk assessments and biodefense system evaluations for the Department of Homeland Security, technology assessment for the FBI and Multistate Partnership for Security in Agriculture, modeling for the Department of Health and Human Services and technical guidance for the Defense Threat Reduction Agency, the White House Office of Science and Technology Policy, and non-profit research institutes e.g.; Georgetown University, MIT and the Institute for Defense Analysis.

From December 2002 to March 2003, Dr. Casagrande served as an UNMOVIC biological weapons inspector in Iraq where he obtained hands-on experience with chemical and biological agents. In Iraq, Dr. Casagrande acted as the chief of the UN biological analysis laboratory. Prior to working for UNMOVIC, Dr. Casagrande led a team of biologists and engineers to test and develop real-time detectors for biological agents while working as a scientist at a Boston-based biotechnology firm.

For the past nine years, Dr. Casagrande has been studying the problem of agricultural bioterrorism. Dr. Casagrande has been consulted as an expert on agricultural biological warfare by the department of defense, congressional staff and NATO advanced research workshops. He served on the Office of Science and Technology's Blue Ribbon Panel on Agroterrorism.

Dr. Casagrande holds a B.A. in chemistry and a B.A. in biology from Cornell University where he graduated *magna cum laude* and a Ph.D. in experimental biology from MIT. During his academic career, Dr. Casagrande published several articles on his novel research in molecular biology, cell biology, genetics and biochemistry.



Matt Cowles **Director of Federal Government Relations** **National Emergency Management Association**

Matt Cowles currently serves as the Director of Government Relations for the National Emergency Management Agency (NEMA). In that capacity, Mr. Cowles manages the staff, budget, and priorities of the Washington, D.C. office for NEMA and acts as the primary liaison between State Emergency Managers, Members of Congress, and Federal agencies.

In addition to his responsibilities at NEMA, Mr. Cowles also serves as a member of faculty leadership for the Center for Homeland Defense and Security at the Naval Postgraduate School in Monterey, California where he provides expertise in the areas of strategic planning, program development, and budgetary guidance to the Nation's first Masters Degree Program in Homeland Security. He is also the Summary and Assessment Coordinator for the Mobile Education Team Executive Education Program and an advisor to the Executive Leaders Program.

Prior to joining NEMA, Mr. Cowles served as Senior Consultant and Program Manager at Plexus Scientific Corporation. In that capacity, Mr. Cowles administered millions of dollars in contracts to the Department of Homeland Security developing the National Response Plan, the National Strategy for the Physical Protection of Critical Infrastructures and Key Assets, and the Interagency Security Plan. Mr. Cowles also oversaw a staff of contractors charged with the development of the Principle Federal Official doctrine.

Prior to entering the private sector, Mr. Cowles was twice appointed by the President to the Departments of Justice and Homeland Security as the Special Assistant to the Director and later Deputy Chief of Staff to the Office for Domestic Preparedness (ODP). During his tenure with the ODP, Mr. Cowles was responsible for the smooth transition of the agency from the Department of Justice to the Department of Homeland Security in March 2003, strategic planning efforts, direct supervision of budget and legislative affairs staffs, oversight of \$4.2 billion budget, and until March of 2004 acted as Chief of Staff to nearly 200 Federal personnel, contractors, and Interns.

Before his move to Washington, D.C., Mr. Cowles served several members of the Michigan State Legislature including the Senate Majority Leader, two Senators, and member of the House of Representatives in positions such as Legislative Director, Communications Specialist, and Constituent Relations Assistant. After an unsuccessful primary bid for the Michigan State House of Representatives, Mr. Cowles was asked to join the Bush-Cheney 2000 Presidential campaign where he served on the Michigan campaign staff as Coalitions Director, the Florida Recount Team, and later the Deputy Administrative Director for Presidential Security with President George W. Bush's Presidential Inaugural Committee.

Mr. Cowles holds a Bachelor of Arts degree in Business Administration and Pre-law from Michigan State University.



Chief Charles F. "Rick" Dinse Law Enforcement Advisor to the FEMA Administrator (Ret)

Chief Dinse came to the newly created position of Law Enforcement Advisor to the Administrator of FEMA in November 2007, completing his 3 year term with FEMA in November of 2010. During the last six months of his tenure with FEMA, he was detailed to the Department of Homeland Security as Acting Assistant Secretary for State and Local Law Enforcement. Prior to his appointment to FEMA, he was the Chief of Police of the Salt Lake City Police Department from August 2000 until his retirement in July 2006. In addition to his experience in all aspects of municipal law enforcement, Rick also has extensive experience in special event planning, emergency preparedness and disaster response. As Chief of Police of the Host City for the 2002 Winter Olympics, he played an integral role in planning and securing the 2002 Winter Olympic Games in Salt Lake City. He also served as Vice-Chairman of the Utah Olympic Public Safety Command (UOPSC) and was heavily involved in theatre-wide security preparations for the Games.

Before being appointed as Chief in Salt Lake City, he served for over 34 years with the Los Angeles Police Department (LAPD). As Deputy Chief with the LAPD, he oversaw police operations in a large geographic area of the City of Los Angeles. During his LAPD career, he participated in the security preparations for the 1984 Los Angeles Summer Olympics and the 1987 visit of Pope John Paul to Los Angeles. He also helped direct police response in the San Fernando Valley during the aftermath of the 1994 Northridge Earthquake and was involved in planning for the 2000 Democratic National Convention. As the Department's Emergency Preparedness Coordinator (EPC), he represented the Police Department to the City's Emergency Operations Board and was a member of the Emergency Preparedness Commission for the County and Cities of Los Angeles from 1996 to 1998. As EPC he also managed that part of the LAPD that included: Special Weapons and Tactics, Air Support and Tactical Planning.

He obtained his Bachelor's Degree from California State University at Los Angeles, is a graduate of the Federal Bureau of Investigation National Academy in Quantico, Virginia, and the California Law Enforcement Command College. He obtained his Master's Degree from California Polytechnic University, Pomona. A former member of Major Cities Chiefs Association, he is currently active with FBI National Academy Associates, the National Executive Institute Associates, and the International Association of Chiefs of Police.



Vincent J. Doherty
Director for Program Outreach
Center for Homeland Defense & Security

Vincent J. Doherty is currently the Director for Program Outreach for the Center for Homeland Defense and Security (CHDS) at the Naval Postgraduate School (NPS), Monterey, CA. He is also a member of the Editorial Advisory Board for the Homeland Security Affairs Journal, a peer reviewed, academic publication dedicated to the advancement of Homeland Security as professional discipline. He is an Adjunct Professor at Long Island University's Homeland Security Management Institute (LIU-HSMI) where he instructs graduate level courses in emergency management and weapons of mass destruction.

Mr. Doherty retired from the Fire Department of New York City after 25 years of service in September 2006, as the Executive Officer of HazMat Operations, Special Operations Command (SOC). He was a highly decorated, 25 year veteran of the Department, serving as the Captain of Hazardous Materials Company #1, the preeminent hazmat response unit dedicated to hazardous materials response for the City of New York and he also served with distinction after 9/11 as an Acting Battalion Chief for the newly established Haz Mat Battalion and performed the task of rebuilding the hazmat capability and preparedness of the Special Operations Command (SOC). Prior to his fire service career, Mr. Doherty was employed as a Quality Control and Research and Development Chemist for Fisher Diagnostics, Orangeburg, NY.

Mr. Doherty holds a Bachelor of Science degree from St. John's University, a Master of Arts degree in Security Studies from the Center for Homeland Defense and Security at the Naval Postgraduate School and he was the CHDS 2005-2006 Senior Fellow/Practitioner at the Department of Homeland Security's Preparedness Directorate. He is also a Senior Fellow with the Center for Naval Analysis.

A highly regarded subject matter expert in such fields as Hazardous Materials, Weapons of Mass Destruction, Emergency Management, first responder communications, and various fire service specialties, he served on the Board of Advisors for ICx Technologies and Ahura Corporation and presently is on the Board of Advisors for Bruker Corporation and EdgeVelocity Corp. He is a member of LIU's Homeland Security Management Institute's distinguished Board of Advisors and also serves as a member and former Co-Chair (eight years) of the Science and Technology Committee for the Interagency Board (IAB) for Equipment Standardization and Interoperability..



CAPT ROBERT DeMARTINO, MD
Director, Behavioral Medicine Division
Office of the Chief Medical Officer, Department of Defense

Captain Robert DeMartino, MD, USPHS is Director, Behavioral Medicine Division in the Office of the Chief Medical Officer, Office of the Assistant Secretary of Defense for Health Affairs, Department of Defense. He serves as principal behavioral health advisor to the Chief Medical Officer and is engaged in a comprehensive effort to revitalize behavioral health benefits to the more than nine million beneficiaries of the Department of Defense's health care system. Additionally, he is guiding research on behavioral health care delivery to military servicemembers returning from combat.

CAPT DeMartino is Assistant Professor of Psychiatry, F. Edward Hébert School of Medicine, Uniformed Services University of the Health Sciences. He earned his medical degree from Tufts University before completing residency training in both internal medicine and psychiatry in Boston, Massachusetts. Before entering Federal service he worked with war-traumatized refugees, the seriously mentally ill and persons ordered by the Massachusetts courts for psychiatric evaluation. In previous work with the Department of Health and Human Services (DHHS), CAPT DeMartino served on the DHHS *Anti-Bioterrorism Strategic Planning Committee* and was a member of the Federal team that produced the *Counter-Terrorism Concept of Operations Plan* - created to provide coordinated Federal assistance from DHHS for public health and medical care needs resulting from terrorist threats or acts employing weapons of mass destruction. In support of that work, Dr. DeMartino guided the DHHS writing and publication of *Communicating in a Crisis: Risk Communication Guidelines for Public Officials*.

In response to the events of September 11, CAPT DeMartino was deployed to New York City to establish a Federal Mental Health Response team in support of the emergency response personnel participating in rescue efforts. As part of the US Government humanitarian response to the Indian Ocean Tsunami, he served aboard the hospital ship USNS Mercy at Banda Aceh, Indonesia. After Hurricane Katrina, CAPT DeMartino served as the DHHS Secretary's Mental Health Lead for the Louisiana in Baton Rouge.

From 1998-2006 Dr. DeMartino represented mental health issues for DHHS on the US-Russia Binational Commission on Economic and Technological Cooperation. Dr. DeMartino served as representative to both the Disaster Mental Health section of the Health Committee and delegate to the Federal Emergency Management Agency led US-Russia Joint Committee on Cooperation in the Field of Natural and Man-made Technological Disaster Prevention and Response.



Clark Kimerer Deputy Chief / Chief of Administration Seattle Police Department

Clark Kimerer is a 23-year veteran of the Seattle Police Department. As Deputy Chief of Administration, he is second-in-command to Chief Gil Kerlikowske, and oversees all Department uniformed and special Operations personnel, the Investigations Bureau, and the Emergency Preparedness Bureau. Since 1999, he is also the Director of the City of Seattle Emergency Operation Center (EOC), coordinating all City operations during activation for a natural disaster or terrorist attack. Beginning in January of 2002, and continuing through May of 2003, Chief Kimerer oversaw the planning and execution of the TOPOFF2 exercise held in Seattle and has participated in numerous national conferences and seminars regarding homeland security issues, intelligence systems design and implementation, critical incident management and ICS/NIMS. Chief Kimerer has served as an advisor and workgroup member for DHS-ODP and the Major City Chiefs on the development of the National Response Plan, HSPD-8 Common Scenarios, Universal Task List and Universal Capabilities List, and on the Intelligence Fusion Center Standards committee for DOJ as part of the Global Justice Information Sharing Initiative.

Chief Kimerer was hired by the Seattle Police Department in 1983 and worked in Patrol in the South, East and West Precincts and then as the Training Officer for the SWAT Team. He was promoted to Sergeant in July of 1987 and held assignments in the Special Operations Division and DWI Unit before being assigned to the 1990 Goodwill Games Planning Group. Following his promotion to Lieutenant in late 1989, he continued as Lead Planner for this group through the completion of that event. From 1985 to 1992, he was also Chief Negotiator for the SPD Hostage Negotiation Team. He served as Captain of the West (Headquarters) Precinct from 1992 to 1996, and later commanded the Internal Investigations Section and the Vice & Narcotics Section. Chief Kimerer was promoted to Assistant Chief in January 1999, and served as Department Chief of Staff until his promotion in October 2001 to Deputy Chief of Operations.

Chief Kimerer holds a Bachelor of Arts degree in Classics and Liberal Arts from St. John's College and attended the Master's Degree - Graduate Institute for the Liberal Arts Program at St. John's. He is a graduate of the FBI National Executive Institute (Class #26) and has also participated in various advanced courses at the FBI Academy, Harvard University, and Northwestern University, among others. In 1996, Chief Kimerer attended and completed the certificate program at the Harvard Negotiation Project at Harvard Law School. Chief Kimerer has served as a visiting instructor at Sam Houston State University, Seattle University, Southern Illinois University, the Defense Institute of Great Britain, and as a subject matter expert for the State of South Carolina, Barcelona, Spain (for the 1992 Olympics), the Naval Postgraduate School and the for the Department of Homeland Security as a TOPOFF 3 mentor, among others. He is a lifelong resident of Seattle, and is involved in various civic and charitable activities, including coaching youth soccer and basketball, and as Chair of the Board of Directors of the Downtown Emergency Service Center. He and his wife Julie have three sons.



Robert B. Stephan
Managing Director, Dutko Global Risk Management
Dutko Worldwide

Colonel Bob Stephan is Managing Director, Dutko Global Risk Management, a core enterprise of the Washington, D.C.-based strategic consulting firm, Dutko Worldwide. Prior to his current position, Colonel Stephan served the Assistant Secretary of Homeland Security for Infrastructure Protection, U.S. Department of Homeland Security from 2005 to 2008. In this capacity, he was responsible for the Department's efforts to catalog our critical infrastructures and key resources, develop the National Infrastructure Protection Plan and coordinate risk-based strategies and protective measures to secure our infrastructures from terrorist attack, as well as enable their timely restoration in the aftermath of natural disasters and other emergencies. His specific areas of focus included the following critical sectors: Transportation (including ports and maritime facilities), Communications, Energy, Dams, Information Technology, Critical Manufacturing, Chemical, Nuclear, Water, Banking and Finance, Food and Agriculture, Commercial Facilities, Government Facilities, Emergency Services, and Monuments and Icons. His efforts also included extensive partnership building and facilitating risk analysis, contingency/resiliency planning, risk mitigation and emergency response planning across a wide array of Federal, State, and local government and private sector security partners.

With the initial activation of the Department of Homeland Security in 2003, Colonel Stephan served as Special Assistant to the Secretary and Director of the Secretary's Headquarters Operational Integration Staff. In this capacity, he was responsible for a wide range of activities that included headquarters-level interaction in the areas of strategic and operational planning, core mission integration, domestic incident management, and training and exercises. He also directed the Interagency Incident Management Group, integrating Department and interagency capabilities in response to domestic threats and incidents.

Previously, Colonel Stephan served as the first Senior Director for Critical Infrastructure Protection in the Executive Office of the President (EOP). During his tenure with EOP, his duties included developing and coordinating interagency policy and strategic initiatives to protect the United States against terrorist attack across critical infrastructure sectors, with a specific focus on the transportation sector.

Colonel Stephan held a variety of key operational and command positions in the joint special operations community during a 24-year Air Force career. During Operation Desert Storm, he deployed to Saudi Arabia as a joint battlestaff planner and mission commander supporting Joint Special Operations Task Force strategic interdiction operations in Iraq. As a commander of two Air Force Special Tactics Squadrons, Colonel Stephan organized, trained, and equipped forces for contingency operations in Somalia, Haiti, Bosnia, Croatia, Liberia, Colombia, and Kosovo.

Colonel Stephan currently has access to a Top Secret/Special Compartmentalized Information (TS/SCI) Clearance through the Department of Homeland Security.

Colonel Stephan is a distinguished graduate of the USAF Academy, and holds a Bachelors Degree in Political Science. He is an Olmsted Scholar, and has earned Masters Degrees in International Relations from the University of Belgrano, Buenos Aires, Argentina, and The Johns Hopkins University.

Robert M. (Mike) Walker
Chairman
Plexus Scientific Corporation

Robert M. (Mike) Walker is Chairman of the Board of Plexus Scientific Corporation in Alexandria, Virginia. Mr. Walker joined Plexus in 2001 following a 32-year career in public service. He was confirmed four times by the United States Senate to serve in senior executive branch positions. He was Acting Secretary of the Army in 1998. He also served as Under Secretary of the Army, Army Acquisition Executive, Assistant Secretary of the Army, and Deputy Director of the Federal Emergency Management Agency. Mr. Walker was an Under Secretary of Veterans Affairs when he retired from the federal government. Prior to joining the executive branch, he was staff director of the Senate Subcommittee on Military Construction Appropriations for 12 years.

Mr. Walker is recognized as one of the nation's leading authorities on homeland security and homeland defense. Following the terrorist attacks in New York and Washington on September 11, 2001, Mr. Walker was recalled to federal service to serve on a homeland defense tiger team reporting to the Secretary of Defense. He later served as a member of the Strategic Review Group for the White House Office of Homeland Security Directorate of Prevention and Protection. Mr. Walker led the executive support cell for the National Terrorism Exercise Series, TOPOFF II, and was the senior player for the TOPOFF large-scale game. For the DHS Headquarters Operational Integration Staff, he supported the development of the National Response Plan, the National Strategy for the Physical Protection of Critical Infrastructures and Key Assets, and the Interagency Security Plan. Mr. Walker is vice-chair of the National Infrastructure Institute which is studying critical infrastructure protection. He also serves as a faculty member for the Naval Postgraduate School's Center for Homeland Defense and Security.

During his previous Pentagon service, Mr. Walker oversaw Military Support to Civil Authorities for five years. He led Department of Defense support to FEMA and the FBI following the bombing of the Murrah Federal Building in Oklahoma City. He established the Nunn-Lugar-Domenici program to train emergency first responders in 120 American cities to deal with terrorist attacks using weapons of mass destruction. He created National Guard Civil Support Teams in 10 federal regions to assist local authorities in responding to terrorism. Mr. Walker led DOD security support for the Atlanta Olympics, the Denver Summit of the Eight, and the 1997 Inauguration of the President. He was instrumental in establishing the Center for Domestic Preparedness in Anniston, Alabama. Mr. Walker was an author of the terrorism annex to the Federal Response Plan, which implemented Presidential Decision Directive 39.

While serving at FEMA, Mr. Walker was responsible for the agency's terrorism and national security programs, including the continuity of government and continuity of operations planning programs. He was a member of the President's Management Council and served as Chair of the Domestic Working Group of the President's Y2K Council. He led FEMA's interagency preparations for the NATO 50th Anniversary Summit. Mr. Walker also directed FEMA's participation in the President's Long-Term Recovery Task Force following the devastation of Hurricane Georges in Puerto Rico.