



Memorandum

TO: HONORABLE MAYOR
AND CITY COUNCIL

FROM: Jeff Ruster

**SUBJECT: NONPROFIT STRATEGIC
ENGAGEMENT PLATFORM
UPDATE**

DATE: January 6, 2010

Approved

Date

1/8/10

COUNCIL DISTRICT: City-Wide

RECOMMENDATION

It is recommended that the City Council accept this report on the objectives, current activities and impact of the Nonprofit Strategic Engagement Platform on the City of San José's partnerships with Community Based Organizations.

OUTCOME

The City's efforts through the Nonprofit Strategic Engagement Platform (the "Platform") to enhance the accountability and impact of the \$35.6 million of funding provided to 323 nonprofit contractors for fiscal year 2009-2010 are presented in this report.

The Platform is a City-wide proactive approach to strategically manage the relationships with the many nonprofits that the City engages for the delivery of services. The interdepartmental focus of the Platform centers upon providing uniformity regarding the City's policies and procedures related to contract preparation and administration and monitoring, enhancing communications both internally and externally. Through an early warning system, the Platform is intended to identify nonprofits with marginal financial or other issues with a potential of jeopardizing the investment of City funds for the intended service to the community.

BACKGROUND

In April 2009, City staff presented to the Rules and Open Government Committee a status report on the activities, deliverables and next steps of the recently developed Nonprofit Strategic Engagement Platform. The Rules Committee accepted the report with the direction to return to the full City Council with information related to the levels of support for Community Based

Organizations (CBOs) for the 2009-2010 fiscal year and an update on the progress and activities of the Platform.

Key preceding events that resulted in the Platform being developed include the April 2007 City Council direction that “City Manager’s staff to return with recommendations and suggestions on how to deal with other nonprofit groups and how they qualify for special funding requests, if not considered a loan.” This direction was given after the City had responded to significant nonprofits experiencing difficulties and requesting special financial support from the City.

In addition the City Auditor’s Office has conducted two audits related to the City’s relationship with nonprofits: the 2006 Audit of Citywide Grant Oversight and the 2008 Audit of the City’s Oversight of Financial Assistance to Community Based Organizations. Both audits resulted in recommendations that have been fully or partly implemented through the interdepartmental efforts of the Platform.

The Mayor’s 2009 March Budget Message specifically recognized the value of working with nonprofit partners for the delivery of strategic services and that it is important that nonprofit partners are financially healthy and accountable and receive appropriate technical support.

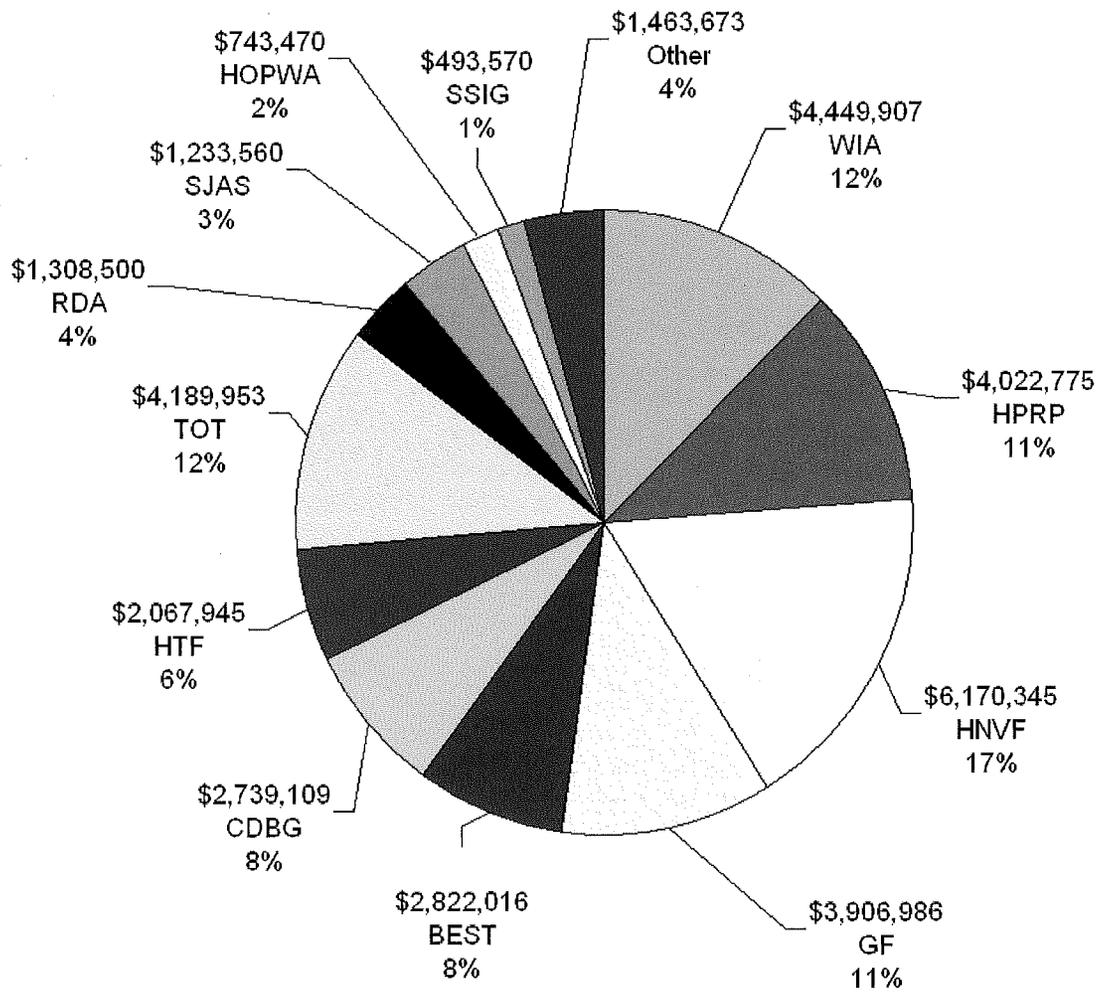
In July 2009 staff prepared an information memorandum on the Platform. The memo referenced as context the difficult budgetary and financial climate that the nonprofit community is experiencing as detailed in the March 2009 report by the Silicon Valley Council of Nonprofits (SVCN). Specifically, SVCN noted that corporate giving is drastically reduced from the prior year and is expected to continue downward well into 2010. SVCN reported that 58% of nonprofits are experiencing cash flow problems, 60% are planning layoffs, and that just 2% of nonprofit agencies surveyed indicated that they felt financially strong.

Grants in Context of City Services

Nonprofits represent an important component of the City’s service delivery strategy across a variety of areas including facility operations and services to underserved populations. For fiscal year 2009-2010, the City of San José provided \$35.6 million of grants to 323 nonprofits in support of a wide range of services.

The following diagrams show the sources of funds for the \$35.6 million and the breakdown of funding by City Service Area (CSA).

Source of City Grant Funding FY 2009-2010



The above diagram includes the following funding sources:

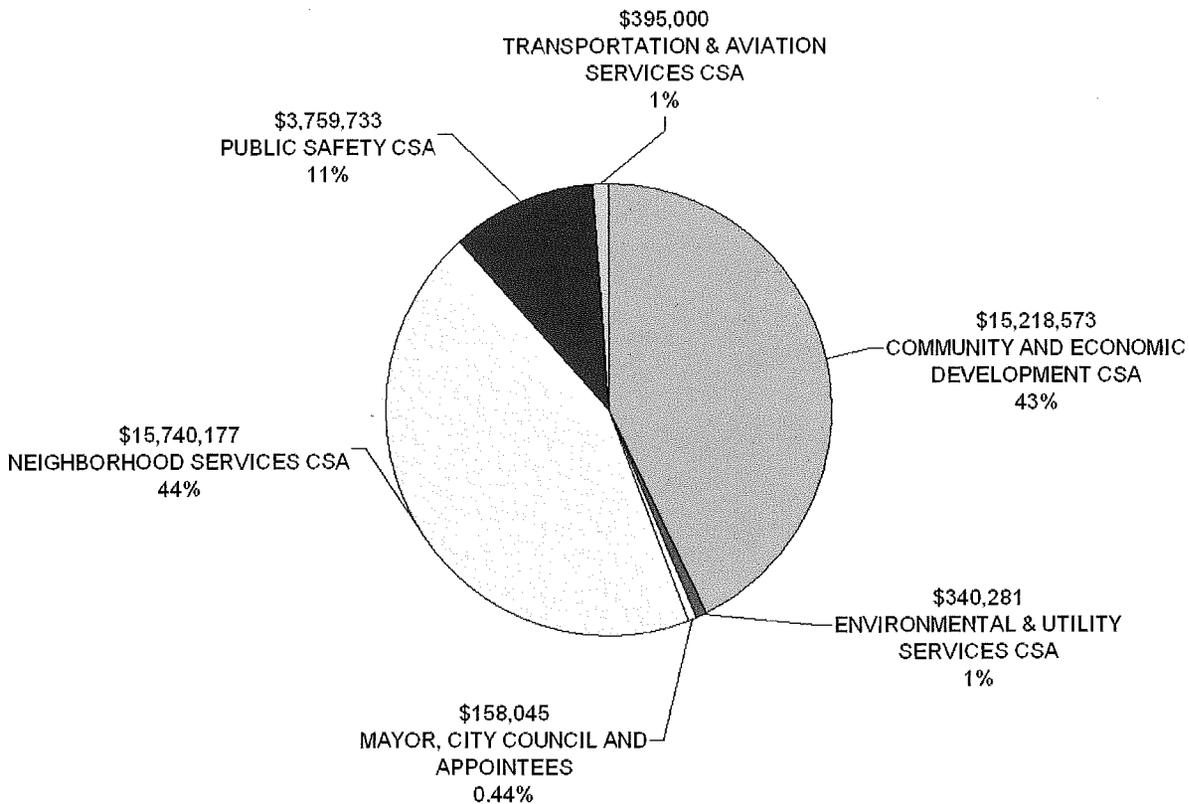
BEST	Bringing Everyone's Strengths Together
CDBG	Community Development Block Grant
ESG	Environmental Services Grant
GF	General Fund
HNVF	Healthy Neighborhood Venture Fund
HOPWA	Housing Opportunities for People With Aids
HOPWA-SPNS	Housing Opportunities for People With Aids/ Special Projects of National Significance
HPRP	Homeless Prevention and Rapid Re-Housing Program

HTF	Housing Trust Fund
IWM	Integrated Waste Management Fund
RDA	Redevelopment Agency
SJAS	San Jose After School
SSIG	Safe Schools Initiative Grant
TOT	Transient Occupancy Tax
WIA	Workforce Investment Act

In most cases the funding sources are restricted for specific purposes with guidelines for use.

The following diagram shows the City Grant funding allocated to the CSA's with the Neighborhood Services and Community and Economic Development CSA managing a combined total of 87% of the funding. The dollar amounts shown represent information as of December 21, 2009 and could change should some activities change or be modified.

Grant Funding by CSA FY 2009-2010



Another \$3.275 million is budgeted for long-term agreements in place that relate to the operations and maintenance of City cultural facilities. The following lists the nonprofits that have these agreements and the amount of General Funds allocated annually for this purpose.

Cultural Facility	Date of Agreement	Agreement Term (Years)	O & M Agreement General Fund Annual Allocation
Children's Discovery Museum	June 1987	55 + 44 year renewal option	\$300,000
San José Museum of Art	June 1988	55	\$500,000
Tech Museum of Innovation	July 1994	55	\$1,300,000
San José Repertory Theater	Dec. 1995	15 + two 10 year renewal options	\$300,000
History San José	April 1998	20 + 10 year renewal option	\$875,000
TOTAL Annual O & M Agreement General Fund Allocation			\$3,275,000

ANALYSIS

Platform Accomplishments to Date

Key activities, deliverables and accomplishment include the following:

- **Early Warning System.** This system is in its early stages of implementation and focuses on identifying and mitigating risk when partnering with nonprofits. It accomplishes this by early detection of indicators of potential operational and financial problems. Through this system a nonprofit can be identified as needing special or corrective actions in time for these actions by the City to be an effective aid to the nonprofit's recovery. Key elements of this Early Warning System include:
 - **Annual Financial Scan** – The City Auditor will conduct a financial scan of all grantees receiving \$250,000 or more of financial assistance from the City during the course of the current fiscal year. This amount has been raised from \$200,000 to bring it into alignment with the City Manager's signing authority and the Administration's proposal for nongovernmental bodies. The City Auditor's Office will prepare a report for use by staff and for presentation to the City Council based on the information contained in the audited financial statements of these

grantees highlighting key financial ratios, and identifying any observations noted by the external auditors.

- **Increased Staff Capacity** – A system of continuing education, training and technical assistance for City staff to enhance their knowledge and build their skill sets. Emphasis is on contract oversight and review of audited and interim financial statements. To date, three trainings have been conducted and over 100 staff have been trained in the City’s contracting and monitoring principles with additional specific training in audited financial statement review. A subsequent training is scheduled for February 2010.
- **WebGrants** - The City’s grant administration process is migrating to a web-based environment. An interdepartmental team has formed to lead this process and is in the final stages of testing the electronic grant management platform, “WebGrants”, expected to be deployed in early 2010. A component of the testing included an October training with more than 20 hours of training provided to about 90 Community Based Organizations and Neighborhood Association representatives. Shared benefits between City and non-City users include a single point of entry to access the City’s grant management process; greater convenience to complete grant transactions through an internet connection (e.g., posting of grant opportunities, application and status report activities); time savings as hand or postal delivery of grant documents is reduced or eliminated; grant-making business becomes more paperless; multiple users can access system data simultaneously; and data reports are provided across grant-making programs.
- **Streamlined and standardized set of contracting and monitoring requirements and procedures.** This component centers upon a grants manual and an operating and maintenance manual that define minimum baselines for contracting, reporting and monitoring policies and procedures to facilitate consistency and efficiency regarding City and grantee responsibilities. In early November, approximately 140 senior executives from the City’s pool of grantees participated in the first training for grantees on the grants manual. Participants were also informed of upcoming focus and rationale of the financial scan described above.
- **Enhanced Communication** - City-wide teams at various levels have been established and feature the following:
 - **Nonprofit Strategic Engagement Committee:** This team, consisting of the Chief Deputy City Manager and Senior and Executive staff, focuses on identifying and formulating policy priorities and overseeing the key components, strategic direction and challenges facing the City and its contractual relationships to nonprofits.
 - **Grants Management Working Group:** This inter-departmental team of program managers defines and develops the tactical components related to City-wide grants management including the underlying elements of the early warning system, staff and grantee training curriculum, grants management requirements and procedures, development of standardized grant agreement template, and engages in joint problem solving.

- **Grants Management Oversight Team:** Located in the City Manager's Office, this team contributes to the technical content of the Platform and tracks progress towards specific outcomes and deliverables. It serves as the communication link between the City Manager's Office and the Departmental grants management staff.
- **Funders' Collaborative:** A stakeholder group consisting of external funders and providers of technical assistance to nonprofits and key City Departments, this team was formed with the purpose of coordinating efforts regarding opportunities and challenges facing nonprofits.
- **Mobilization of Technical Assistance to Nonprofits** - A core element of the Platform's technical assistance component is the QLBS organization assessment tool. This assessment provides for an extensive review of the grantee's governance, financial management practices, sustainability, programmatic impact and capital asset management capabilities. The tool also generates an action plan with benchmarks for improvements. Staff has been trained in the utilization of the tool. The City has also developed a key partnership with a national nonprofit organization, SCORE that is able to provide *pro bono* technical assistance to strategic City nonprofit contractors and deal with those issues identified through the organizational assessment. Key areas of assistance include development of internal financial controls, strategic and business planning support, technology audits, and development of strong governance systems.
- **Asset Management Program** - A comprehensive program was approved by City Council on April 7, 2009. Key components and accomplishments of this program include an evaluation of current leases that are below market rate, including the assessment of the appropriate market rate for the lease and the corresponding subsidy. This information will be used in conjunction with annual assessments of City owned properties to determine the best use for those properties, evaluating potential revenue associated with market rate rental or sale of the property with the programmatic benefit the City receives at the facility under a non-profit operator. Upcoming revisions to Council Policy 7-1 will facilitate this effort.

Platform Focus for the Remainder of Fiscal Year 2009-2010

As anticipated for the remainder of the fiscal year, the efforts of the Platform will focus upon the continued roll out of the Early Warning System. In the short term this will primarily consist of the execution of the financial scan and subsequently communicating to City Council the results of the financial scan including, as appropriate, corrective action for grantees identified to be at risk. In addition, the second round of City staff training will enhance their capacity to review non-profit financial statements and develop appropriately tailored corrective action plans.

Clearly, the severe downturn in our local economy has impacted the overall financial stability of many of the City's nonprofit contracting partners. During the course of this fiscal year, American Musical Theater with more than 70 years of history filed for bankruptcy and ceased operations. Other agencies have scaled down their operations and, as communicated earlier, have laid off

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staff and reduced service levels. Where appropriate the City will work with the nonprofit agencies to apply the before-mentioned nonprofit assessment tool and facilitate technical assistance through our partnerships with such organizations as SCORE.

EVALUATION AND FOLLOW-UP

A continuous improvement process is utilized that regularly involves the enhanced communications efforts of the Nonprofit Strategic Engagement Committee, the Grants Management Working Group, and the Grants Management Oversight Team.

PUBLIC OUTREACH/INTEREST

The nonprofit community has been made aware and is involved in various aspects of the information shared in this memo. Staff presented a detailed overview of the Platform to the Arts Commission at their October 14, 2009 meeting.

In addition to a number of staff trainings, the Platform coordinated a Grantee Training Workshop on November 13 where over 140 individuals from the nonprofits that receive cumulative funding from the City of \$50,000 or more participated in a half-day session that included information on contract preparation, process, monitoring, fiscal requirements, payment process; information on the QLBS Assessment Tool, the Financial Scan to be conducted by the Auditor's Office and the WebBased Grant database.

COORDINATION

This memo was coordinated with the City Attorney's Office, City Auditor's Office, City Manager's Budget Office and City Manager's Office.

CEQA

Not a project.

JEFF RUSTER
Deputy Director
Office of Economic Development

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For questions please contact JEFF RUSTER, Office of Economic Development, at 408-535-8183

Attached: List of Grantees Receiving City Grants FY 2009-2010 as of December 21, 2009

City of San Jose Grant Funding 2009-2010

GRANTEE	FUNDS AWARDED FY 2009-2010	Sources of Funds
1 13th Street Neighborhood Advisory Committee	\$2,200	GF
2 A Gifted Education	\$10,000	SJAS
3 Abhinaya Dance Company of San Jose	\$28,661	GF, TOT
4 ACE Charter School	\$72,100	GF, SSIG, RDA
5 African American Community Service Agency	\$8,500	GF, TOT, Event Fee
6 Afsaneh Art and Culture	\$4,800	GF, TOT
7 Alameda Business Association	\$15,000	GF, TOT, Event Fee, RDA
8 Almaden Advisory Council	\$1,500	GF
9 Almaden Valley Counseling Service	\$1,000	GF
10 Almaden Valley Women's Club	\$13,500	GF, TOT, Event Fee
11 Alum Rock Counseling Center	\$336,276	HNVF, BEST, SSIG
12 Alum Rock Educational Foundation	\$500	GF
13 Alum Rock School District	\$109,975	SJAS
14 Alum Rock Village Business Association	\$16,500	GF, TOT, Event Fee, RDA
15 American GI Forum	\$14,867	IWM
16 American Hellenic Educational Progressive Association	\$1,000	GF
17 Arab Film Festival	\$16,200	GF, TOT
18 Arts Council Silicon Valley	\$5,000	GF
19 Asian American Recovery Services, Inc	\$65,000	BEST, SSIG
20 Asian Americans for Community Involvement	\$219,565	HNVF, GF, ESG, SSIG
21 Asian Law Alliance	\$44,395	CDBG
22 Asian Pacific Islander American Public Affairs AssN	\$500	GF
23 B.E.S.C.A -- Booksin Elementary School PTA for "Walk-a-Thon"	\$1,000	GF
24 Ballet San Jose Silicon Valley	\$87,732	GF, TOT
25 Basking Ridge Neighborhood Association	\$500	GF
26 Bay Area Glass Institute, Inc	\$27,557	GF, TOT
27 Bay Area Legal Aid	\$35,000	HNVF
28 Bay Area Women's Sports Initiative	\$3,000	GF
29 Berryessa Union School District	\$67,022	SJAS
30 Best Buddies International, Inc.	\$500	GF
31 Big Brothers Big Sisters of the Bay Area	\$45,000	HNVF
32 Bill Wilson Center	\$169,894	GF, ESG, BEST, SSIG
33 Billy DeFrank Lesbian and Gay Community Center	\$2,000	GF
34 Books Aloud	\$36,631	GF
35 Boy Scouts of America Troop #294	\$250	GF
36 Boys and Girls Clubs of Silicon Valley	\$130,236	GF, HNVF, SJAS, SSIG, RDA
37 Breakout Prison Outreach (California Youth Outreach)	\$637,066	GF, BEST, SSIG
38 Breathe California of the Bay Area	\$35,000	HNVF
39 California Nevada District Exchange Clubs	\$1,000	GF
40 Calle Willow Business Association (Willow Street)	\$14,000	RDA

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41	Cambodian Cultural Dance Group	\$4,250	GF, TOT
42	Cambodian Group	\$300	GF
43	Cambrian School District	\$24,757	SJAS
44	Cambrian School District for: Ida Price Middle School	\$4,000	GF
45	Campbell Union High School - Spring Music Festival	\$4,000	GF
46	Campbell Union School District	\$59,464	SJAS
47	Campus Community Association	\$15,000	GF, TOT, Event Fee
48	Catholic Charities of Santa Clara County	\$1,218,072	HNVF, GF, CDBG, BEST, SSIG
49	Center for Employment Training	\$50,250	GF, RDA
50	Center for Healthy Development	\$250	GF
51	Center for Training and Careers	\$453,000	BEST, WIA
52	Chi Am Circle	\$100	GF
53	Children's Discovery Museum of San Jose	\$160,025	GF, TOT, IWM
54	Children's Musical Theater San Jose	\$148,456	GF, TOT
55	Chinese American Coalition for Compassionate Care	\$500	GF
56	Chinese Performing Artists of America	\$29,124	GF, TOT
57	Chinese Seniors United Association of Northern CA	\$500	GF
58	Christmas in the Park Inc	\$19,100	GF, TOT, Event Fee
59	Cinequest, Inc.	\$122,081	GF, TOT, Event Fee
60	City Lights Performance Group of San Jose	\$31,293	GF, TOT
61	City Year San Jose/Silicon Valley	\$169,750	HNVF, GF
62	Coalition for Alcohol & Drug Free Pregnancies (CADFP)	\$500	GF
63	Community Partners for Youth, Inc.	\$253,920	HNVF, GF, BEST, SSIG, CDBG
64	Community Technology Alliance	\$463,018	CDBG, HPRP, HTF
65	CommUniverCity (Tower Foundation)	\$500	GF
66	Contemporary Asian Theater Scene	\$14,200	GF, TOT
67	Continuing Development Inc. DBA Choices for Children	\$105,218	HNVF
68	County of Santa Clara (commission on the status of women)	\$850	GF
69	CreaTV San Jose	\$250	GF
70	Crosscultural Community Services Center (CCSC)	\$190,078	SJAS, BEST, SSIG
71	Cub Scout Pack 213	\$100	GF
72	Cupertino Union School District	\$26,000	SJAS
73	Deaf Counseling, Advocacy and Referral Agency	\$27,686	CDBG
74	Diabetes Society	\$64,000	HNVF
75	Digital Clubhouse Network	\$250	GF
76	Dimension Performing Arts, Inc.	\$9,800	TOT
77	District 1 Leadership Group	\$500	GF
78	DNH CAM ON ANH KJ III for Disabled Vietnamese Veterans and Family	\$250	GF
79	Domestic Violence Intervention Collaborative	\$1,000	GF
80	Don Edwards SF Bay Wildlife Refuge (funded by 4 core services)	\$90,000	Treatment Plant Operating Fund
81	Dreamland Boxing	\$2,000	GF
82	Earthquakes Soccer, LLC.	\$500	GF

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83	East Santa Clara St. Business Association	\$10,250	GF, RDA
84	East Side Union High School District	\$60,000	SSIG
85	East Side Union High School District - Athletes	\$250	GF
86	East Valley 680 SNI-NAC	\$1,500	GF
87	Eden Housing	\$22,605	SJAS
88	Edenvale Elementary School Adopt A College Program	\$1,000	GF
89	Emerge California	\$100	GF
			ESG, CDBG, HPRP, HTF, Metro Transportation Commission
90	Emergency Housing Consortium	\$4,138,661	
91	Escuela Popular del Pueblo	\$95,840	HNVF
92	Ethiopian Community Services	\$115,998	HNVF, CDBG, SJAS
93	Evergreen Union School District	\$108,000	SJAS
94	FamiliesFirst, Inc.	\$73,000	BEST
95	Family and Children Services	\$218,007	HNVF, BEST, SSIG
96	Family Supportive Housing Inc	\$271,486	HTF, SJAS
97	Far West Wheelchair Sports	\$250	GF
98	Filipino American Chamber of Commerce of Silicon Valley	\$30,912	GF
99	Filipino Youth Coalition	\$97,500	BEST, SSIG
100	Firebird Youth Chinese Orchestra	\$20,120	GF, TOT
101	Firehouse Community Development Corporation	\$130,000	BEST, SSIG
102	First Assembly of God Family Life Christian Center	\$1,000	GF
103	Foothill DeAnza Colleges Foundation/ APALI	\$250	GF
104	Franklin Mckinley School District	\$85,500	SJAS, SSIG
105	Fresh Lifelines for Youth	\$290,522	HNVF, BEST, SSIG, CDBG
106	Friends of Christmas in the Park	\$400	GF
107	Friends of Guadalupe River Park & Gardens	\$18,000	GF, TOT, Event Fee
108	Friends of Human Relations	\$500	GF
109	Friends of Taiwan International	\$500	GF
110	Friends Outside in Santa Clara County	\$151,675	HNVF, GF, BEST, SSIG
111	Gardner Family Health Network	\$120,000	HNVF
112	Generations Community Wellness Centers	\$76,200	HNVF, SSIG
113	Girl Scouts of Northern California	\$37,613	BEST
114	Go Kids	\$10,000	SJAS
115	Goodwill Industries of Silicon Valley	\$127,462	HNVF
116	Hammer Galarza Elementary School PTA	\$250	GF
117	Hammer Montessori Fund	\$250	GF
118	Hayes Neighborhood Association	\$300	GF
119	Health Mobile	\$255,000	HNVF
120	Hellenic Heritage Institute	\$1,000	GF
121	Hispanic Chamber of Commerce	\$77,580	GF
122	Hispanic Development Corporation	\$1,150	GF
123	Hispanic Foundation of Silicon Valley	\$1,750	GF
124	History San Jose	\$3,000	GF, TOT, Event Fee

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125	Hoffman Via Monte Neighborhood Action Coalition (Hoffman Via Monte NAC)	\$500	GF
126	Hoi Tet Trung Thu (VAC/NORCAL)	\$500	GF
127	Horace Mann School Foundation	\$250	GF
128	Housing Authority of the County of Santa Clara	\$65,764	CDBG
129	Housing Services of SCC	\$58,417	SJAS
130	Indian American Forum for Political Education	\$500	GF
131	Indian Health Center of Santa Clara Valley	152,779	HNVF, GF
132	InnVision the Way Home	\$214,912	ESG, HTF
133	International Childrens Assistance Network (ICAN)	\$1,500	GF
134	International Russian Music Piano Competition	\$18,000	GF, TOT
135	Italian American Heritage Foundation	\$36,254	GF, TOT, Event Fee. IWM
136	Japanese American Chamber of Commerce of Silicon Valley	\$30,912	GF
137	Japantown Business Association	\$10,000	RDA
138	Japantown Community Congress of San Jose	\$11,000	GF, TOT, Event Fee
139	Jewish Family Services of Silicon Valley	\$78,094	HNVF
140	Joyce Ellington Library	\$500	GF
141	Joyner/Payne Youth Services Agency	\$10,000	SSIG
142	Kaisahan of San Jose Dance Company	\$18,244	GF, TOT
143	Kalanz Fashion Training, Inc	\$10,000	SSIG
144	Kiwanis Club of Willow Glen	\$500	GF
145	Lanai Cunningham Neighborhood Association	\$300	GF
146	Law Foundation of Silicon Valley Mental Health Advocacy Project	\$285,089	CDBG
147	League of Women Voters SJ/SC	\$1,000	GF
148	Legal Aid Society of Santa Clara County	\$150,000	CDBG
149	Leukemia and Lymphoma Society - Silicon Valley Chapter	\$700	GF
150	Live Oak Adult Day Services	\$72,273	HNVF, CDBG
151	LiveStrong	\$63,000	GF
152	Loaves and Fishes Family Kitchen	\$125,000	HTF
153	Luc Luong Si Quan Thu Duc/QLVNCH	\$1,000	GF
154	LULAC	\$1,000	GF
155	Lynhaven Elementary School PTA	\$100	GF
156	Lyric Theatre — Gilbert & Sullivan Society of San Jose	\$14,400	GF, TOT
157	Maranatha Outreach Center, Inc.	\$31,000	SJAS, SSIG
158	Margaret Wingrove Dance Company of San Jose	\$14,875	GF, TOT
159	Martha's Kitchen	\$77,000	HTF
160	Meadowfair Neighborhood Association	\$150	GF
161	Mexican American Community Services Agency	\$737,959	GF, HNVF, CDBG, BEST
162	Mexican Heritage Corporation	\$184,696	GF, TOT, Event Fee, SSIG, RDA
163	Mid-Peninsula Housing Services Corporation	\$20,000	SSIG
164	Mission Chamber Orchestra	\$17,000	GF, TOT
165	Moreland School District	\$33,145	GF, SJAS

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166	Morgan Hill Unified School District	\$9,149	SJAS
167	Movimiento de Arte y Cultural Latino Americana	\$66,792	GF, TOT, SSIG
168	Mt. Pleasant School District	\$24,084	SJAS
169	Multicultural Artists Guild	\$28,325	GF, TOT, Event Fee
170	N. 13th St./Luna Park Business Association	\$15,469	GF, TOT, Event Fee, RDA
171	National Hispanic University	\$15,000	SSIG
172	Next Door Solutions to Domestic Violence	\$253,993	HNVF, GF, CDBG, ESG, BEST
173	Nikkei Matsuri Inc	\$4,500	GF, TOT, Event Fee
174	Non-Profit Industries	\$40,000	HTF
175	Northern California Chinese Unit- American Cancer Society	\$500	GF
176	Northside Theatre Council	\$13,500	GF, TOT
177	Oak Grove High School - Eaglebots	\$1,000	GF
178	Oak Grove School District	\$96,490	SJAS
179	Oak Grove Youth Football, Inc	\$500	GF
180	Opera San Jose, Inc.	\$204,644	GF,TOT
181	Opportunity Fund	\$258,677	CDBG
182	Orchard School	\$6,512	SJAS
183	Our City Forest	\$395,000	GF, Storm Sewer Operating Fund
184	Outreach and Escort	\$160,190	HNVF, CDBG
185	PAAF Charity Golf Tournament	\$200	GF
186	PAC SJ	\$1,000	GF
187	Pacific News Service dba Silicon Valley De Bug	\$10,000	SSIG
188	Pathway Society, Inc.	\$358,670	HNVF, BEST, SSIG
189	Planned Parenthood Mar Monte	\$250	GF
190	Portuguese Community Center - (POSSO)	\$39,592	GF, CDBG
191	Portuguese Heritage Society	\$8,500	GF, TOT, Event Fee
192	Positive Alternative Recreational Teambuilding Impacting	\$78,900	HNVF, GF, SJAS, SSIG
193	Prince of Peace	\$8,500	SSIG
194	PRNS on behalf of King Ocala Neighborhood Area NAC	\$100	GF
195	PRNS on behalf of Leyva CAT Neighborhood Assoc	\$100	GF
196	PRNS on behalf of Meadowfair Neighborhood Assoc	\$100	GF
197	Prusch Farm Foundation	\$250	GF
198	Rebuilding Together Silicon Valley	\$303,268	CDBG
199	Renegade Theatre Experiment	\$10,000	GF, TOT
200	Resource Area for Teachers	\$43,900	IWM
201	Respite and Research Alzheimer's Disease	\$117,300	CDBG, GF, HNVF
202	Rohi Alternative Community Outreach, Inc.	\$223,255	HNVF,GF, BEST, SSIG
203	Roman Catholic Bishop of San Jose	\$10,000	SSIG
204	Ronald McDonald House at Stanford	\$100	GF
205	Sacred Heart Community Service	\$1,270,559	GF, HPRP, HTF,SJAS, HNVF, SSIG
206	Safe From the Start San Jose	\$6,000	GF

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207	Saint Elizabeth Day Home	\$60,000	HNVF
208	San Benito County	\$27,250	HOPWA
209	San Jose Chamber Music Society	\$15,300	GF, TOT
210	San Jose Chamber Orchestra	\$20,131	GF, TOT
211	San Jose Community Church	\$10,000	SJAS
212	San Jose Conservation Corps	\$340,000	WIA, RDA
213	San Jose Dance Theatre	\$15,300	GF, TOT
214	San Jose Day Nursery	\$112,500	HNVF
215	San Jose Downtown Assn	\$676,200	GF, TOT, Event Fee, RDA
216	San Jose East Evergreen Rotary	\$5,000	GF
217	San Jose Evergreen Community College for the L.E.A - La Raza Commencement 2009	\$200	GF
218	San Jose GI Forum Scholarship Foundation, Inc.	\$500	GF
219	San Jose Giants Community Fund	\$5,000	GF
220	San Jose Grail Family Services	\$94,967	HNVF
221	San Jose Holiday Parade	\$102	GF
222	San Jose Institute of Contemporary Art	\$59,345	GF, TOT
223	San Jose Jazz Society	\$311,261	HNVF, GF, TOT, Event Fee, IWM, RDA
224	San Jose Leadership Council	\$1,000	GF
225	San Jose Museum of Art Association	\$286,722	GF, TOT, RDA
226	San Jose Museum of Quilts & Textiles	\$62,829	GF, TOT
227	San Jose Police Foundation	\$250	GF
228	San Jose Police Officer's Association (SJPOA)	\$250	GF
229	San Jose Public Library	\$120,000	HNVF
230	San José Public Library Foundation	\$50,800	GF, Construction & Conveyance
231	San Jose Repertory Theatre	\$105,623	GF, TOT
232	San Jose Silicon Valley NAACP	\$1,625	GF
233	San Jose Stage Company	\$56,074	GF
234	San Jose State University Research Found.	\$15,000	SSIG
235	San Jose Symphonic Choir	\$10,366	GF, TOT
236	San Jose Taiko Group, Inc.	\$51,440	GF, TOT
237	San Jose Unified School District	\$171,824	SJAS
238	San Jose Youth Ballet	\$1,000	GF
239	San Jose Youth Symphony	\$38,085	GF, TOT
240	San Jose/Silicon Valley Chamber of Commerce	\$140,604	GF, RDA
241	San Juan Bautista Child Development Center	\$1,100	GF
242	Santa Clara County Black Chamber of Commerce	\$188,912	GF, SSIG, CDBG
243	Santa Clara County Committee for the Employment of the Disabled	\$500	GF
244	Santa Clara County Mental Health Dept	\$40,000	HTF
245	Santa Clara County Office of Education/Foundry Community Day School	\$37,500	BEST
246	Santa Clara Family Health Plan (CHI)	2,100,000	HNVF
247	Santa Clara Unified School District on behalf of George Mayne Elem. School	\$85,000	BEST

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248	Santa Clara University	\$26,625	CDBG
249	Santa Clara Valley Blind Center	\$62,728	GF, CDBG
250	Santa Clara Valley Medical Foundation	\$1,000	GF
251	Santa Teresa Citizen Action Group	\$5,000	GF
252	Santa Teresa Music and Arts Association	\$1,000	GF
253	Santa Visits Alviso Foundation	\$500	GF
254	Santee Community Group on behalf of Lucretia Area Neighborhood Association	\$300	GF
255	Santee Community Group on behalf of McLaughlin Area Tenants	\$300	GF
256	Santee Community Group on behalf of Rocksprings Neighborhood Association	\$300	GF
257	Save Our Sports - Evergreen Valley High School	\$500	GF
258	Schallenberger Home and School Association	\$250	GF
259	School Health Clinics of Santa Clara County	\$44,663	HNVF
260	Second Harvest Food Bank of Santa Clara and San Mateo Counties	\$25,950	HTF
261	Second Saturday Network	\$500	GF
262	Senior Adults Legal Assistance (SALA)	\$115,205	HNVF, GF, CDBG
263	Silicon Valley Education Foundation	\$750	GF
264	Silicon Valley FACES	\$4,500	GF, SSIG
265	Silicon Valley Independent Living Center	\$25,089	CDBG
266	Silicon Valley Jewish Film Festival	\$14,400	GF, TOT
267	SJ Go Green Mini-grants (SJ schools or their 501c3 organizations) Individual Grantees not yet identified	\$50,000	IWM
268	sjDANCEco	\$15,250	GF, TOT, Event Fee
269	Soccer Silicon Valley	\$800	GF
270	Somali Community Services	\$10,000	SJAS
271	Somos Mayfair	\$12,000	GF, TOT
272	South Bay Guitar Society	\$24,200	GF, TOT, Event Fee
273	South San Jose Softball - QS 10U	\$250	GF
274	Special Events Programming Committee, ASSJSU	\$18,000	GF, TOT
275	Special Olympics Northern California	\$850	GF
276	SSV Community Foundation	\$500	GF
277	St. Christopher's Church Ladies Guild	\$50	GF
278	St. Paul's United Methodist Church	\$12,000	GF, TOT
279	Steinway Society - The Bay Area	\$18,652	GF, TOT
280	Stevens Creek Neighborhood Association	\$250	GF
281	Story Road Business Association	\$10,000	RDA
282	Support Network for Battered Women	\$63,030	GF
283	Symphony Silicon Valley	\$141,439	GF, TOT
284	Tapestry Arts San Jose, Inc.	\$68,860	GF TOT, Event Fee, IWM
285	Team San Jose	\$3,846,575	GF, TOT
286	Teatro Vision de San Jose	\$43,414	GF, TOT
287	The Health Trust	\$1,241,615	HNVF, HOPWA, HOPWA-SPNS, HTF
288	The Tenacious Group, Inc.	\$10,000	SSIG

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289	The Unity Care Group	\$122,220	HNVF, SSIG
290	Third Street Community Center	\$188,764	HNVF, SJAS, SSIG
291	Tower Foundation: Friends of Polisi @ SJSU	\$1,000	GF
292	Tully/Senter NAC	\$300	GF
293	Turning Wheels for Kids	\$400	GF
294	Tzu Chi Foundation - Northwest Region	\$500	GF
	UC-Santa Cruz Predatory Bird Research Group at Long		
295	Marine Laboratory	\$5,000	GF
296	Ujima Adult and Family Services	\$99,000	BEST
297	Union Athletic Association	\$10,000	SSIG
298	Union School District	\$38,850	GF, SJAS
299	United Veterans Council of Santa Clara County	\$10,500	GF
300	Victory Outreach San Jose Community Service Agency	\$14,500	SSIG
301	Vietnamese American Community of Northern CA	\$2,900	GF
302	Vietnamese Chamber of Commerce of Silicon Valley	\$30,912	GF
303	Vietnamese Spring Fest, Inc	\$6,000	GF,TOT, Event Fee
304	Vietnamese Voluntary Foundation	\$90,884	CDBG
305	Vision New America	\$500	GF
306	Vivace Youth Chorus	\$14,400	GF,TOT
307	We and Our Neighbors	\$2,000	GF
308	West Evergreen Neighborhood Association	\$2,000	GF
309	West San Carlos Street Neighborhood Business Assoc	\$23,000	GF, RDA
310	West Valley Community Service	\$65,790	ESG, HTF
311	Westgate Church	\$4,000	GF
312	Willow Glen Community and Senior Center - PRNS	\$500	GF
313	Willow Glen Business Assn	\$14,500	GF, TOT Event Fee
314	Winchester Business Association	\$10,000	RDA
315	Winchester Orchestra	\$10,625	GF,TOT
316	Workforce Institute	\$3,819,907	WIA
317	YMCA	\$121,300	HNVF, GF
318	Young People's Theater	\$3,000	GF
319	Youth Science Institute (YSI)	\$1,000	GF
	Youth Watershed Education Grants- Individual Grantees		Treatment Plant
320	not yet identified	\$50,000	Operating Fund
321	Yu Ai Kai	\$50,000	CDBG
322	YWCA	\$101,820	GF
323	ZER01	\$125,000	GF, RDA
	Grand Total	\$35,611,809	