COUNCIL AGENDA: 05-02-06
ITEM: 5.3

CITY OF SAN JOSE
CAPITAL OF SILICON VALLEY

Memorandum

TO: HONORABLE MAYOR AND CITY COUNCIL

FROM: Mark Linder

SUBJECT: **COMMUNITY SERVICES GAP ANALYSIS REPORT**

DATE: April 20, 2006

COUNCIL DISTRICT: City-Wide

RECOMMENDATION

Acceptance of the *Community Services Gap Analysis* report.

OUTCOME

Approval of this recommendation will: 1) establish a list of community need priorities to enhance grant award decisions and to better align and link grant activities with City Council established objectives; 2) validate current resource distributions and direct staff to conduct a periodic needs assessment that coincides with grant funding cycles to re-evaluate and prioritize resource distributions, 3) direct staff to develop consistent standards and streamline grant management citywide.

BACKGROUND

In June 2005, during the FY 2005-06 Budget approval process, the Mayor and City Council directed staff to conduct a Gap Analysis based upon population needs for organizations the City funds through grant programs.

Staff issued a preliminary draft of the report on April 5, 2006. An informational briefing was held on April 17, 2006 seeking community and Council member input. Based on discussions held at the briefing, staff prepared the final report. The final draft of the "City of San Jose Community Services Gap Analysis" is attached.

ANALYSIS

This analysis used the six community service needs adopted by United Way Silicon Valley. These need areas include basic human needs, health care, counseling and support services, adult living skills, children and youth, and leadership/community capacity building. Four additional need areas were identified that met Council priorities. These areas are programs that assist seniors and disabled, provide an environmental benefit, support cultural activities or promote economic development.

The Gap Analysis focused on FY2005-2006 award cycles for the City's three major grant programs: Community Development Block Grant Program (CDBG); Healthy Neighborhood Venture Fund (HNVF), Bringing Everyone's Strength's Together Program (B.E.S.T.) and other community based organizations funded by the City's General Fund. Staff conducted an inventory of the services provided and the populations served by these funding sources. A cursory review of direct City services and programs was also conducted to better understand the overall effort of the City in meeting community needs.

Some highlights contained in the report include the following:

- The City's commitment to addressing community needs is impressive. During FY 2005-2006, the City allocated close to $29.5 million in funding to community service programs through CDBG, HNVF, B.E.S.T. and General Funded community based organizations. The City also allocated over $125 million in direct services and programs to meet community needs.

- While some demographic information exists on the populations served by the City's grant programs, the information is not comprehensive and is not available in an easily accessible format. As such, staff approached this analysis by examining the City's current grant allocations to better understand community need prioritization and resource distributions. The conclusions expand our understanding of the City's grant allocations and lay the ground work for more informed grant funding and award decisions.

- Children and youth were by far the largest service need supported by the City with over $7 million allocated to various grantees. Environmental and economic development followed with the City awarding approximately $4.7 million and $3.5 million respectively. Basic human needs and counseling and support services each received approximately $3.2 million. Just over $2.5 million sustained programs that provided health care. Approximately $2.4 million was allocated to programs assisting seniors and disabled and $2.2 million was granted to cultural arts. Just over $430,000 aided programs that provided adult living skills and nearly $235,000 funded programs that met leadership and community capacity building needs.

- Previous research has identified, and this analysis served to emphasize, potential service gaps in the following areas: affordable housing, dependent care, gang intervention, domestic violence, immigration services, health care, adult literacy, child care, transportation, information referral.

ALTERNATIVES

None

PUBLIC OUTEACH

The preliminary report was released on April 5, 2006 and made available on-line to the public on the City Manager's web-site. The Department of Parks Recreation and Neighborhood Services conducted outreach to non-profits that that the City funds announcing the release of the report and an informational briefing. The briefing was held on April 17, 2006 for the community and council members to discuss comments and questions.

COORDINATION

This report has been coordinated with between the City Manager's office, the Office of Economic Development, the Departments of Parks, Recreation and Neighborhood Services, Housing, Library and the Office of the City Attorney.

COST IMPLICATIONS

None

CEQA

CEQA: Not a project.

MARK LINDER
Assistant City Manager

For additional information, call Sheila Tucker, Senior Executive Analyst at 535-8115.

CITY OF SAN JOSÉ
COMMUNITY SERVICES GAP ANALYSIS

PROJECT CONTRIBUTORS
Sharon Barbaccia ▪ Dr. Lisa Blevins ▪ Art Catbagan ▪ Eve Castellanos ▪ Julia Chih ▪ Mariah Dabel ▪ Alex Fernandez ▪ Mashell Grimsley ▪ Gina Hoggs ▪ Kip Harkness ▪ Sara Hensley ▪ Alejandra Herrera ▪ Maria Hurtado ▪ Leslye Krutko ▪ Diane Lindberg ▪ Mark Linder ▪ Cathy Noonan ▪ Gary Okazaki ▪ Elaine Richmond ▪ Neil Rufino ▪ Leslie Shelton ▪ Ron Soto ▪ Terese Tran ▪ Sheila Tucker ▪ Rachel VanderVeen ▪ Melissa Whatley ▪ Dhez Woodworth ▪ Gordon Yusko ▪ Heidi York

SUBMITTED
APRIL, 2006

Table of Contents

Executive Summary 1

Introduction 5

Demographics 7

- Current Demographics 7
- Historical and Emerging Demographic Trends 8

Methodology 10

Limitations 11

Grants Programs 12

- Community Development Block Grant Program (CDBG) 14
- Healthy Neighborhood Venture Fund (HNVF) 15
- Bringing Everyone's Strengths Together (B.E.S.T.) 15
- General Fund - Community Based Organizations 16
- Other Direct City Services and Programs 16
- External Agencies and Organizations 16

Identified Needs 18

- Basic Human Needs 18
- Counseling and Support 19
- Access to Healthcare 19
- Adult Living Skills 20
- Developing Children and Youth 20
- Assisting Seniors and Disabled 20
- Leadership/Community Capacity Building 21

Detailed Findings 22

- Overall 22
- Basic Human Needs 23
- Counseling and Support 26
- Access to Health Care 29
- Adult Living Skills 31
- Developing Children and Youth 33
- Assisting Seniors and Disabled 36
- Leadership/Community Capacity Building 38
- Environmental Benefit, Economic Development and Cultural Activities 40

Recommendations 42

Appendices

A. Literature Review
B. Grant Inventory by Need
C. Other Direct Programs/Services & External Agencies/Organizations

Executive Summary

In June 2005, during the Budget approval process, the Mayor and City Council directed staff to conduct a Gap Analysis based upon population needs for organizations the City funds through grant programs. The analysis focused on a preliminary list of seven key community service area needs.

- Basic Human Needs
- Health Care
- Counseling and Support Services
- Adult Living Skills
- Children and Youth
- Seniors and Disabled
- Leadership/Community Capacity Building

A considerable amount of research had already been undertaken in these areas. Staff was assigned the task of reviewing and synthesizing asset work completed by the Department of Parks, Recreation and Neighborhood Services (PRNS) and the Community Impact work conducted by the United Way of Silicon Valley. To perform the analysis, a matrix was prepared that examined the organizations that the City funds through its grant programs with identified needs. Staff work included an analysis of the demographics served by these services followed by a thorough assessment of the City's resource distributions. The results of this analysis constitute the present report. This preliminary draft report also presents details on the methodology of the study, potential areas of shortfall in each service area need and recommendations for next steps.

Key findings from the analysis:

While some of the findings herein are predictable and consistent with common knowledge, the conclusions expand our understanding of the City's grant allocations and lay the ground work for more informed grant funding and award decisions.

1. There are clear demographic differences that can be differentiated by geographical areas in the City. Community services should take into account the unique composition of the communities and neighborhoods they are serving.

2. The population of Santa Clara County is aging and becoming increasingly diverse. The aging of the population and the subsequent increase in the size of the elderly population is one of the most important demographic trends that will affect future community service needs. Human services need to be targeted and flexible to these shifting conditions.

3. The community service needs identified herein are preliminary and should be further refined and validated by a broad group of community stakeholders. This research has confirmed that the service area priorities identified by the United Way of Silicon Valley[1] are aligned with the needs of San José residents. Four additional need areas were identified that met Council priorities not identified by the United Way and included programs that assist seniors and disabled, provide an environmental benefit, support cultural activities or promote economic development.

[1] Community Impact Report, adopted March 2005.

4. While some demographic information exists on the populations served by the City's grant programs, it is not comprehensive and thereby limits this analysis. As such, staff approached this analysis by examining the City's current grant allocations to better understand community need prioritization and resource distributions. A comprehensive study of the special groups and geographic areas in San José would be needed to better understand the populations/areas served in relationship to the areas of greatest need. This was beyond the scope of this study and would require significant additional time and resources.

5. While this analysis attempts to identify external agencies that provide services that meet community needs, a more thorough analysis of the external services that are provided to the community is needed to better understand the gaps that are filled and the roles other agencies and organizations have in meeting needs. This was beyond the scope of this study and would require significant additional time and resources.

6. This analysis did not focus on the grant making, management and/or award processes, however, staff noted readily observable challenges that were encountered during this analysis and provided recommendations for enhancing grant management and coordination where applicable. The Office of the City Auditor recently completed a citywide grants audit and released a preliminary draft report that provides a thorough review of grant management citywide.

7. Every day, the City engages in an impressive spectrum of community services from providing safe havens for children to helping our seniors become self-sufficient. During Fiscal Year 2005-2006, the City of San José allocated approximately $29.5 million in funding to community service programs through CDBG, HNVF, B.E.S.T. and General Funded community based organizations (GF CBO). The City also allocated over $125.5 million in direct programs and services to meet community needs.

8. Children and youth were by far the largest service need supported by the City with over $7 million allocated to various grantees. Environmental and economic development followed with the City awarding approximately $4.7 million and $3.5 million respectively. Basic human needs and counseling and support services each received approximately $3.2 million. Just over $2.5 million sustained programs that provided health care. Approximately $2.4 million was allocated to programs assisting seniors and disabled and $2.2 million was granted to cultural arts. Just over $430,000 aided programs that provided adult living skills and nearly $235,000 funded programs that met leadership and community capacity building needs.

FY2005-2006 Grant Allocations by Need
HNVF, CDBG, B.E.S.T, GF CBO

Need	Allocation	% of Total
Children & Youth	$7,063,865	24.0%
Environmental	$4,714,212	16.0%
Economic Development	$3,551,038	12.1%
Basic Human Needs	$3,164,302	10.8%
Counseling & Support	$3,162,594	10.7%
Health Care	$2,504,879	8.5%
Seniors and Disabled	$2,372,267	8.1%
Cultural Arts	$2,226,997	7.6%
Adult Living Skills	$430,345	0.8%
Leadership/Community	$233,342	1.5%
Total	$29,423,841	100%

9. The City allocated $3,164,302 or 11% of the total grant allocations to support programs that provide essential basic

human needs such as shelter, food, clothing, dependent care and affordable housing. This allocation is not reflective of the City's overall effort in this area as the City provides an additional $50 million in direct services and programs to provide residents with basic human needs. Previous research has identified that there is a significant gap in affordable housing and that dependent care services, particularly for children, is not sufficient to meet demand. Assuming the City maintains its support for these services, a stable funding source is needed to bridge these gaps.

10. The City awarded $3.2 million or 11% of overall grant allocations to community based organizations to provide counseling and support services to families and children and an additional $6 million in direct services. A significant portion of its grant funds and direct services focused on domestic and youth violence prevention/intervention programming. This commitment is reflected in the success of the Mayor's Gang Prevention Task Force and the funds provided by the San José B.E.S.T. program that assist law enforcement in keeping San José the safest large city in the nation. With 76% of this funding category going to violence prevention, the City's commitment to the areas of substance abuse, immigration and grief services may be low, particularly in the area of immigrant services.

11. The City allocated $2.5 million or 9% of overall grant allocations to organizations that provide access to health care in order to improve the physical and mental well being of families and children. Not surprisingly, the "Children's Health Initiative" received approximately $2.1 million of the grant funding. While the Initiative has been successful in raising about half of the funds needed, much more must be done to provide healthcare services. Several emerging factors are expected to place a far greater demand on health services in San José including the rising cost of health care, the increase in senior population, continued influx of immigrants, recent closure of the San José Medical Center and the increase in the number of uninsured adults and children.

12. The City allocated $430,000 or 1% of the total grant allocations to fund a wide range of adult living skills related programs and an additional $5.5 million in direct services to provide literacy and employment programs and family learning centers. Previous research has identified, and this analysis has confirmed, the greatest gap is in adult literacy. Additional Multi-Service Center staffing is also needed to ensure the provision of health and wellness opportunities to our residents.

13. The City awarded over $7 million or 24% of its grant funding to children and youth. A majority of grant funds are targeted toward physical and emotional well-being (including the Homework Center and San José After School programs) and supporting career aspirations. While this effort should be commended, the assessment shows the need to find a long term sustained commitment to literacy, continue efforts toward creating more affordable child care spaces, and to place more resources on middle school youth.

14. The City granted $2.4 million or 8% of the overall funding allocations to community based organizations that provided services to seniors and disabled. The City provides support to both the Aging and the Disabled communities through community master plans. The plans indicate, and this analysis serves to emphasize, there are funding gaps in City services to meet the growing needs of this sector of the population. In particular, programs and services that provide transportation, information and referral, and appropriate therapeutic staffing are lacking.

15. The City provided $235,000 or 1% of total grant allocations to organizations that provide services to build leadership and community capacity. However, the City primarily supports leadership and community capacity building efforts directly through the City's Strong Neighborhoods Initiative allocating an additional $41 million to this need area in this year alone. Each of the 190 projects

undertaken is intended to produce both physical capital (a park, repaired house, etc.) and social capital (new volunteers, more skilled leaders, etc.).

16. Adult living skills and leadership/community capacity needs combined captured only 2% of grant allocations, however, the City delivers approximately $41 million in direct services and programs to promote leadership and build community capacity and approximately $5 million to develop adult living skills. Therefore, the low level of grants in these categories is not truly reflective of the significant overall effort of the City in these areas.

17. In addition to the City, the County of Santa Clara plays a key role in providing social services directly to build and maintain a healthy community for the residents of San José and provides funding to organizations that deliver additional services to the community. In FY2005-2006, the County of Santa Clara provided $2,498,819 in funding to 59 local community based organizations. Funds from the County were used to support organizations that provide eligible services for adults (primarily seniors and the disabled), children, housing and immigration. Adults and youth received a majority of the funding each at approximate $923,000 or 37%, followed by housing and immigration at 14% and 12%, respectively.

18. Previous research identified, and this analysis served to emphasize, potential service gaps in the following areas: affordable housing, dependent care, gang intervention, domestic violence, immigration services, health care, adult literacy, child care, transportation, information referral.

Next steps:

1. Adopt the preliminary list of community need priorities to enhance grant award decisions and to better align and link grant activities with City Council established objectives.

2. Validate current resource distributions and conduct a periodic needs assessment that coincides with grant funding cycles to re-evaluate and prioritize resource distributions.

3. Develop consistent standards and streamline grant management citywide. Staff recommendations include:

   - Develop citywide policies and procedures for all grant funding efforts.
   - Establish consistent grantee reporting requirements.
   - Develop a citywide grants database that consolidates information systems.
   - Track consistent demographic information about the populations served by the City's grant programs.

Introduction

On June 21, 2005, during the Budget approval process, the Mayor and City Council directed staff to conduct a gap analysis based on population needs for organizations the City funds through grant programs. This preliminary gap analysis includes the following:

- A review of FY2005-2006 award cycles for the City's Community Development Block Grant Program (CDBG); Healthy Neighborhood Venture Fund (HNVF), Bringing Everyone's Strength's Together Program (B.E.S.T.) and other community based organizations funded by the City's General Fund.
- An inventory of the services provided and populations served by these funding sources.
- Integration of the asset work completed by Parks, Recreation and Neighborhood Services and "Community Impact" study conducted by United Way Silicon Valley.
- Recommendations to improve grant administration and areas for further research[2].
  [Council Directive, June 21, 2005, Item 10.5]

The purpose of conducting this analysis is to gain a better understanding of how the City's grant programs address the needs of the greater San José community. First, the analysis will provide a more thorough understanding of community needs. This goal will be met by compiling the asset work completed by the Department of Parks, Recreation and Neighborhood Services (PRNS) and the "Community Impact" study performed by the United Way. The second goal is to develop an understanding of the services the City provides through grant programs. The third goal is to validate and prioritize resource distributions to community programs and services.

Given the immense complexity of social issues and influences that can affect the social well being of our residents, staff recommended that the analysis should focus on seven preliminary service area needs. The United Way's service area priorities and PRNS's asset work ultimately formed the basis for identifying these needs.

1. Basic Human Needs
   - Shelter: temporary and transitional
   - Affordable Housing
   - Food
   - Clothing
   - Dependent Care: children, elderly, infirm, disabled

2. Counseling and Support
   - Violence: domestic abuse and gangs
   - Substance Abuse: alcohol and drugs
   - Immigration: status, language, education and access
   - Grief: trauma and bereavement

3. Access to Healthcare
   - Physical: primary care, health insurance
   - Mental: adult and family mental health

[2] Not articulated in Council directive. Staff noted readily observable challenges while conducting this analysis and provided recommendations for enhancing grant management and coordination where appropriate.

4. Adult Living Skills
   - Basic and Intermediate English
   - Employment: obtaining, holding, advancement
   - Financial Management: budgeting; saving for home, education, retirement
   - Effective Parenting: preschool, school age, preparing for adulthood
   - Nutrition and Fitness: diet, exercise, disease prevention

5. Developing Children and Youth
   - Early Childhood and Preschool: school readiness, language and social skills
   - Physical and Emotional Well-being
   - Responsibility and Citizenship
   - Career Aspirations and Support

6. Assisting Seniors and Disabled
   - Transportation
   - Care planning: information, referral
   - Recreation, Nutrition and Fitness

7. Leadership/ Community Capacity Building
   - Agencies: resident representation in governance, planning and delivery of services, capacity for measuring outcomes
   - Neighborhoods and Communities: neighborhood service projects, volunteer opportunities

Demographics

In order to accurately define gaps in City services and to anticipate future service needs, it is essential to understand the people that reside in the City's service area. Acknowledging our present day populations, as well as emerging demographic trends, provides the foundation for this analysis.

The City of San José has grown from a small farming community of 4,000 people in the 1850s to the 10th largest City in the nation that encompasses a vibrant cultural center of almost a million residents. Unquestionably, San José's trademark is its cultural and ethnic diversity. San José is expected to continue to grow and become increasingly diverse during the next couple of decades. Community characteristics such as ethnicity, age, education and trends in the rate of growth or decline among various populations, as well as economic conditions, have tremendous service delivery implications.

While the City's diversity enables a dynamic community and workplace with a constant influx of new ideas, talent and opportunities, it presents challenging implications for planning community service delivery. This report examines the gaps in community services that align with our community's needs in the present day. A significant challenge is to maintain the flexibility necessary to reshape and re-direct resources in response to shifting conditions.

This section provides an overview of select demographics of San José, based on the US Census Bureau, 2000 data; US Census Bureau, American Community Survey, 2003; Association of Bay Area Governments (ABAG), Projections 2000; CA Department of Finance, and; the United Way Silicon Valley's Demographic and Economic Trends Report that provides an overview of San José and Santa Clara County.

Current Demographics

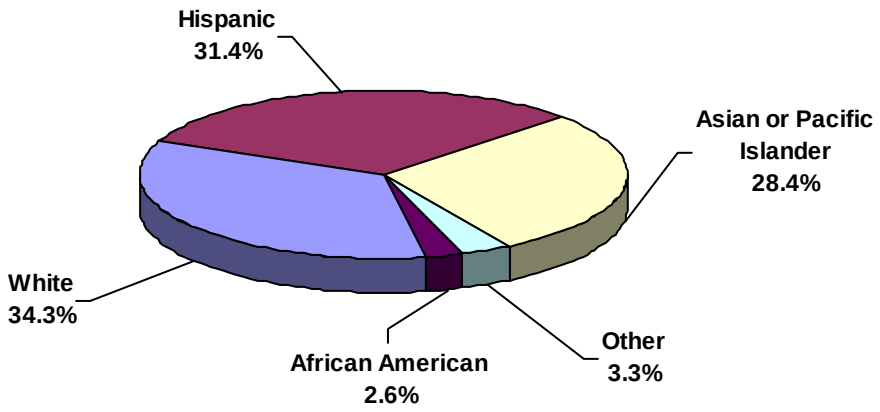
Population	944,857
Number of Households	293,343
Persons per Household	3.2
Median Household Income	$76,181
Per Capita Income	$28,684

Sources: US Census Bureau, California Department of Finance and American Community Survey, 2003.

Age Composition		Language Spoken At Home	
Age Groups	% of Total	Language	% of Total
Under 18 years	27%	English	44.5%
18-24 years	7%	Spanish	24.6%
25-44 years	35%	Asian/Pac. Is.	23.4%
45-64 years	22%	Other	7.5%
65 and over	9%		
Median Age	34.6 years		

Sources: US Census Bureau, American Community Survey, 2003

Ethnic Composition



Sources: US Census Bureau, American Community Survey, 2003

Historical and Emerging Demographic Trends

- The 1990 US Census revealed that the City no longer had a single race/ethnic group majority (i.e., 50% or more of the population). At that time, the City's non-Hispanic White population registered 49.6% of the total population, down 14% from 63.8% of the total population in 1980.

- San José's race/ethnic diversity continued to increase during the 1990-2000 time period. The non-Hispanic White population declined further to 36.0% of the total population in 2000. Conversely, the strongest growth occurred within the Asian population, increasing from 18.7% in 1990 to 26.6% of the overall population in 2000.

- The City's Hispanic population also experienced tremendous growth throughout the course of the last twenty years, roughly doubling in size between 1980 and 2000. As a proportion of the City's total population, the Hispanic sector rose steadily from 22.3% in 1980 to 30.2% in 2000.

- The City of San José has the largest Vietnamese population of any major city in the United States. The number of Vietnamese persons in San José increased ten-fold over the last twenty years, and now accounts for 8.8% of the City's total population.

- San José currently has distinct race/ethnic group majorities in six of its ten City Council Districts. Districts 6, 9 and 10 each contain a non-Hispanic White majority (55.7%, 69.2% and 58.1%, respectively), Districts 3 and 5 each contain a Hispanic majority (58.1% and 58.0%, respectively) and District 4 contains an Asian majority (52.1%). The remaining four City Council Districts (1, 2, 7 and 8) contain a diverse mix of race/ethnic groups.

- The fastest-growing segment of the population is residents age 65 and older. This segment of the population in Santa Clara County is expected to double in size by the year 2020.

- In San José, the percentage of foreign-born residents increased from 27% in 1990 to 37% in 2000. Residents born in Southeast Asia (27%) make up the largest proportion of foreign-born residents, followed by residents from Mexico (24%) and Eastern Asia (17%).

- Income measures for San José residents showed a substantial inflation-adjusted increase over the 1990-2000 time period. Median household income rose 10%, from $63,058 in 1990 to $70,243 in 2000, while per capita income rose by 14%, from $23,071 in 1990 to $26,697 in 2000.

- Income differences exist among the City's major race/ethnic groups. The median family income of Hispanic households was $52,817 in 2000, while income for non-Hispanic White households was two-thirds higher, at $87,486. San José's Asian households also had relatively high median family income at $80,312 in 2000.

- Using income thresholds that vary by family size and composition, the Census Bureau determined 8.8% of the City's total population to be below the poverty level in 2000. Children (persons 17 years and under) accounted for a disproportionate share of the poor, representing 32.1% of the impoverished population.

- In 2000, 25% of the non-English speaking population, or approximately 131,103 people in San José, had low English language proficiency.

- According to the US Census in 2000, 22% of the population, or approximately 137,193 people ages 25 years or older, had no high school degree or equivalent. This figure, however, varies widely by neighborhoods and ethnic group.

- The current unemployment rate in San José is 5.8%, slightly above the rate of 5.7% for the state and overall for the United States (5.4%).

Methodology

As noted previously, a considerable amount of research, documentation and study had already been undertaken by PRNS and the United Way Silicon Valley, all of which identify or seek to address some aspect of the social well being of San José's residents. One of the goals of this analysis was to bring this research together into a useful and easily accessible reference tool for planning. In order to accomplish this goal effectively, the project methodology consisted of three distinct stages.

Literature Review and Service Needs Selection

The first step of the project involved a comprehensive review of all previous research and documentation prepared by the City and the United Way Silicon Valley related to community service needs. See Appendix A for a complete list of reports and studies. The goals of the literature review were to: 1) identify all of the potential social service needs for further analysis; 2) develop an understanding of the priority needs and issues San José currently faces, and the methods that have been proposed to address these needs. Upon the completion of the literature review, a preliminary list of community service need areas was identified.

Grant Inventory

The second stage of the project built upon the preliminary list of community service need categories. A range of services and programs already exist in San José for each of the community service needs. In order to identify the most effective way to enhance the social well-being of San José residents, an inventory was first conducted of the grant programs that existed. The inventory outlined the existing services, what programs they provide, the populations they serve and the needs they met. The analysis focused on FY2005-2006 award cycles for community service grants provided through CDBG, HNVF, B.E.S.T. and other General Funded community based organizations. This phase of the analysis was challenging due to variations in citywide grant management.

Gap Analysis of Community Service Elements

The third stage of the analysis was to identify potential gaps in needed services. First a table was prepared identifying the community service needs on the vertical axis and the community service programs on the horizontal axis. A final row was labeled other services. The next step was to align the inventory of community service programs. Where programs met identified needs, they were noted at the intersecting cells along with their budget allocation, funding source and lead department. Programs meeting needs that could not be found were noted in the "Other" row to be further analyzed to determine whether the need was correctly eliminated or should be added. Where programs met multiple needs, the amount funded was divided proportionally among need categories. Once completed, the intersections that were not marked were identified as potential service gaps requiring further research. A gap is defined as the service required to meet the needs for that element and that is not currently provided by the City directly or through grants to other organizations provided though CDBG, HNVF, B.E.S.T. or General Funded community grants. To determine whether needs were addressed from other sources, this stage also involved identifying other notable direct City services and programs that met individual needs as well as other external agencies and organizations. The noted gaps were primarily based upon needs as identified in previous research studies. The results of the gap analysis constitute the preliminary draft report. The grant inventory for each community service need is included in Appendix B. Appendix C provides a narrative description of some of the major program elements the departments administer, their FY2005-2006 budget allocation and the need each program meets and a list of external agencies and programs that are known to meet the various needs.

Limitations

The findings of this preliminary draft report are based on a literature review, grant inventory and gap analysis of services provided to the community though grants allocated by our major grant programs, CDBG, HNVF, B.E.S.T. and General Fund, and a cursory review of direct City services and programs as they are most relevant to the intent of the study. This approach presents some research limitations that are important to note.

- The analysis did not include all City grants, but rather focused on four of the largest grant programs, three of which are managed by PRNS. A comprehensive analysis of grant programs citywide would be needed to provide a complete inventory of grant award activities and would require significant additional time and resources.

- This analysis identified notable, large scale direct services and programs. This analysis did not comprehensively analyze all direct services and programs that the City provides nor the populations that the programs serve. Where gaps in services where noted, further research was conducted to determine whether the City was meeting the need through a notable direct City program or service.

- There are numerous other agencies in the County that provide community services directly or indirectly that were not included in this analysis. In order to provide the most accurate picture of community service gaps for San José residents as a whole, a thorough analysis of all ancillary services would be needed to understand the gaps that are filled and the roles other agencies and organizations have in meeting community needs and would require significant additional time and resources.

- Ideally, a comprehensive understanding of the community's needs would provide the basis of a gap analysis. While six of the service needs have been adopted by United Way Silicon Valley, the community service needs identified herein are preliminary for San José specifically and should be further refined and validated by a broad group of community stakeholders and the City Council.

- This analysis did not focus on the grant making, management and/or award process. However, staff noted readily observable challenges that were encountered during this analysis and provided recommendations for enhancing grant management and coordination where appropriate. The Office of the City Auditor recently completed a citywide grants audit and released a preliminary draft report that speaks to these challenges.

- Variations in grant management and reporting among departments made it difficult to gather consistent data and inconsistent reporting variables restricted further analysis.

- Limited demographic information exists of the populations served by the City's grant programs which limits this analysis. This information is critical to determine whether our grant programs are targeting populations and geographical areas most in need. Establishing consistent reporting requirements for grantees could aid in establishing and tracking consistent demographic data on the populations and geographical areas served though the City's grant programs.

Grants Programs

The diversity of San José residents is reflected through the comprehensive grant programs that the City administers to address the needs of the community. San José supports funding for local community projects and services through eight City Departments and over thirty grant programs that provide over 600 individual grants to community groups. This preliminary analysis examined a subset of citywide grants focusing on FY2005-2006 award cycles for four significant grant funding sources. Three of these programs are managed by the City's Parks, Recreation and Neighborhood Services (PRNS) Department, and include Community Development Block Grant (CDBG), Healthy Neighborhood Venture Fund (HNVF) and Bring Everybody's Strength's Together (B.E.S.T.) programs. The fourth major source of grant funding that was considered in this analysis is the City's General Fund, which is utilized to support a variety of community programs and services through community based organizations (GF CBO).

This report also identifies programs and services that are provided directly by the City of San José as they are most relevant to the objectives of this study. To accurately identify gaps in services it is critical to understand if needs are being addressed by the City through other funding sources. The analysis also includes an overview of Santa Clara County's contribution to community based organizations. In addition, where gaps in services were identified, further research was conducted to determine whether external agencies or organizations were meeting those needs.

As the table below illustrates, in FY2005-2006, the City allocated approximately $29.5 million in community funding through these grant sources. The largest community based funding sources were the General Fund (33%), HNVF (29%), CDBG - CCS and CDI non-physical (29%) followed by B.E.S.T. (8%).

Table 1. Summary of FY2005-2006 Grant Awards

Source	Number of Grants	Total Grant Awards	% of Total
General Fund CBOs	57	$9,768,633	33%
HNVF	290	$8,635,282	29%
CDBG*	53	$8,619,836	29%
B.E.S.T.	26	$2,400,090	8%
Total	426	$29,423,841	100%

*CCS and CDI (non-physical)

Populations Served

HNVF, CDBG and B.E.S.T. acquire various data in a variety of formats for specific demographic categories. The information that is collected is primarily driven by grant fund requirements. By far, B.E.S.T. collects the most comprehensive data on demographics of populations served. Utilizing an outside evaluator to gather information about the program services, demographic information is collected through surveys and documentation provided by the grantees. Demographic categories used by B.E.S.T. include gender, age, ethnic origin and geographical location. The data by age generally are limited to youth, from younger than 10 years old to 21 years old and older. Data on ethnicity are confined chiefly to information on persons of Asian Pacific American, African American, Latinos Americans and Caucasian American origins.

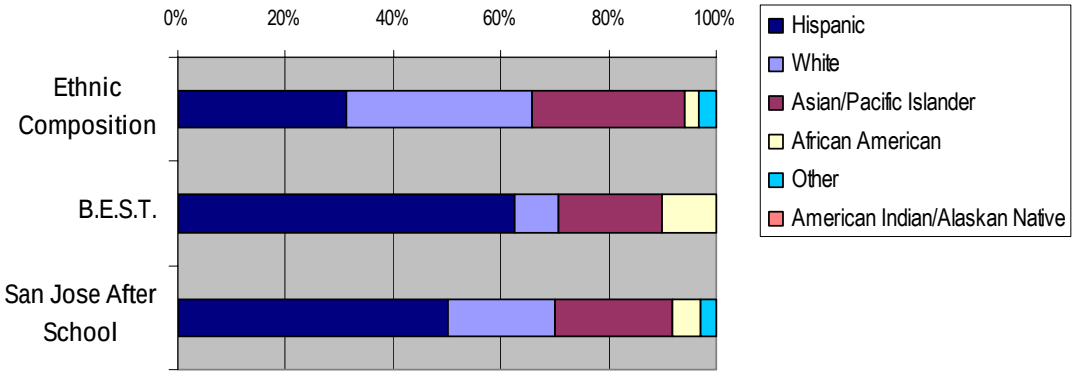
CDBG does collect limited demographic information through a survey administered as part of the grantee reporting requirements. The demographic categories are based on direction provided by HUD and include

race, median family income and gender. It is important to note, the HUD breakdown of race classifications does not include "Hispanic" as a race category, but allows clients to mark "Hispanic Origin" alongside an existing Race category[3]. HUD's reporting structure is intended to avoid the perception of racial discrimination in the eligibility of services. While CDBG trains their providers to assist their clients to self-report Hispanic origin in the most appropriate category, it is inappropriate to identify Hispanic in proportion to the official Race categories. As such, while the sub-categorization of "Hispanic Origin" is separated out, it is also included within the official Race designations, such as "White".

As a program, HNVF also collects limited demographic information. Funds are distributed using the following allocation categories: Tobacco-Free Community/Health, Education/Health and Senior Services/Health. Demographic information is collected for San José After School (SJAS), a Council approved priority initiative for HNVF funding. SJAS represented 24% of the total grant resources allocated in FY2004-2005 through HNVF. Demographic information is collected on youth participants through an annual survey and includes ethnic origin, gender and age. The data by age is defined by grade school level identified as simply elementary, middle school and high school.

San José does not have a majority of any single race/ethnicity. The services and programs funded through B.E.S.T., CDBG and SJAS also reflect the broad diversity of San José's population. The table below demonstrates the ethnicity of groups funded through these grant streams in FY2004-2005[3] in comparison to the ethnicity breakdown of the city's overall population according to the US Census Bureau, American Community Survey, 2003. While an understanding of the populations served in relationship to the ethnic composition of a community is important to understand, the population served in relationship to the populations most in need is also critical. Resource allocations should be driven by community needs and not solely by demographic trends.

Ethnicity of Population Served Compared to Ethnic Composition
FY2005-2006 Grant Allocations for CDBG, B.E.S.T, San Jose After School



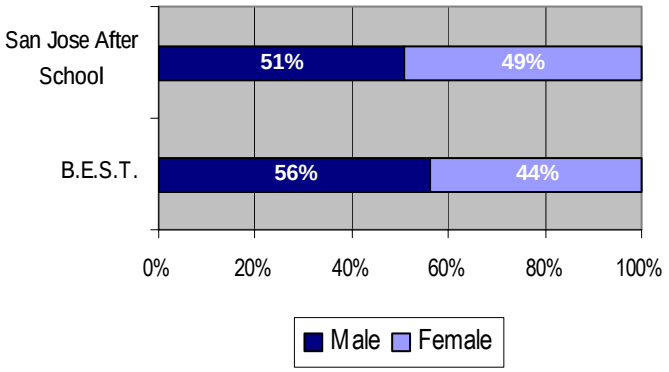
B.E.S.T. and SJAS predominately serve populations who are Hispanic or Latino (62% and 50% respectively) thus exceeding the overall percentage of the Hispanic sector in San José (32%). With CDBG, it is expected this ethnicity is unreported or reported under other ethnic categories such as the "white or other" category. In general, whites and Asian/Pacific Islanders receive slightly less in relationship to their percentage of ethnic composition and African Americans received slightly more.

[3] Demographic information for FY2005-2006 is not available. Grant programs collect data on a varied basis (quarterly, semi-annually), and data sorts are not completed until the end of the year.

Overall, B.E.S.T. served residents who were 62% Latino, 19% Asian/Pacific Islander, 10% African American, and 8% white. San José After School served children and youth who were 50% Hispanic/Latino, 22% Asian Pacific Americans, 20% Caucasian Americans, 5% African Americans, and 3% other.

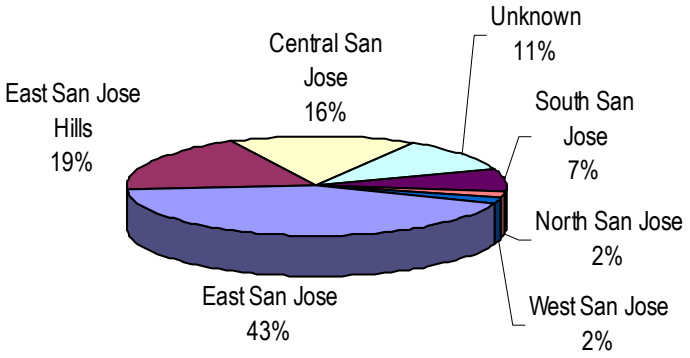
Moreover, 83% of the students served in San José After School programs were in elementary and middle school. The total gender served were 51% male and 49% female. Fifty-six percent of B.E.S.T. participants were male and 44% were female. Fifty-one percent of youth served by FY2005-2006 B.E.S.T. agencies were gang-involved youth with the remaining being either high risk or at-risk.

Gender of Populations Served by Grant Awards
San Jose After School and B.E.S.T.



B.E.S.T. participants primarily resided in East San José capturing 43% of funding and represented an additional 19% in the East San José Hills. Central San José represented 16% followed by South San José at 7%, then North and West San José at 2% each.

Geographical Location of Populations Served by B.E.S.T.



The analysis of populations served through these grant programs presented some important challenges to note. First and foremost, with the exception of B.E.S.T., these grant programs gather limited demographic information. The information that is collected is inconsistent with respect to the demographics of populations served. Categories for ethnicity are not consistent among grant programs and race classifications are not clear. For example, several categories include other e.g., "Asian and Other" lending itself to errors in self reporting. An important consideration to improve the City's understanding of populations served through its grant programs is to require consistent reporting requirements of its grantees and to track the information in a consistent and easy to report format.

Grant Descriptions

Community Development Block Grant Program (CDBG)

The CDBG program, the largest grant program PRNS administers, is funded through the United States Department of Housing and Urban Development (HUD). The objectives of the CDBG program are to provide assistance to persons of low and moderate-income, prevent or eliminate slums and blight or meet other community needs of an emergency nature. CDBG funds are allocated through two program

categories: Contractual Community Services and Community Development Improvements[4] The Contractual Community Services (CCS) element of the CDBG program, provides funding for non-profit community based organizations that perform services under contract to the City in the areas of community services/recreation, child care, legal services, senior services, services for persons with disabilities, youth services and homeless/emergency assistance/employment. The Community Development Improvements (CDI) category provides funding for capital projects, housing improvements, neighborhood revitalization, planning studies, fair housing, code enforcement, economic development, and grant administration.

The City's CDBG budget was based on a total FY2005-2006 entitlement grant of $11.5 million, plus $1.5 million in projected housing rehabilitation loan program income and $273,531 in carryover from prior years funding. Of the total $13.27 million in CDBG program funds available for FY2005-2006, approximately $1.95 million was available for Contractual Community Services (CCS) that funded 39 public service projects, and approximately $11.3 million was available for Community Development Improvement projects. This analysis considered $1.9 million made available through the Contractual Community Services (CCS) to provide funding to non-profit community based organizations and an additional $6.7 million in non-physical CDI projects. CDI's capital projects and administrative services were not included in the analysis because of the difficulty in making a direct correlation between capital projects, administrative costs and community need areas.

Healthy Neighborhood Venture Fund (HNVF)

The City of San José anticipates receiving $250 million over a 25-year period from the national settlement with tobacco companies. In March 2000, the City Council approved the Mayor's recommendation to use these funds for investing in "healthy neighborhoods for future generations." At that time, the City Council directed staff to distribute these funds through a public competitive process using the following allocation categories:

- Tobacco-Free Community/Health
- Education/Health
- Senior Services/Health

As the second largest source of grant money, the City receives approximately $10 million in HNVF funding each year. In June 2005, the City Council adopted a budget for the HNVF which allocated approximately $6.4 million for Education/Health activities, $2 million for Senior Services/Health activities, and $400,000 for Tobacco-Free/Health activities.

Bringing Everyone's Strengths Together (B.E.S.T.)

The City Council created San José B.E.S.T. in 1991 in response to concerns voiced by San José residents regarding the safety and well-being of youth caused by a growing youth gang problem. B.E.S.T. is a funding arm for the Mayor's Gang Prevention Task Force established to provide funding for intervention and suppression programs targeted at youth exhibiting at-risk, high-risk and gang-involved behaviors. Funds are granted to service providers that demonstrate opportunities for youth and their families to be successful and productive in their homes, schools and neighborhoods. The program continues to evolve, and has moved beyond the focus of suppression and intervention to include the improvement of life skills,

[4] The Community Development Improvements (CDI) category provides funding for capital projects, housing improvements, neighborhood revitalization, planning studies, fair housing, code enforcement, economic development and grant administration.

school/community safety and educational achievement. In FY2005-2006, the City allocated over $2.4 million in funding to 26 programs providing eligible services.

General Fund - Community Based Organizations

Funds designated to community based organizations are included in the Annual Operating Budget adopted by the City Council. The amounts and the organizations funded vary from year-to-year depending on the amount of funding available and the needs identified by service providers. The majority of General Fund contributions to community based organizations are used to assist organizations to maintain operations, provide technical assistance to the City and to support programs and services.

In FY2005-2006, $9,768,633 in funding was designated to 57 community based organizations. The funds are administered by various City Departments, with Office of Economic Development responsible for distributing 71% of the funds, followed by PRNS with 19%, the Environmental Services Department at 5%, the Police Department and the Department of Transportation each at 2%, and General Services and the Library at 1%.

Other Direct City Services and Programs

In addition to the grants included in this analysis, the City of San José administers a wide range of services directly to its residents. In large part, driven by needs identified by specific target populations and integrated into various City-sponsored Strategic and Master Plans, these programs have been established to meet basic needs, foster civic engagement, support recreation and enhance the quality of life of individuals and families. The spectrum of these services is broad and includes many diverse programs implemented by various departments, including the City's Parks, Recreation and Neighborhood Services Department, Housing Department, Library, Office of Economic Development and the Environmental Services Department. Appendix C provides a narrative description of some of the major program elements the departments administer, their FY2005-2006 budget allocation and the need each program meets.

External Agencies and Organizations

While the City acts as a source of funding to local community based organizations, it is important to note that community based organizations depend on a variety of external resources to maintain their programs and services, including other local, State and Federal entities, as well as private foundations and donors. Appendix C provides a list of some, but not all, of the external agencies and organizations in the County that provide programs and services that meet various needs. This information was provided to better understand the role other agencies and organizations have in meeting community needs. While an exhaustive understanding was desirable, this body of work was beyond the scope of this study and would require significant additional time and resources.

Locally, in addition to the City, the County of Santa Clara provides funding to organizations that deliver services to the community. In FY2005-2006, the County of Santa Clara provided $2,498,819 in funding allocated from its General Fund to 59 local community based organizations. Funds from the County were used to support organizations that provide eligible services for adults (primarily seniors

Table 2. County of Santa Clara FY2005-2006 General Funded Community Based Organizations by Subject Area

Source	Allocation	% of Total
Adults	$922,732	37%
Youth	$922,890	37%
Housing	$351,475	14%
Immigration	$301,722	12%
Total	$2,498,819	100%

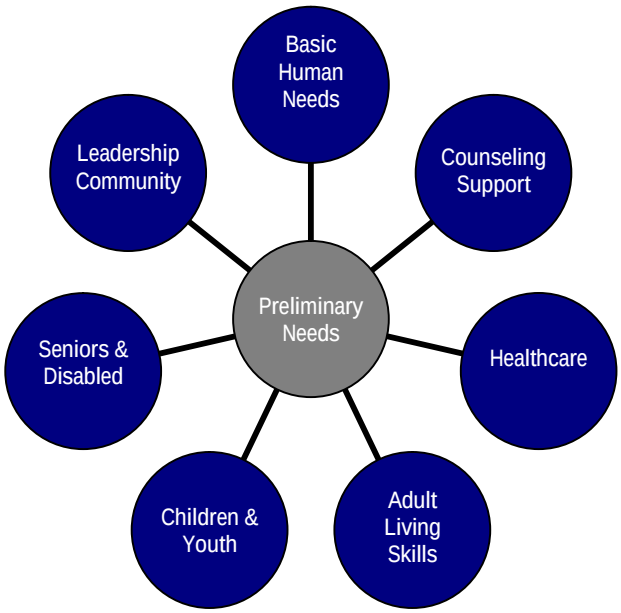
and the disabled), children, housing and immigration. Adults and youth received a majority of the funding each at approximately $923,000 or 37%, followed by housing and immigration at 14% and 12%, respectively. In addition, the County plays a key role in providing social services directly to build and maintain a healthy community for the residents of San José.

Identified Needs

The United Way Silicon Valley (UWSV) Community Impact Strategy (adopted in March 2005) identified six service area priorities (basic human needs, counseling and support, access to health care, adult living skills, children and youth and leadership/community capacity). To validate the strategy approved by the Board, UWSV met with over 20 community groups including residents from the City's Strong Neighborhood Initiative (SNI) areas and groups from Gilroy, Milpitas, Morgan Hill, Mountain View, Palo Alto and Santa Clara. With the exception of affordable housing, for which the United Way advocates but doesn't have the funds to provide, their collective views of the top priorities align with the strategy (United Way Silicon Valley's 2005 Community Impact Report).

To determine a preliminary list of community service needs, UWSV service area priorities were analyzed in relationship to the US Census findings for San José and the asset work completed by PRNS. The preliminary list included the United Way's six service area priorities with minor changes to the subcategories. One additional service need area, assisting seniors and disabled, was added for a total of seven preliminary service area needs. It is important to note seniors and disabled were addressed in the subcategories of the United Way's service area priorities. A separate category is recommended due to the projected increases in the senior population. The aging of the population and the subsequent increase in the size of the elderly population is one of the most important demographic trends that will affect future community service needs. The same medical and technological advances that allow extended life spans for older adults are also allowing disabled people of all ages to live longer. The City will need to work hard to build a support base to meet the demands of these growing needs.

Preliminary List of Community Service Needs



Each of the service areas needs identified in this analysis has an enormously complex range of contributing factors and related programs and services. To ensure the analysis was a useful and actionable tool, it was essential to identify and prioritize a manageable number of social service need categories. These filters were used to ensure that the analysis produced results that were concrete and applicable. It is important to note that this is not the City's final list. As time and resources allow, the preliminary service area needs could be further refined and validated.

Basic Human Needs

Shelter: temporary and transitional; Affordable Housing; Food; Clothing; Dependent Care: children, elderly, infirm, disabled.

Food, clothing, and shelter are the most essential basic human needs. A wide range of concerns and social impacts arise when people are unable to access food, shelter and clothing. These issues are further exacerbated by the high cost of living in this region often making it difficult for some households to be self-sufficient. The severe downturn in the local economy has also increased demand on services to meet these needs. While numerous factors are directly and indirectly useful in determining the ability to meet these needs without assistance, income and poverty levels are key indicators. As residents have less disposable income their ability to provide for basic human needs also declines.

Dependent care for vulnerable populations including children, disabled, seniors and the infirm are also basic human needs. Affordable care is essential for families to secure and maintain employment in order to provide for basic needs. The cost of childcare is extremely high particularly in relation to the income levels of working families (United Way Silicon Valley's 2005 Community Impact Report). With the adult population projected to double in size by the year 2020, of emerging concern is the ability to provide elder care (Community for a Lifetime, Ten Year Strategic Plan to Advance the Well-being of Older Adults in Santa Clara County).

Affordable housing is also a key human service need particularly for individuals in lower and middle income ranges, as well as those in the youth and senior categories. Affordable housing is low-cost housing available to persons with low income who are at risk of homelessness. Affordable housing is generally considered "affordable" if a household is paying no more than 30% of its total income on housing costs.

Counseling and Support

Violence: domestic abuse and gangs; Substance Abuse: alcohol and drugs; Immigration: status, language, education and access; Grief: trauma and bereavement

Counseling and other support services are mechanisms to help ensure that families and children thrive. These forms of support vary and can be implemented as prevention or intervention forms of therapeutic assistance to help individuals overcome or avoid negative practices or experiences. Providing options for the community to access mental health services can improve the quality of life of residents and helps promote long term well-being. Forms of counseling and support services that have been identified as significant in impacting overall community well-being include:

- Intervention resources
- Substance abuse treatment services
- Support services for immigrants
- Grief and trauma support services

Access to Healthcare

Physical: primary care, health insurance; Mental: adult and family mental health

The concept of good health embraces the life-long physical and mental well-being that is essential for people to lead meaningful, enjoyable and productive lives. Good health in this sense is the very foundation that drives our society and economy. Access to healthcare, an essential component of achieving good health, encompasses many factors including having a primary care provider and having health insurance.

Of equal importance is access to high quality adult and family mental health care. The diagnoses and severity of mental illnesses can vary widely from distress caused by a tragedy or life-changing event to severe depression. If overlooked, the consequences can ripple throughout the education, legal and welfare

systems and the workplace in the forms of lost productivity, low academic achievement and dysfunctional behavior.

Adult Living Skills

Basic and Intermediate English; Employment: obtaining, holding, advancement; Financial Management: budgeting, saving for home, education, retirement; Effective Parenting: preschool, school age and preparing for adulthood; Nutrition and Fitness: diet, exercise, disease prevention

Developing and maintaining adult living skills are key components that enable working adults to meet their needs and those of their families. When available and accessible, work supports can help an individual or family attain the stability needed to serve as a bridge toward economic opportunity and independence. Addressing the needs of the working poor and helping them advance to financial self-sufficiency also has long-term benefits as they develop the skills that they need to be more productive members of society. Educating today's working poor may also help children in these families learn the skills needed to break the cycle of poverty. Types of skills that help adults attain self-sufficiency include:

- English proficiency
- Employment skills and work readiness
- Financial education
- Parenting skills
- Nutrition and fitness

Developing Children and Youth

Early Childhood and Preschool: school readiness, language and social skills; Physical and Emotional Well-being; Responsibility and Citizenship; Career Aspirations and Support

Supporting the healthy development of children and youth helps to promote positive growth for our children and over time helps families attain a higher quality of life. For example, providing support services for early and preschool aged children prepares youth to enter school and begin academic learning more successfully. Studies have shown that children who participate in early literacy programs, such as preschool, are better prepared for academic learning than children who do not.

In addition to helping children to achieve academic success, it is important to support programs and services that promote emotional well-being and motivate children. Programs that connect youth with their peers and link them with mentors serve as important support systems that promote socialization skills and build self esteem as future aspirations are considered. Community service programs that engage youth in public services and volunteer efforts also help to promote responsibility and citizenship. The active contribution of youth and children to their communities fosters and inspires leadership and civic participation from future generations.

Assisting Seniors and Disabled

Transportation; Care Planning: information, referral; Recreation, Nutrition and Fitness

The City faces a considerable challenge in providing services to its elderly and disabled residents in the coming years. The fastest growing segment of the population is residents age 65 and older and this segment of the population in Santa Clara County is expected to double in size by the year 2020. This

growth in population will greatly impact the demand for a variety of public services. Community services are vital to help this segment of the population manage on their own and live as independently as possible.

The top two service needs identified through the Countywide Senior Needs Assessment were transportation and information (Community for a Lifetime, Ten Year Strategic Plan to Advance the Well-being of Older Adults in Santa Clara County). As people age, isolation becomes a growing problem, and access and mobility become increasingly critical needs. For older Americans, affordable, reliable transportation options are essential. Public transportation in various forms provides the ability to live independently, access to medical and social services, contact with the outside world and the feeling of belonging to the community.

Of equal importance, as identified in the Senior Needs Assessment study, is information. Information and referral assistance was among the most common issues raised by the community. Community participants cited lack of information about how to access services as the most frequent reason for this unmet need. As people age, care planning, recreation, nutrition and fitness are also key services that demonstrate a strong commitment to advance the well being of our seniors and disabled adults.

Leadership/Community Capacity Building

Agencies: resident representation in governance, planning and delivery of services; capacity for measuring outcome; Neighborhoods and communities: resident self-help, neighborhood service projects and expanded volunteer opportunities

There is a strong belief that nurturing and supporting grassroots leadership in organizations and in our neighborhoods is central to sustaining our democracy and to encouraging healthy, vibrant communities. The essential logic underlying this assumption is that grassroots leadership will grow through programs that build trust, encourage cooperation among potential citizen leaders and engage and develop broader and more diverse community leadership. Such programs seek to improve the capacity of participants to address broad problems facing society and suggest ways to improve human services to social and cultural groups in our communities. The City can build leadership and community capacity by supporting programs that:

- Promote resident representation in governance
- Involve the community in planning, delivering of services and measuring outcomes
- Provide for involvement in neighborhood service projects and volunteer opportunities

Detailed Findings

Overall

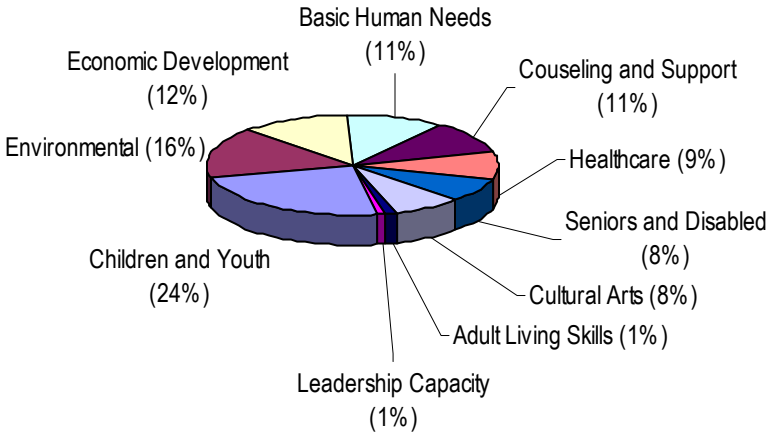
Every day, in communities throughout San José, the City and its partners are actively working to improve the lives of our residents. From providing safe havens for children to helping our seniors become self-sufficient, the City engages in an impressive spectrum of community service activities. During FY2005-2006, the City of San José allocated close to $29.4 million to community service programs through CDBG, HNVF, B.E.S.T and GF CBOs. The City also allocated over $125.5 million in direct programs and services to meet community needs.

Need	Allocation	% of Total
Children & Youth	$7,063,865	24.0%
Environmental	$4,714,212	16.0%
Economic Development	$3,551,038	12.1%
Basic Human Needs	$3,164,302	10.8%
Counseling & Support	$3,162,594	10.7%
Health Care	$2,504,879	8.5%
Seniors and Disabled	$2,372,267	8.0%
Cultural Arts	$2,226,997	7.6%
Adult Living Skills	$430,345	0.8%
Leadership/Community	$233,342	1.5%
Total	$29,423,841	100%

Grant resources were allocated among 10 areas. Four additional need areas were identified beyond United Way's six service area priorities. The four areas were programs that provided services that assisted seniors or the disabled, or provided an environmental benefit, cultural activities or promoted economic development.

Children and youth were by far the largest service need supported by the City with over $7 million allocated to various grantees. Environmental and economic development followed with the City allocating approximately $4.7 million and $3.5 million respectively. Basic human needs and counseling and support services each received approximately $3.2 million. Just over $2.5 million sustained programs that provided health care. Approximately $2.4 million was allocated to programs assisting seniors and disabled and $2.2 million was granted to cultural arts. Just over $430,000 aided programs that provided adult living skills and nearly $235,000 funded programs that met leadership and community capacity building needs.

FY2005-2006 Grant Allocation by Need
HNVF, CDBG, B.E.S.T. GF CBOs



Basic Human Needs

Current Inventory

In FY2005-2006 with grant awards funded through HNVF, CDBG (CCS only), B.E.S.T. and GF CBOs the City allocated $3,164,302 or 11% of the total grant allocations to support programs that provide essential basic human needs such as shelter, food, clothing, dependent care and affordable housing. Approximately 70% or $2,197,900 of these funds was awarded to organizations that provide affordable housing and 20% or $626,051 sustained dependent care programs. Of the nine dependent care programs the City funded, eight offered care for the elderly or infirm and two provided care for children. Approximately 7% or $206,403 provided temporary or transitional housing and programs and services that provided food and clothing received 4% or $85,644 and $48,304 respectively.

CDBG was the primary funding source for shelter, temporary, transitional and affordable (100%) concentrating on low and moderate income households, and 83% of the programs providing for dependent care. HNVF supported 17% of programs providing dependent care to seniors, and a combination of grant programs provided food and clothing. Although this allocation is only 11% of the total grant allocation, the City provides approximately $50 million of direct services and programs to provide residents of San José with temporary and affordable housing, food, clothing and dependent care.

Table 1 below provides the allocations by need and percent of total and describes other notable programs and services that are relevant to understanding potential gaps in city services. Narrative descriptions of the "other programs and direct services" as well as a list of external agencies and programs that are known to meet needs are provided in Appendix C.

Table 1. Basic Human Needs
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Shelter; temporary and transitional	$206,403	6.5%	▪ Emergency Shelter Grant (ESG) ▪ Housing Opportunities for Persons with AIDS (HOPWA) ▪ Shared Housing Assistance Placement and Supportive Services (SHAPSS) ▪ Housing Trust Fund (HTF)	$444,240 $736,000 $441,000 $2,870,000
Affordable Housing	$2,197,900	69.5%	▪ Affordable Housing Development Program ▪ Homebuyer Programs ▪ Housing Rehabilitation Program	$32,000,000 $5,800,000 $4,400,000
Food	$85,644	2.7%	Summer Lunch Program	$17,715
Clothing	$48,304	1.5%		
Dependent Care: children, elder, infirm	$626,051	19.8%	▪ Smart Start* ▪ Senior Companion Program	$3,000,000 $63,870
Total	$3,164,302	100%	Total	$49,772,825

*Capital funding for new or upgraded childcare space.

Analysis

- The City, along with the County, provides a variety of programs to assist the homeless. Many of these programs target specific groups such as the mentally ill or persons with HIV/AIDS. According to the Housing Department's "Consolidated Plan, 2005-2010," at present there are 32 facilities within San José that provide 1,674 emergency shelter beds. According to "The 2004 Santa Clara County Homeless Census and Survey", there are 4,910 homeless people in San José, leaving a gap of emergency shelter for 3,236 homeless people in San José. The "City of San José's Homeless Strategy" approved by Council in August 2003, lays out the City's plan to address homelessness.

- According to the "Consolidated Plan, 2005-2010" the unmet need for affordable housing in San José is 59,058 households. This analysis is based on 2000 US Census information regarding the number of households experiencing a "cost burden" – households that spend more than 30% of their income on housing. Assuming the City maintains its support for building affordable housing over the next five years, a stable funding source will be needed to bridge this gap.

- A small percent of grant allocations went to programs that provide food and clothing. The amount of grants to programs that provide clothing is somewhat misleading as many agencies provide clothing, as a donated item, at no-cost as a secondary service. In addition, a number of food related programs are currently offered in San José. Second Harvest Food Bank is a main distributor of food to families and seniors in need, though there are a number of other food banks, hot meal programs, emergency food pantries and shelters operating throughout the City. It should be noted that Senior Nutrition programs are included in the Seniors and Disabled need area. Prior to determining whether this is a gap, further research is necessary to understand these needs and the extent to which external agencies and programs provide these services. There is a need to ensure that existing programs are well coordinated and that there is sufficient information to link the various services for the public and providers.

- The County of Santa Clara is a major social service provider that contributes to building and maintaining healthy communities for residents of San José. Maintaining a budget of $616 million in FY2005-2006, the County directly administers welfare and social service programs that meet a variety of basic human needs. The County is mandated to provide General Assistance and care for the indigent in our community. The County also plays a significant role in supporting community based organizations that provide housing. In FY2005-2006, the County allocated 14% or $351,475 of their grant awards to housing related programs and service. According to the County's Budget Office, the FY2005-2006 budget included over $8.9 million to fund the County's Office of Affordable Housing.

- Previous research has identified a significant gap in dependent care and service levels, particularly for children, are not sufficient to meet demand. A recent study conducted by Godbe Research of childcare needs in San José titled, "Survey of Parents/Guardians and Childcare Providers" showed that at present over 5,000 children aged five and under do not have access to affordable, quality childcare. Similar gaps are projected into 2010, factoring in forecasts for population growth. If the statewide "Preschool for All Act" passes this year, it will require all children to have access to preschool one year before kindergarten. Assuming the City retains its support for early care and education, it will need to leverage the resources to fill this need.

- While numerous factors are directly and indirectly useful in determining the ability to meet basic needs without assistance, income and poverty levels are key indicators. As residents have less disposable income their ability to provide for basic human needs also declines. By ethnic group, the proportion of

low and moderate households is highest in San José among Hispanic households[5]. According to Housing's "Consolidated Plan" most of the areas with concentrations of low and moderate-income households are located in the central and the northern part of the City, namely, City Council Districts 3, 4, 5 and 7.

[5] US Census Bureau, American Community Survey, 2003.

Counseling and Support

Current Inventory

In FY2005-2006, the City awarded $3,162,594, or 11% of overall grant allocations, to community based organizations that provided counseling and support services to families and children for programs that offered intervention services for violence, substance abuse and grief management as well as immigration-related services. By far, domestic abuse and gang related intervention services were the greatest need served in the counseling and support category with a combined total of over 75% ($2,415,474) allocated to organizations providing violence related services. Programs and services that met alcohol and drug abuse related needs were supported by $607,671 in funding. Immigration services followed with $113,744 allocated to meet status, language, education and access needs. Of the four immigration programs funded, three provided ethnic specific services to Vietnamese, Portuguese, Korean, Japanese, Chinese and Ethiopian communities. The need least served in this area was intervention services for grief management, both trauma and bereavement. The City funded one program in this area at $25,707 to provide school based critical incident stress management services.

The City further allocated approximately $6 million in FY2005-2006 through direct services and other programs to provide residents of San José with counseling and support services. Approximately one half of the allocation to direct services and programs provided support to domestic violence and the other half addressed gang prevention. In addition, as illustrated in Appendix C, 26 organizations and programs were identified as delivering services that meet immigrant needs.

B.E.S.T. was the primary funding source for violence related programs contributing over $1.8 million in funding. HNVF provided one half of the resource allocation for substance abuse programs and 100% of the funding for grief management. CDBG funded 100% of immigration related programs. Table 2 below provides the allocations by need and percent of total and describes other notable programs and services that are relevant to understanding potential gaps in City services.

Table 2. Counseling and Support
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Violence: domestic abuse and gang	$2,415,472	76.4%	▪ Family Violence Center ▪ Domestic Violence Prevention Program ▪ Grace Community Center (Day Socialization Program) ▪ Clean Slate* ▪ STAND* ▪ SSCI ▪ Evening Street Outreach ▪ Youth Intervention Program ▪ Mayor's Gang Prevention Task Force	$3,059,000 $473,000 $47,556 $127,080 $738,561 $1,425,841 $506,012
Substance Abuse: alcohol and drugs	$607,671	19.2%	▪ Clean Slate ▪ STAND ▪ Community Centers**	
Immigration: status,	$113,744	3.6%		

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
language, education and access				
Grief: trauma and bereavement	$25,707	0.8%	Community Centers**	
Total	$3,162,594	100%	Total	$6,377,050

* Program funding reflective in multiple need areas.
**Forty-four Community, Youth and Senior Centers with an operating budget in FY2005-2006 of $6,250,128.

Analysis

- The City has demonstrated a strong commitment to addressing violence, both domestic and gang related, and the resource allocation in this area serves to emphasize this allegiance. However, it is recommended that both these needs be separated into two groups within the Counseling and Support category in order to provide greater clarity on the specific issues that surround both focus areas.

- In 2005, the Santa Clara County District Attorney's Office issued 3,807 criminal domestic violence complaints (3,277 misdemeanors and 530 felonies). Also, during that year, the Santa Clara Superior Courts issued over 2,700 temporary restraining orders through the civil courts. Based on the volume of cases and the prevalence of this issue, there is a growing concern by service providers, including the City's Family/Domestic Violence Advisory Board on whether community based support services are sufficient to meet the needs for families in this area, particularly legal advocacy and individual and family counseling.

- Since 1999, the violent crime rate in San José has declined by 44%. While there is no one factor that can be attributed to this reduction, most experts agree that a combination of factors such as longer prison sentences, changes in the economy and the coordination of efforts between law enforcement and the community have impacted these rates. This community effort is exemplified by the leadership from the San José Police Department and its support of the Mayor's Gang Prevention Task Force (MGPTF).

- As a funding arm for the MGPTF, it is not surprising B.E.S.T. is the predominant funding source for this category of need. Based on the B.E.S.T. client data presented earlier, those requesting services are largely Hispanic and reside in Central and East San José. As part of its annual re-assessment of need, the MGPTF developed a "hot spot" priority list that reinforced the needs in Central and East San José, and identified their top five areas of service as Gang Mediation/Intervention, Crisis Response, Services for Adjudicated Youth, Parent and Family Support and Street Outreach Day Education.

- While the overall trend on violent crimes has been declining, in both 2003 and 2004 this crime statistic held constant, indicating that the decline is at a plateau. Continuing our commitment to violence intervention and suppression will be needed to maintain the current trend.

- Substance abuse treatment and recovery services continue to be a great need in our community. According to a recent study on methamphetamine use in Santa Clara County, the County had the 2nd highest rates of positive methamphetamine test of female arrestees and 5th highest for males in the nation[6]. The study showed that the highest prevalence of positive testing was among white arrestees,

[6] Methamphetamine use in Santa Clara County, California. San Francisco State University, 2003.

with an increasing use rate by Hispanics, and an overall steady rising rate of substance abuse in general. As noted in the table above, $607,672 was allocated to this need. This shows a commitment to meet the need, but further dedication to this effort may be needed.

- As noted earlier in the report, the percentage of foreign-born residents increased from 27% in 1990 to 37% in 2000 continuing the trend of Silicon Valley being an immigration magnet. While the CDBG program provides funds targeting this population, only $113,744 or 3.6% supported immigration services. The County of Santa Clara also supports community based organizations that provide immigration services. In FY2005-2006, the County allocated 12% or $301,722 of their grant awards to immigration related programs and services. In addition, 26 external organizations and programs were identified as delivering services that meet immigrant needs. Overall, as new immigrants will continue to make up the diversity of our community, our overall financial commitment to this target population is low.

Access to Health Care

Current Inventory

At present, the City provides a range of physical and mental health services some of which help with primary care, health insurance and mental health issues. As Table 3 below illustrates, in FY2005-2006, the City allocated $2,504,879, or 9% of overall grant allocations, to organizations that provide access to health care in order to improve the physical and mental well being of families and children. Ninety-eight percent ($2,455,098) of these funds were granted to organizations that provide physical access to heath care by offering primary care providers or making available health insurance. A relatively small percent (2%) or $49,781 of the allocation provided adult and family mental health in the area of victim/witness assistance. To be expected, HNVF was the primary funding source allocating 86% of total grants to the "Children's Health Initiative."

Table 3. Access to Health Care
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Physical: primary care, health insurance	$2,455,098	98%	Community Centers	
Mental: adult and family mental health	$49,781	2%	Grace Community Center (Day Rehabilitation Program)	$507,648
Total	$2,504,879	100%	Total	$507,648

Analysis

- The Children's Health Initiative was launched in 2001 to provide access to health insurance to children in Santa Clara County by linking uninsured children to Medi-Cal, Healthy Families and the Healthy Kids program. The Initiative's goal is to make comprehensive health insurance accessible to 100% of the children living in Santa Clara County with family income at or below 300% of the Federal Poverty Level. The City's support and funding helped make the County of Santa Clara the first county in the nation to provide a universal health care program for children.

- The Initiative estimates 71,000 children are uninsured in Santa Clara County. Of that number, approximately two-thirds qualify for either the Medi-Cal or Healthy Families programs. That means there are between 14,000 and 18,000 children in Santa Clara County who are uninsured and eligible for the Healthy Kids program.

- For every child insured under the Healthy Kids program, $1,000 must be raised to provide for comprehensive health coverage. To enroll 14,000 children in Healthy Kids, $14 million per year is needed. The program has been successful in raising about half those funds, but to be successful and provide healthcare services to eligible children, much more must be done. In FY2005-2006, the City allocated approximately $2.1 million grant funding to the Initiative.

- Declining revenue from the City's HNVF entitlement, which is based on the tobacco settlement, may impact the City's future ability to fund health services.

- The County of Santa Clara is a major provider of health related services in this region. The Santa Clara Valley Health and Hospital system includes the Department of Public Health, Santa Clara Valley Medical Center and a Mental Health Department, the Department of Drug and Alcohol Services. Through this integrated health care delivery system, the County offers a wide range of primary and specialty medical services including prevention, education and treatment programs to all residents of Santa Clara County, including San José, regardless of their ability to pay.

- The City committed approximately $550,000 to programs that provide adult and mental health. While resources in this area are clearly lacking, the City relies heavily on the Santa Clara County Department of Mental Health to provide mental health services. Additional funds will be available with the passage in late 2004 of Proposition 63, the Mental Health Services Act (MHSA). Santa Clara County is expected to receive approximately $13.4 million annually for the next three years to address the severe mental health needs of underserved populations in the County.

- Emerging factors will put a greater demand on health services in San José including the rising cost of health care, the increase in senior population that will require additional healthcare services, continued influx of immigrants and their reliance on health care, recent closure of the San José Medical Center (and its trauma center) which has impacted the health service provider resources available to residents, and the increased number of uninsured adults and children who cannot afford preventive care, and as a result, require more costly measures for advanced treatment when they do seek medical assistance.

Adult Living Skills

Current Inventory

In FY2005-2006, the City allocated $430,345, or 1% of the total grant allocations to fund a wide range of adult living skills related programs. Approximately one half ($203,511) of these funds supported effective parenting programs for preschool, school aged and preparation for adulthood. Approximately one fourth or $110,133 was awarded to organizations that provided employment services to help adults to obtain, hold and achieve advancement in the work place. Nutrition and fitness programs were next, with $59,545 awarded to programs that support diet, exercise and disease prevention programs. Two programs received grant funding in the amount of $29,228 to provide financial management to adults in the areas budgeting, saving for a home and retirement. One program received $27,928 to provide basic and intermediate English to elderly Vietnamese. CDBG is the predominant funding source supporting 68% of the programs that provide adult living skills. The City further allocated approximately $5.5 million in funding that provided literacy and employment programs and funded family learning centers.

Table 4. Adult Living Skills
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Basic and Intermediate English	$27,928	6.5%	Adult and Family Literacy Program	$612,500
Employment: obtaining, holding, advancement	$110,133	25.6%	SVWIN - Adult and Dislocated Worker Program	$4,600,000
Financial Management: budgeting; saving for home, education, retirement	$29,228	6.8%	Financial Literacy Campaign SVWIN – South Bay Saves	$29,228 $100,000
Effective Parenting: preschool, school age and preparing for adulthood	$203,511	47.3%	Family Learning Centers	$181,500
Nutrition and Fitness: diet, exercise, disease prevention.	$59,545	13.8%	Community Centers*	
Total	$430,345	100%	Total	$5,523,228

**Forty-four Community, Youth and Senior Centers with an operating budget in FY2005-2006 of $6,250,128.

Analysis

- The most recent national assessment of adult literacy was undertaken in 2003 by the U.S. Department of Education. It found that 10.5 million of the 93 million Americans of all ages who are functioning at the "basic" and "below basic" literacy levels live in California. For adults, the study showed that approximately 3.4 million adult Californians are at "below basic" literacy levels. They cannot read to their children and they cannot read such things as labels on medicine bottles, election ballots, the *TV Guide*, or a jury summons.

- This deficiency in living skills affects one in five adults, which for San José translates into approximately 105,000 residents over the age of 25 years. The "United Way Silicon Valley's 2005 Community Impact Report" mirrors similar findings at the County level. The results are alarming and show a strong need to address the literacy issues in our community.

- The City and County both operate adult and family literacy programs through their libraries and partner with agencies such as East Side Adult Education to help meet this need. However the gap in service is still significant and an additional challenge for literacy programs is that they are largely grant-funded.

- The largest grant distributions for this category went to effective parenting services primarily provided by B.E.S.T. program grants. The allocation aligns with the City's "Youth Blueprint Strategic Outcome" which states that "families are strong and encourage the healthy development of their children", and the "Project Cornerstone Assets 2004 Survey" that identified that 63% of elementary aged children had positive family communication, while only 30% of middle school and teens had positive family communication.

- Twenty-six percent of the resources for this category went to programs that helped adults obtain, hold or advance in employment. In FY2004-2005, an additional $5.5 million was allocated to the SVWIN Adult and Dislocated Worker Program to serve local residents that are having a difficult time finding employment or need new skills to be competitive in the workforce. These work supports are essential to help adults and families attain the stability needed to serve as a bridge toward economic independence and opportunity.

- While only 13.8% of the identified grant funding was targeted toward nutrition and fitness, the City provides a great number of opportunities in support of this need through the Department of Parks, Recreation and Neighborhood Services. With 44 community centers, 194 park sites, 3,748 acres of parkland, 6 swimming pools, 75 tennis courts, 3 public golf courses, and 39 active miles of trails, the City provides a range of activities for all ages intended to increase fitness and human development. The gap in this area is in Multi-Service Center staffing. PRNS's 20 year strategic plan the "Greenprint for Parks and Community Facilities and Programs," identified a staffing pattern for each of its multi-service centers to have a minimum of 10 full time equivalents (FTEs). Currently the Department staffing per multi-service center is equal to 6.75 FTEs.

- Although the overall allocation for the adult living skills category is only 2% of the total grant allocation, the City supported an additional $5.5 million in direct services and programs, not including the operating budget for its 44 community centers, to enhance adult living skills. Moreover, in FY2005-2006, the County of Santa Clara allocated 37% or $922,732 of their grant awards to adult related programs and services.

Developing Children and Youth

Current Inventory

In FY2005-2006, with grant awards funded through CDBG, HNVF, B.E.S.T, and GF CBOs, the City allocated $7,063,865, or 24% of the total grant allocations, to support programs to develop children and youth. The present inventory contains a number of community based programming that is broadly connected to fostering early and preschool readiness, physical and emotional well-being, responsibility and citizenship and long term career aspirations. A majority of grant funds were awarded to community based organizations that provide physical and emotional well-being receiving 57% of funds or $4,001,263. Career aspirations and support received 32% or $2,268,102 of the grant awards. Early childhood and preschool programming in the areas of school readiness, language and social skills followed with programs offering services in this area receiving 10% or $706, 802. The need that received the least amount of funding was in the area of responsibility and citizenship with two programs receiving below 2% or $87,698 of the overall funding for the children and youth category. The City also provided over $12 million in other direct services and programs to meet the needs of children and youth.

Table 5. Children and Youth
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Early Childhood and Preschool: school readiness, language and social skills	$706,802	10%	▪ Smart Start ▪ Story Times at Local Branch Libraries ▪ Community Centers	$3,000,000* $200,000
Physical and Emotional Well-being	$4,001,263	56.6%	▪ SJAS (Level 2 & 3) ▪ Community Centers	$6,200,000
Responsibility and Citizenship	$87,698	1.2%	▪ STAND ▪ Community Centers	$738,561
Career Aspirations and Support	$2,268,102	32.1%	▪ Future Teacher Loan Program ▪ Work Experience program ▪ SVWIN -Youth Program	$100,000 $314,536 $4,460,044
Total	$7,063,865	100%	Total	$12,013,141

*Capital funding for new or upgraded childcare space. Program funding reflective in multiple need areas.

Analysis

- The City's overwhelming commitment to children and youth is apparent in its resource distribution to this need. This commitment is driven by the City of San José's Youth Blueprint (Masterplan) which approaches youth programming from the developmental framework by promoting healthy development and attainment of age appropriate supports, skills and social competencies. The City's dedication to children was recently recognized by the America's Promise organization, naming the City of San José as one of the "Best 100 Communities for Young People."

- While the early childhood and preschool category received only 10% of the $7 million invested in children and youth, an additional $3,738,000 was allocated to the City's "Smart Start" program (both

capital and operating) that supported this need. Research has shown that investing in early childhood education, school readiness, language and social skills helps families prevent the need for counseling and support related to violence, substance abuse and immigration barriers at older ages.

- The City has achieved remarkable success in increasing childcare spaces through the Smart Start program with the creation of 3078 new childcare spaces since 1999. However, as discussed previously, research shows there is a significant gap in dependent care and service levels and if the statewide "Preschool for All Act" passes this year, the gap will widen. Assuming the City retains its support for early care and education, a long term sustained funding commitment is needed to fill the need.

- Only $135,100 of the operating costs for the Library's Early Care programming is from the General Fund. The vast majority is heavily dependent on competitive grant funding from local, State, Federal sources and private foundations.

- There is a significant need to improve professional development and training for childcare providers. While Santa Clara County's "FIRST 5" will offer incentives for providers to enroll in early childhood development programs at community colleges, this will take up to five years to implement, leaving a current gap for hands-on training in Spanish and English for existing childcare providers. Timely professional development and training is critical in order to help support early literacy development, social/emotional development and physical well-being in children younger than six years of age.

- The largest proportion of funding was allocated to programs that provided for physical and emotional well-being of children. HNVF was the primary funding source through its allocation to San José After School's Level 1 Homework Center Program. The City has made a significant commitment to developing children and youth in its directive to take $2.4 million directly from HNVF funding to provide children with a safe and nurturing place to do their homework at over 227 sites across the City.

- The City also supports the development of children and youth through a wide variety of direct services and through grants to community based organizations from other funding sources not included in this analysis. This analysis did not include the City's Level 2 and Level 3 After School programs. The General Fund supports all Level 2 sites and some General Fund resources are used as a match for grants utilized for Level 3 sites. Level 1 sites are supported by HNVF and therefore included in this analysis. Currently, the City operates Level 2 General Recreation programs, funded through $2.3 million from the City's General Fund, at 31 community centers and schools serving on average 50 children a day at each center. In addition, the City's Level 3 Comprehensive After School Program, funded by $3.9 million in state and federal grants, served on average 90 children a day at 39 of the City's lowest income schools. Including the Level 1 homework centers, in FY2004-2005, the collective San José After School program served over 38,000 unduplicated children.

- This attention to preventative measures is commended and should be maintained. However, greater attention should be placed on the developmental transition from elementary school to middle and high school. According to Project Cornerstone, Santa Clara County's 41 Developmental Assets Initiative, there is a significant drop in assets between elementary and middle/high school age youth. Their 2004 survey found that whereas 38% of elementary students had 31 of the 41 assets that are needed to thrive, only 8% of middle and high school students were in that thriving zone, alluding to the need for more continuous support for children as they transition into their teen years.

- The City allocated 42% of resources for this need category to programs that provide support for career aspirations. The City also supports youth in this area through the SVWIN Youth program. In FY2004-2005, an additional $4.5 million was allocated to serve low-income youth (ages 14-18 for younger youth programs and 19-21 for older youth) with multiple barriers i.e. run-away/homeless, foster care, disabled and/or parenting and pregnant teens. Funding can only be used to serve low income youth with multiple barriers that provide intensive services, i.e., case management, assessments, training and/or job placements to enrolled clients[7]. This commitment suggests the City understands the long-term benefits of providing youth with this support for career aspirations.

- It is also important to note that the youth service needs for many teens are also represented through the City's efforts focused on Youth Intervention, identified in the Counseling and Support area. In FY2004-2005, 96% of the San José B.E.S.T. grant program participants were between the ages of 14-21.

- The County of Santa Clara also plays a significant role in supporting community based organizations that provide services to children. In FY2005-2006, the County allocated 37% or $922,890 of their grant awards to youth related programs and services.

[7] Funding requirements based on federal Workforce Investment Act regulations.

Assisting Seniors and Disabled

Current Inventory

In FY2005-2006, the City awarded $2,372,267, or 8% of the overall grant funding allocations, to community based organizations that provided services to seniors and disabled. Grants were largely awarded to organizations that provided recreation, nutrition and wellness programs with 18 programs receiving 68% ($1,622,114) of the total allocation. Care planning was next receiving 23% ($550,906) of the funding followed by transportation related programs for seniors and disabled receiving 8% ($199,247) of the total allocation for this category. Of the 31 programs receiving grant awards, approximately 75% (23 programs) were targeted to serving the needs of seniors and 25% (8 programs) met the needs of persons with disabilities. The City further committed an additional $1.2 million to programs that met the needs of seniors and disabled in the community.

Table 6. Seniors and Disabled
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Budget
Transportation	$199,247	8.4%	Community Centers	
Care planning; information and referral	$550,906	23.2%	▪ OARS ▪ Senior Companion Program ▪ Therapeutic Recreation Services ▪ Community Centers	$67,746 $63,870 $580,286
Recreation, Nutrition, and Fitness	$1,622,114	68.4%	▪ Seniors Nutrition Program* ▪ Grace Community Center - Drop-In Program ▪ Therapeutic Recreation Services ▪ Community Centers	$278,594 $228,250
Total	$2,372,267	100%	Total	$1,218,746

*The total budget is $996,000 with $717,406 funded through HNVF.

Analysis

- The "Community for a Lifetime, Ten Year Strategic Plan to Advance the Well-being of Older Adults in Santa Clara County" was released in February 2005, in partnership with the City of San José and the County of Santa Clara to address the population growth of persons 60 years and older estimated to be growing at three to four times faster than the County's overall population. By 2020 older adults will represent 21.3% of the overall County population (13% in 2000) and almost 27% by 2040.

- Although the "Ten Year Strategic Plan" did not include specific funding recommendations their results showed that between FY2002-2003 and FY2003-2004 nine of the 13 service areas identified in the plan experienced a decline in expenditures including food and nutrition; cultural and recreational activities; information and referral; education and employment; emergency services; financial assistance; health and wellness; legal assistance; and mental health. The four areas where funding did not decline were housing, in-home care, care management and transportation.

- The results of the "Ten Year Strategic Plan" identified that although efforts are being made to meet all the service needs, the top service gaps were transportation, information services and nutrition/recreation programs. As noted above the City has targeted its services in line with the report's recommendations. Of these services, the City's Senior Commission has stated that although the nutrition programming is currently sufficiently meeting the community's needs, both transportation and information/referral needs are lacking throughout the community. A continued and sustainable funding source allocated to transportation and information and referral would be an asset to meet this need.

- There are over 24,000 non-institutionalized individuals with disabilities between the ages of 16 to 64 years in the City of San José according to the US Census Bureau, 2003 American Community Survey. A high percentage of these individuals either have a physical, mental or employment disability.

- In 2000, the "Ten Year Strategic Plan" for Persons with Disabilities was developed and approved by Council. This document recommended that 10 full time equivalent Therapeutic Specialists should be allocated to provide services in all ten council districts. Currently, the City of San José has three full-time Therapeutic Specialists and one Supervisor to address this need due to budget reductions over the last three years. Both the Disability Advisory Commission and the Strategic Plan Advisory Board are concerned with the decreased staffing to serve this population group.

Leadership/Community Capacity Building

Current Inventory

In FY2005-2006, the City awarded $233,342 or 1% of total grant allocations through CDBG, HNVF, B.E.S.T. and GF CBOs to organizations that provide services to build leadership and community capacity. Grants were provided to two agencies to support services that foster resident representation in governance and planning and delivery of services. No community based organizations received funding through the aforementioned grant programs exclusively to provide neighborhood and community based leadership and capacity building services. While the City's grant allocation to this need area is only 1%, the City primarily supports leadership and community capacity building efforts directly through the City's Strong Neighborhoods Initiative allocating an additional $41 million to this need area in FY2005-2006.

Table 7. Leadership/Community Capacity Building
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T and GF			Other Notable Direct Services/Programs	
Need	Allocation	% of Total	Program/Service	Allocation
Agencies: resident representation in governance, planning and delivery of services	$233,342	100%	▪ Neighborhood Development Center ▪ Strong Neighborhoods Initiative	$1,002,869 $41,063,000[8]
Neighborhoods and Communities: resident self-help, neighborhood service projects and expanded volunteer opportunities	$0	0%	▪ CAP Grants ▪ Retired Senior Volunteer Program ▪ Community Centers ▪ Neighborhood Development Center ▪ Strong Neighborhoods Initiative	$220,790 $315,586
Total	$233,342	100%	Total	$42,602,245

Analysis

- In many ways all interactions between the City of San José and its citizens are an opportunity to contribute to leadership and community capacity building. For this reason the low level of grants in this category is not truly reflective of the significant overall effort of the City in this area. The best leadership development often happens in the context of other actions and projects, not as a stand alone function.

- In particular, much of the work of both the Neighborhood Development Center (NDC) and Strong Neighborhoods Initiative (SNI) is focused directly on leadership and community capacity building. For example, with each of the 190 projects undertaken through SNI there is an expectation of achieving a "double bottom line." This means that each project is expected to produce both physical capital (a park, repaired house, etc.) and social capital (new volunteers, more skilled leaders, etc.). SNI is investing $41 million this year alone in neighborhood priorities intended to increase social capital.

[8] SNI budget from SJRA is $41,063,000 plus carry over from FY2004-2005. Does not include any other funding sources for top 10 projects (City, CDBG, HUD, PDO, Bond, etc).

- Since its inception in the year 2000 Strong Neighborhoods has dramatically increased social capital by organizing new neighborhood organizations, strengthening existing ones, organizing 19 new Neighborhood Advisory Committees and forming the Project Advisory Committee. These groups have connected thousands of residents with each other and their neighborhood's priorities.

- In collaboration with San José State University the SNI team is currently conducting surveys and other tools to measure social capital. The intent is to use this data to shape the way we work with neighborhoods to encourage greater leadership and civic participation.

- There is an opportunity for increased collaboration with non-profits that provide leadership and community capacity building expertise and services. As neighborhoods complete many of their top 10 priorities SNI is initiating a process to renew their action agendas. This effort can be done in collaboration with key non-profits and focus intentionally on leadership and community capacity building.

- Perhaps the largest gap is in developing an approach to taking the lessons learned from SNI citywide. For this approach to be effective it must contain a significant component of supporting and connecting leaders. This will mean providing them with more focused and intense training and mentoring than is currently provided by the City.

Environmental Benefit, Economic Development and Cultural Activities

Current Inventory

These categories included grant awards funded through CDBG, HNVF, B.E.S.T. and GF CBOs in FY2005-2006 that met Council priorities not identified by the United Way. These categories include programs and services that provide services in three areas: environmental, economic development and cultural activities. Analyzing these categories among the total grant allocations indicated 16% or $4,714,212 of programs provided some type of environmental benefit including reuse disposal subsidies, anti-graffiti, litter and code enforcement programs, e.g. vehicle abatement and housing inspections. Approximately 12% or $3,551,038 funded economic development, primarily in the areas of tourism and convention center usage, and small business assistance to ethnic communities. Grants that support cultural activities followed receiving 8% or $2,226,997 in grant funding.

Table 8. Environmental Benefit, Economic Development and Cultural activities
FY2005-2006 Grant Awards and Other Direct Programs and Services

Grant Awards for HNVF, CDBG, B.E.S.T. and GF		Other Notable Direct Services/Programs	
Need	Allocation	Program/Service	Allocation
Environmental Benefit	$4,714,212	▪ Youth Watershed Grant Program ▪ Resource Area For Teachers ▪ Anti-Graffiti	$40,442 $43,900 $752,170
Economic Development	$3,551,038	▪ Revolving Loan Program	$100,000
Cultural activities	$2,226,997	▪ Office of Cultural Affairs Grants	$2,500,000
		Total	$3,436,512

Analysis

- The grants in the economic development area are consistent with the City's Economic Development Strategy. After significant consideration during the first Getting Families Back to Work study session, Council affirmed the City's interest in supporting the creation of jobs for San José residents and revenue for City services as a way to reinforce the area's vital community and adopted the strategy.

- The San José metropolitan area has lost around 200,000 jobs since the height of the economy in 2000 and although the unemployment rate has fallen from 8.6% at the beginning of 2003 to 5% at the beginning of 2006, many residents have simply left the workforce. This fact together with anemic growth and continued high commercial and industrial vacancy levels have resulted in fewer opportunities for San José residents and lower City revenue to support services for needs such as those identified in the earlier portions of this analysis.

- In addition to the grant awards as described above for programs that provided cultural activities, in FY2005-2006 the City through its Office of Cultural Affairs will have invested $2.5 million dollars in grant awards to assure the vitality of San José's cultural life: $1.65 million in general support to local arts organizations; $400,000 for the support of specific arts activities, such as concerts, theater performances and exhibitions; $65,000 to assist arts organizations in the development of their own capacities; and $336,000 to support a variety of festivals, parades and community celebrations.

- The Environmental Services Department administers one other grant, the Youth Watershed Grant Program, and provides funding to the Resource Area for Teachers (RAFT). The Youth Watershed Program supports teacher/youth education programs and RAFT provides resources for teacher training workshops. In FY2005-2006 ESD awarded 12 Youth Watershed Education Grants totaling $40,442 and granted $43,900 to RAFT.

- Assuming the City maintains it support for these priorities, the City Council may consider adding these need areas to the City's list of priority community service needs. Unquestionably, environmental health, job opportunities and the availability of cultural venues have an important bearing on the quality of life in the City and are of direct impact on the needs described elsewhere in this study (e.g. joblessness is a significant contributor to homelessness).

Recommendations

The findings of this Gap Analysis are preliminary and the recommendations have been categorized into two groups: 1) issues requiring further policy planning and coordination and/or validation and prioritization and, 2) issues outside the scope of the study that would require significant additional time and resources to address.

Recommendations Requiring Further Policy Planning and Coordination and/or Validation and Prioritization

1. Staff found that the City would benefit greatly from developing consistent standards and streamlining grant management citywide. While the Office of the City Auditor recently completed a citywide grants audit and released a preliminary draft report that speak to these challenges, staff provided recommendations for enhancing grant management and coordination as challenges were encountered for this analysis including:

   - Develop citywide policies and procedures for all grant funding efforts.
   - Establish consistent grantee reporting requirements.
   - Develop a citywide grants database that consolidates information systems.
   - Track consistent demographic information about the populations served by the City's grant programs.

2. Staff recommends adopting the preliminary list of community need priorities to enhance grant award decisions and to better align and link grant activities with City Council established objectives. The community service needs proposed herein are aligned with the service area priorities identified by the United Way of Silicon Valley[9] and address other Council established priorities. These include supporting basic human needs, providing access to health care, offering counseling and support, building adult living skills, developing children and youth and adult living skills, assisting seniors and disabled, building leadership and community capacity, providing an environmental benefit, promoting economic development and fostering appreciation of cultural arts.

3. Absent comprehensive demographic information on populations served by grant activities, staff approached this analysis by examining the City's current grant allocations to better understand community need prioritization and is seeking validation of current resource distributions. Good strategic planning, however, will focus on forecasting future needs, maintaining the flexibility to respond to shifting demographic conditions and retargeting resources as necessary. Staff recommends conducting a periodic needs assessment that coincides with grant funding cycles to reevaluate and prioritize resource distribution priorities.

Recommendations Requiring Significant Additional Time and Resources

1. Refine the gap analysis to include special groups and geographic areas within San José.
2. Solicit input from stakeholders to validate community need priorities and areas identified as those in greatest need.

[9] Community Impact Strategy, adopted March 2005.

3. Conduct a comprehensive analysis of all direct services and grant programs Citywide including an evaluation of needs met and populations served.
4. Conduct a thorough analysis of external services provided by other agencies and organizations to better understand the role other agencies have in meeting community needs.
5. Conduct periodic “impact analysis” of grant programs to more accurately measure the impact of program successes through qualitative and quantitative measures.

Appendix A. Literature Review

Baran, Barbara. *Planning for California's Future: The State's Population is Growing, Aging, and Becoming More Diverse*. State Budget. (November 2005). http://www.cbp.org/statebud.htm

2001 Santa Clara County Older Adults Key Indicators of Well Being, Santa Clara County Adult Protective Services, 408-928-3860. www.sccgov.org/portal/site/depts

Crime Prevention Association (CCPA). *City of San José Bringing Everyones Strengths Together (B.E.S.T.) Evaluation Report*. Mayor's Youth Gang Prevention Task Force. (1991) http://www.csj.gov.

CFSV Nonprofit Benchmark Study, Community Foundation Silicon Valley, http://www.cfsv.org

Blumer, Karen, MGT of America Consultant Firm. *Community for a Lifetime - A Ten Year Strategic Plan to Advance the Well-Being of Older Adults in Santa Clara County.* (February 2005). www.csj.gov

Cornerstone Report. http://www.projectcornerstone.org

Digital Divide Blueprint. *San Jose & Packard Foundation Commit $2.6 Million for Youth Services, Early Education.* http://www.sanjoseca.gov/citymanager/releases/blueprint.htm

Domestic Violence Reports. www.csj.gov.gracecommunitycenter. www.safespy.net

First 5 "5-Year Community Plan". *First 5 Santa Clara County 5-Year Community Investment Plan.* www.santaclarakids.org/communitydocs

Foster Care. Santa Clara County Social Services Agency. www.299-KIDS.org

Emancipated Youth. Santa Clara County Independent Living Program. www.299-KIDS.org

Greenprint. Parks, Recreation and Neighborhood Services 20-Year Strategic Plan for Parks, Community, Facilities & Programs. www.csj.gov

Homeless Study. Homeless Strategy Report. (August 8, 2003). City of San Jose Driving a Strong Economy Committee, Agenda 8-25-03, Item 4C. http://www2.sjhousing.org/report/polyreps.html Policy Reports

Housing 5-Year Plan. City of San Jose Housing Department, Policy Reports, Five-Year Housing Investment Plan. Fiscal Years 2002/03 – 2006/07. (October 3, 2002). http://www2.sjhousing.org/report/polyreps.html

Benner, C., LoPresti, T., Matsuoka, M., Paster, M., Rosner, R.. *Immigrant Workers' Empowerment & Community Building.* University of California Santa Cruz. Center for Justice, Tolerance & Community. (April, 2005). http://cjtc.ucsc.edu/docs/cbr_immigrant_workforcereport.pdf

Santa Clara County Children's Report Advisory Committee. *Kids in Common Children's Report 2005.* http://www.kidsincommon.org/childrens_report_2005.pdf

Linking City Services to United Way. www.uwsv.org/programs/sni.pdf. The United Way Help Line 957-4357

Community Development Institute. University of California Santa Cruz. Center for Justice Tolerance and Community. *Mayfair Improvement Initiative Worker Survey*. (December 2004). http://www.mayfairneighborhood.org

Older Americans 2004 Key Indicators of Well-Being. Federal Interagency Forum on Aging-Related Statistics. www.agingstats.gov/chartbook2004

Packard Foundation Reports. www.packard.org

Planning for an Aging California Population - Preparing for the "Aging Baby Boomers". CalSWEC Aging Initiative Program Report. (February 2005). Assembly Committee on Aging and Long Term Care. http://calswec.berkley.edu/CalSWEC/aireportfebo5.pdf

Prop. 63 Report. www.smartvoter.org/2004/11/02/ca/state/prop/63

Applied Survey Research. United Way Silicon Valley Santa Clara County Partnership for School Readiness. *Ready for School Report.* (2005). http://www.uwsv.org/ReadyForSchoolReport.pdf

Mayor's Youth Gang Task Force Policy Team and Technical Team. *Reclaiming Our Youth, MGPTF 2005-2007*. City of San Jose Youth and Services Programs. Parks, Recreation and Neighborhood Services Department. (2005). www.csj.gov.prns

Senior Disabled Housing Study. Special Needs Housing For Seniors. www.2.sjhousing.org/policy/special.html (December 1997)

United Way Silicon Valley Community Impact Committee. *United Way Silicon Valley Community Impact Study*, United Way Silicon Valley, (2005). http://www.uwsv.org/programs/uwsv_community_impact_report.pdf

WIN Data Employment Barriers - Client Utilization Data. www.financeproject.org/publications/releveapril.htm (April 2000)

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
1 BASIC HUMAN NEEDS						
1a	Shelter: temporary and transitional					
1a	Shelter: temporary and transitional	Community Technology Alliance	Project SHARE	$20,703	CDBG	PRNS
1a	Shelter: temporary and transitional	Bill Wilson Center	Runaway & Homeless Youth Shelter	$39,305	CDBG	PRNS
1a,1b	Shelter: temporary and transitional; Affordable Housing	Emergency Housing Consortium	San Jose H.O.M.E.S.	$28,393	CDBG	PRNS
1a,1c,1d	Shelter: temporary and transitional; Food; Clothing	Sacred Heart Community Service	Comprehensive Services Project	$8,189	CDBG	PRNS
1a,2a	Shelter: temporary and transitional Violence: domestic abuse and gangs	Next Door	HomeSafe - San Jose	$18,227	CDBG	PRNS
1a,2a	Shelter: temporary and transitional Violence: domestic abuse and gangs	Next Door Solutions to Domestic Violence	Shelter Next Door	$42,750	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Community Inns	$7,861	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Julian Street Inn	$11,137	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Cecil White Center	$15,394	CDBG	PRNS
1a,4c	Shelter: temporary and transitional; Financial Management	Family Supportive Housing, Inc.	Case Management for Homeless Families	$14,445	CDBG	PRNS
1b	Shelter: affordable					
1a,1b	Shelter: temporary and transitional Shelter: affordable	Emergency Housing Consortium	San Jose H.O.M.E.S	$28,393	CDBG	PRNS
1b	Affordable Housing	Silicon Valley Independent Living Center	Housing Program for Persons with Disabilities	$9,826	CDBG	PRNS
1b	Affordable Housing	The Catholic Charities of San Jose	Shared Housing Program	$74,473	CDBG	PRNS
1b	Shelter, affordable	Housing Rehabilitation - Single and Multi-Family	Department of Housing	$1,500,064	CDBG	Housing

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
1b	Shelter, affordable	Housing and Energy Services	Economic and Social Opportunities, Inc. (ESO)	$541,622	CDBG	Housing
1b	Shelter, affordable	Low-Income and Senior/Disabled Person Housing Repair Program	Rebuilding Together Silicon Valley	$43,523	CDBG	Housing
1c	Food	Second Harvest Food Bank of Santa Clara and San Mateo Counties	Operation Brown Bag	$17,687	CDBG	PRNS
1c, 1d	Supporting Basic Human Needs: Food and Clothing	Homes		$2,394	GF CBO	PRNS
1c, 1d	Supporting Basic Human Needs: Food and Clothing	Cupertino Community Services		$37,722	GF CBO	PRNS
1c	Food	Loaves & Fishes Family Kitchen	Loaves & Fishes Project	$19,653	CDBG	PRNS
1a,1c,1d	Shelter: temporary and transitional; Food; Clothing	Sacred Heart Community Service	Comprehensive Services Project	$8,189	CDBG	PRNS
1d	Clothing					
1c, 1d	Supporting Basic Human Needs: Food and Clothing	Homes		$2,394	GF CBO	PRNS
1c, 1d	Supporting Basic Human Needs: Food and Clothing	Cupertino Community Services		$37,722	GF CBO	PRNS
1a,1c,1d	Shelter: temporary and transitional Food and Clothing	Sacred Heart Community Service	Comprehensive Services Project	$8,189	CDBG	PRNS
1e	Dependent Care: children, elder, infirm, disabled					
1e	Dependent Care: children, elder, infirm, disabled	Alliance for Community Care	Community Support Recreation	$20,635	CDBG	PRNS
1e	Dependent Care: children, elder, infirm, disabled	The Catholic Charities of San Jose	Long Term Care Ombudsman Program	$27,313	CDBG	PRNS
1e	Dependent Care: children, elder, infirm, disabled	Live Oak Adult Day Services	Senior Adult Day Care/Respite	$28,971	CDBG	PRNS
1e	Dependent Care: children, elder, infirm, disabled	Respite, Research for Alzheimer's Disease	Alzheimer's Activity Center	$29,478	CDBG	PRNS
1e	Dependent Care: children, elder,	Catholic Charities of San Jose	Day Break Caregiver Support	$62,664	CDBG	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
	infirm, disabled		Services Programs			
1e	Dependent Care: children, elder, infirm, disabled	YWCA in Santa Clara Valley	Child Care Program	$148,803	CDBG	PRNS
1e	Dependent Care: children, elder, infirm, disabled	San Jose Smart Start - Family Child Care	San Jose Library	$201,929	CDBG	Library
1e	Dependent Care: children, elder, infirm, disabled	Respite, Research for Alzheimer's Disease	Alzheimer's Activity Center	$20,025	HNVF	PRNS
1e	Dependent Care: children, elder, infirm, disabled	Live Oak Adult Day Services	Senior Adult Day Care/Respite	$32,040	HNVF	PRNS
1e	Dependent Care: children, elder, infirm, disabled	The Mexican American Community Services Agency, Inc.	MACSA Adult Day Health Care Scholarship Project	$54,193	HNVF	PRNS
			Total	$3,164,302		
2 OFFERING COUNSELING AND SUPPORT						
1a	Violence: domestic abuse and gangs					
1a,2a	Shelter: temporary and transitional Violence: domestic abuse and gangs	Next Door	HomeSafe - San Jose	$18,227	CDBG	PRNS
1a,2a	Shelter: temporary and transitional Violence: domestic abuse and gangs	Next Door Solutions to Domestic Violence	Shelter Next Door	$42,750	CDBG	PRNS
2a	Violence: domestic abuse and gangs	The Catholic Charities of San Jose	Young Women's and Men's Empowerment Program	$62,132	CDBG	PRNS
2a	Violence: domestic abuse and gangs	The Mexican American Community Services Agency, Inc.	Youth Opportunities Unlimited	$129,242	CDBG	PRNS
2a	Violence: domestic abuse and gangs	Girl Scouts of Santa Clara County	N/A	$20,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Alum Rock Counseling Center	Crisis Intervention Prevention for Youth (CIPY)	$20,743	BEST	PRNS(or Police)
2a	Violence: domestic abuse and gangs	The Tenacious Group, Inc.		$25,500	BEST	PRNS
2a	Violence: domestic abuse and gangs	Volunteer Center of Silicon Valley		$30,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Next Door Solutions to		$33,650	BEST	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
		Domestic Violence				
2a	Violence: domestic abuse and gangs	Center For Training and Careers/Work NET		$60,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Bill Wilson Marriage and Family Counseling Center		$69,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Social Advocates for Youth (SAY)-EHC Lifebuilders		$70,500	BEST	PRNS
2a	Violence: domestic abuse and gangs	Rohi		$75,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Gardner Family Care Corporation		$81,550	BEST	PRNS
2a	Violence: domestic abuse and gangs	Friends Outside in Santa Clara County		$89,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Filipino Youth Coalition		$90,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Alum Rock Counseling Center		$92,022	BEST	PRNS
2a	Violence: domestic abuse and gangs	Ujima Adult & Family Services, Inc.		$93,838	BEST	PRNS
2a	Violence: domestic abuse and gangs	Cross-Cultural Community Service Center		$97,700	BEST	PRNS
2a	Violence: domestic abuse and gangs	Fresh Lifestyles for Youth		$102,500	BEST	PRNS
2a	Violence: domestic abuse and gangs	Mexican American Community Services Agency		$120,000	BEST	PRNS
2a	Violence: domestic abuse and gangs	Catholic Charities of Santa Clara		$205,250	BEST	PRNS
2a	Violence: domestic abuse and gangs	Breakout Prison Outreach D/B/A California Youth Outreach		$389,875	BEST	PRNS
2a	Violence: domestic abuse and gangs	Boys and Girls Club of S.C. County		$23,919	GF CBO	PRNS
2a	Violence: domestic abuse and gangs	California Youth Outreach Alzar GF		$74,420	GF CBO	PRNS
2a	Violence: domestic abuse and gangs	Next Door Solutions to Domestic Violence	Mature Alternatives to Violent Environments Now (MAVEN)	$97,724	HNVF	PRNS
2a	Violence: domestic abuse and gangs	Alum Rock Counseling Center	Crisis Intervention Youth	$22,596	GF CBO	Police

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
2a	Violence: domestic abuse and gangs	Next Door Solutions to Domestic Violence		$30,794	GF CBO	Police
2a	Violence: domestic abuse and gangs	Alum Rock Counseling Services	TABS	$62,679	GF CBO	Police
2a	Violence: domestic abuse and gangs	Breakout Prison Outreach		$74,420	GF CBO	PRNS
2a,2b	Violence: domestic abuse and gangs	Vietnamese Voluntary Foundation, Inc.	Vietnamese Youth Gang Prevention/Intervention	$10,442	CDBG	PRNS
2b	Substance Abuse: alcohol and drugs					
2a,2b	Substance Abuse: alcohol and drugs	Vietnamese Voluntary Foundation, Inc.	Vietnamese Youth Gang Prevention/Intervention	$10,442	CDBG	PRNS
2b	Substance Abuse: alcohol and drugs	Eastfield Ming Quong	N/A	$69,240	BEST	PRNS
2b	Substance Abuse: alcohol and drugs	Pathway Society, Inc.	N/A	$230,000	BEST	PRNS
2b	Substance Abuse: alcohol and drugs	San José Jazz Society	Keep the Music Alive	$150,000	HNVF	PRNS
2b	Substance Abuse: alcohol and drugs	Pathway Society, Inc.	Pathway to Family Wellness	$14,551	HNVF	PRNS
2b	Substance Abuse: alcohol and drugs	Innvision of Santa Clara Valley	InnVision's Tobacco-Free Health Project	$32,040	HNVF	PRNS
2b	Substance Abuse: alcohol and drugs	San Jose Children's Musical Theater	Healthy Stages	$63,393	HNVF	PRNS
2b	Substance Abuse: alcohol and drugs	Fresh Lifelines for Youth, Inc.	Juvenile Drug Treatment Court Mentoring Program	$38,006	CDBG	PRNS
2c	Immigration: status, language, education, access					
2c,4a	Immigration: status, language, education, access Adult Living Skills: basic and intermediate English	Vietnamese Voluntary Foundation, Inc (Vivo)	Vietnamese Elderly Services Senior Center	$27,928	CDBG	PRNS
2c, 4d	Immigration: status, language, education, access Effective parenting	Ethiopian Community Services, Inc.	Ethiopian Community Center	$17,149	CDBG	PRNS
2c,4b	Immigration: status, language, education, access Employment	Santa Clara University	Katharine & George Alexander Community Law Center (formerly East San Jose	$13,266	CDBG	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
			Comm Law Cntr)			
2c, 6b	Immigration: status, language, education, access Care Planning: Information, referral	Portuguese Organization for Social Services & Opportunities	Minority Senior Service Providers Consortium	$55,402	CDBG	PRNS
2d	Grief: trauma and bereavement					
2d	Grief: trauma and bereavement	The Bill Wilson Marriage and Family Counseling Center	School-Based Critical Incident Stress Management Services	$25,707	HNVF	PRNS
				$3,162,594		
3 ACCES TO HEALTH CARE						
3a	Physical: primary care, health insurance					
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision The Way Home	Community Inns	$7,861	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision The Way Home	Julian Street Inn	$11,137	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision The Way Home	Cecil White Center	$15,394	CDBG	PRNS
3a	Physical: primary care, health insurance	School Health Clinics of Santa Clara County	Washington Neighborhood Health Clinic	$29,987	HNVF	PRNS
3a	Physical: primary care, health insurance	South Bay Children's Medical Center	After-Hours, Urgent Care Mobile Clinic for Impoverished Children in East San Jose	$39,900	HNVF	PRNS
3a	Physical: primary care, health insurance	Tooth Mobile	Dental Care for Uninsured and Uninsurable Children of San Jose	$105,469	HNVF	PRNS
3a	Physical: primary care, health insurance	Tooth Mobile	Dental Care for Seniors	$145,350	HNVF	PRNS
3a	Physical: primary care, health insurance	Santa Clara Family Health Plan	Children's Health Initiative	$2,100,000	HNVF	PRNS
3b	Mental: adult and family mental					

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
	health					
3b	Mental: adult and family mental health	Victim/Witness Assistance		$49,781	GF CBO	CW/Police
				$2,504,879		
4 ADULT LIVING SKILLS						
4a	Basic and Intermediate English					
2c,4a	Immigration: status, language, education, access; Basic and intermediate English	Vietnamese Voluntary Foundation, Inc (Vivo)	Vietnamese Elderly Services Senior Center	$27,928	CDBG	PRNS
4b	Employment					
2c,4b	Immigration: status, language, education, access; Employment	Santa Clara University	Katharine & George Alexander Community Law Center (formerly East San Jose Comm Law Cntr)	$13,266	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Community Inns	$7,861	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Julian Street Inn	$11,137	CDBG	PRNS
1a,3a,4b	Shelter: temporary and transitional Physical: primary care, healthy insurance; Employment	Innvision the Way Home	Cecil White Center	$15,394	CDBG	PRNS
4b,4c	Employment; Financial Management	Housing Authority of the County of Santa Clara	Family Self-Sufficiency	$14,784	CDBG	PRNS
4b	Employment	St Vincent De Paul	Day Worker Service Center	$47,692	GF CBO	PRNS
4c	Financial Management					
1a,4c	Shelter, temporary and transitional Financial Management	Family Supportive Housing, Inc.	Case Management for Homeless Families	$14,445	CDBG	PRNS
4b,4c	Employment Financial Management	Housing Authority of The County of Santa Clara	Family Self-Sufficiency	$14,784	CDBG	PRNS
4d	Effective Parenting					

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
4d	Effective Parenting	Parent Institute for Quality Education (PIQE)	N/A	$40,000	BEST	PRNS
4d	Effective Parenting	George Mayne Elem School Santa Clara Unified School District	N/A	$70,000	BEST	PRNS
4d	Effective Parenting	Family and Children Services	N/A	$76,362	BEST	PRNS
4d,2c	Effective parenting; Immigration: status, language, education, access	Ethiopian Community Services, Inc.	Ethiopian Community Center	$17,149	CDBG	PRNS
4e	Nutrition and Fitness					
4e	Nutrition and Fitness	Guadalupe Park & Gardens		$59,545	GF CBO	CW/OED
				$430,345		
5 DEVELOPING CHILDREN AND YOUTH						
5a	Early Childhood and Preschool					
5a	Early Childhood and Preschool	Books Aloud!		$39,470	GF CBO	Library
5a	Early Childhood and Preschool	YMCA Mayfair Program		$53,466	GF CBO	PRNS
5a	Early Childhood and Preschool	Campbell Union School District	Winchester Neighborhood Even Start Expansion and Enhancement	$46,992	HNVF	PRNS
5a	Early Childhood and Preschool	Mt. Pleasant Elementary School District	Project F.A.M.E. (Family Advocate Model of Empowerment)	$57,000	HNVF	PRNS
5a	Early Childhood and Preschool	The San Jose Day Nursery	Kindergarten Readiness Program	$71,568	HNVF	PRNS
5a	Early Childhood and Preschool	San Jose Public Library	Books for Little Hands	$138,306	HNVF	PRNS
5a	Early Childhood and Preschool	San Jose Children's Discovery Museum		$300,000	GF CBO	CW/OED
5b	Physical and Emotional Well-being					
5b	Physical and Emotional Well-being	Abraham Lincoln High School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well-being	African American Community Service Agency	Level 1 Homework Center	$4,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Allen Elementary	Level 1 Homework Center	$16,000	HNVF	PRNS
5b	Physical and Emotional Well	Alma Youth Center	Level 1 Homework Center	$1,250	HNVF	PRNS
5b	Physical and Emotional Well	Almaden Country School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Almaden Elementary School	Level 1 Homework Center	$8,250	HNVF	PRNS
5b	Physical and Emotional Well	Alta Vista Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Alum Rock Branch Library	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Alviso Branch Library	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Anderson (Alex) Elementary School	Level 1 Homework Center	$8,400	HNVF	PRNS
5b	Physical and Emotional Well	Anderson (Leroy) Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Andrew Hill High School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Anne Darling Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Arbuckle Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	August Boeger Middle School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Bachrodt Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Bagby Elementary School	Level 1 Homework Center	$13,800	HNVF	PRNS
5b	Physical and Emotional Well	Baker Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Baker Park Apts.	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Baldwin Elementary School	Level 1 Homework Center	$7,875	HNVF	PRNS
5b	Physical and Emotional Well	Bernal Intermediate School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Berryessa Branch Library	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Biblioteca Latinoamericana	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Blackford Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Blossom River Apartments	Level 1 Homework Center	$8,235	HNVF	PRNS
5b	Physical and Emotional Well	Booksin Elementary School	Level 1 Homework Center	$9,500	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Branham High School	Level 1 Homework Center	$7,750	HNVF	PRNS
5b	Physical and Emotional Well	Brooktree Elementary School	Level 1 Homework Center	$13,000	HNVF	PRNS
5b	Physical and Emotional Well	Cadwallader Elementary School	Level 1 Homework Center	$9,000	HNVF	PRNS
5b	Physical and Emotional Well	Calabazas Branch Library	Level 1 Homework Center	$11,891	HNVF	PRNS
5b	Physical and Emotional Well	Canoas Elementary School	Level 1 Homework Center	$11,300	HNVF	PRNS
5b	Physical and Emotional Well	Carlton Elementary School	Level 1 Homework Center	$9,730	HNVF	PRNS
5b	Physical and Emotional Well	Carolyn A. Clark Elementary	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Carson (Rachel) Elementary School	Level 1 Homework Center	$16,064	HNVF	PRNS
5b	Physical and Emotional Well	Cassell Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Castillero Middle School	Level 1 Homework Center	$21,025	HNVF	PRNS
5b	Physical and Emotional Well	Castlemont Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Castro Middle School	Level 1 Homework Center	$6,000	HNVF	PRNS
5b	Physical and Emotional Well	CCSC Homework Center	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Cedar Grove Elementary School	Level 1 Homework Center	$6,000	HNVF	PRNS
5b	Physical and Emotional Well	Chaboya Middle School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Chavez (Cesar) Elementary School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Cherrywood Elementary School	Level 1 Homework Center	$14,000	HNVF	PRNS
5b	Physical and Emotional Well	Christopher Elementary School	Level 1 Homework Center	$13,125	HNVF	PRNS
5b	Physical and Emotional Well	Country Lane School	Level 1 Homework Center	$11,825	HNVF	PRNS
5b	Physical and Emotional Well	Cureton Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	D. J. Meyer Elementary School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Dahl (Cpt. Jason) Elementary School	Level 1 Homework Center	$8,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Dartmouth Middle School	Level 1 Homework Center	$18,700	HNVF	PRNS
5b	Physical and Emotional Well	Davis (Caroline) Intermediate School	Level 1 Homework Center	$11,550	HNVF	PRNS
5b	Physical and Emotional Well	De Vargas Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Del Mar High School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Del Roble Elementary School	Level 1 Homework Center	$28,611	HNVF	PRNS
5b	Physical and Emotional Well	Dilworth Elementary School	Level 1 Homework Center	$6,655	HNVF	PRNS
5b	Physical and Emotional Well	Dorsa Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Dorsa Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Dove Hill Elementary School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Downtown College Prep School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	East Branch Carnegie Library	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Easterbrook Discovery Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Eastside Boys & Girls Club	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Eden Palms Apartments	Level 1 Homework Center	$7,875	HNVF	PRNS
5b	Physical and Emotional Well	Edenvale Elementary School	Level 1 Homework Center	$11,550	HNVF	PRNS
5b	Physical and Emotional Well	Educational Park Branch Library	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Empire Gardens Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Evergreen Valley High School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Fair Middle School	Level 1 Homework Center	$28,000	HNVF	PRNS
5b	Physical and Emotional Well	Fammatre Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Farnham Charter Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Fischer Middle School	Level 1 Homework Center	$11,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Five Wounds School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Forest Hill Elementary School	Level 1 Homework Center	$5,600	HNVF	PRNS
5b	Physical and Emotional Well	Franklin Elementary School	Level 1 Homework Center	$10,500	HNVF	PRNS
5b	Physical and Emotional Well	Frost (Earl) Elementary School	Level 1 Homework Center	$8,147	HNVF	PRNS
5b	Physical and Emotional Well	Galarza (Ernesto) Elementary School	Level 1 Homework Center	$7,650	HNVF	PRNS
5b	Physical and Emotional Well	Gardner Academy School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Glider Elementary School	Level 1 Homework Center	$7,875	HNVF	PRNS
5b	Physical and Emotional Well	Goss Elementary School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Grace Lutheran Church of San Jose	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Grant Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Graystone Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Guadalupe Elementary School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Gunderson High School	Level 1 Homework Center	$25,000	HNVF	PRNS
5b	Physical and Emotional Well	Hacienda Elementary School	Level 1 Homework Center	$7,221	HNVF	PRNS
5b	Physical and Emotional Well	Harte (Bret) Middle School	Level 1 Homework Center	$20,550	HNVF	PRNS
5b	Physical and Emotional Well	Hayes Elementary School	Level 1 Homework Center	$9,179	HNVF	PRNS
5b	Physical and Emotional Well	Hellyer Elementary School	Level 1 Homework Center	$9,500	HNVF	PRNS
5b	Physical and Emotional Well	Helzer Court Apartments	Level 1 Homework Center	$1,500	HNVF	PRNS
5b	Physical and Emotional Well	Herman Intermediate School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Hillview Branch Library	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Holly Oak Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Hoover Middle School	Level 1 Homework Center	$24,000	HNVF	PRNS
5b	Physical and Emotional Well	Horace Mann Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Hubbard Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Huff Gardens Apartments	Level 1 Homework Center	$6,000	HNVF	PRNS
5b	Physical and Emotional Well	Ida Jew Intermediate	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Independence High School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	James Lick High School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	John J. Montgomery Elementary	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Joseph George Middle School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Laneview Elementary School	Level 1 Homework Center	$13,000	HNVF	PRNS
5b	Physical and Emotional Well	Latimer Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Laurelwood Elementary School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Ledesma Elementary School	Level 1 Homework Center	$7,035	HNVF	PRNS
5b	Physical and Emotional Well	Leigh High School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Leland High School	Level 1 Homework Center	$6,650	HNVF	PRNS
5b	Physical and Emotional Well	Ley Va Middle School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Lietz Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Linda Vista Elementary School	Level 1 Homework Center	$7,400	HNVF	PRNS
5b	Physical and Emotional Well	Los Alamitos Elementary School	Level 1 Homework Center	$9,500	HNVF	PRNS
5b	Physical and Emotional Well	Los Arboles Elementary School	Level 1 Homework Center	$8,500	HNVF	PRNS
5b	Physical and Emotional Well	Luther Burbank School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Lynbrook High School	Level 1 Homework Center	$11,518	HNVF	PRNS
5b	Physical and Emotional Well	Lyndale Elementary School	Level 1 Homework Center	$5,100	HNVF	PRNS
5b	Physical and Emotional Well	Lynhaven Elementary School	Level 1 Homework Center	$4,000	HNVF	PRNS
5b	Physical and Emotional Well	MACSA Youth Center	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Majestic Way Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Maranatha Outreach Center	Level 1 Homework Center	$18,000	HNVF	PRNS
5b	Physical and Emotional Well	Martin Murphy Middle School	Level 1 Homework Center	$10,500	HNVF	PRNS
5b	Physical and Emotional Well	Matsumoto (Tom) Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Mayne (George) Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	McCollam Elementary School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	McKinley Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Meadowfair Community Center	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Meadows (Jeanne) Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Meyerholz Elementary School	Level 1 Homework Center	$7,200	HNVF	PRNS
5b	Physical and Emotional Well	Millbrook Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Miller (Joaquin) Middle School	Level 1 Homework Center	$4,000	HNVF	PRNS
5b	Physical and Emotional Well	Miner (George) Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Monroe Middle School	Level 1 Homework Center	$18,000	HNVF	PRNS
5b	Physical and Emotional Well	Morrill Middle School	Level 1 Homework Center	$13,000	HNVF	PRNS
5b	Physical and Emotional Well	Most Holy Trinity	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Mt. Pleasant Elementary	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Mt. Pleasant High School	Level 1 Homework Center	$11,200	HNVF	PRNS
5b	Physical and Emotional Well	Muir (John) Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Muir (John) Middle School	Level 1 Homework Center	$18,700	HNVF	PRNS
5b	Physical and Emotional Well	Noble Elementary School	Level 1 Homework Center	$13,000	HNVF	PRNS
5b	Physical and Emotional Well	Noddin (Ralph E.) Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Northside Boys & Girls Club	Level 1 Homework Center	$7,500	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Northwood Elementary School	Level 1 Homework Center	$16,000	HNVF	PRNS
5b	Physical and Emotional Well	Norwood Creek Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	O. B. Whaley Elementary School	Level 1 Homework Center	$4,000	HNVF	PRNS
5b	Physical and Emotional Well	Oak Grove High School	Level 1 Homework Center	$12,075	HNVF	PRNS
5b	Physical and Emotional Well	Oak Ridge Elementary School	Level 1 Homework Center	$7,875	HNVF	PRNS
5b	Physical and Emotional Well	Ocala Middle School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Ohlone Chynoweth Commons	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Orchard School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Oster Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Painter Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Pala Middle School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Parkview Elementary School	Level 1 Homework Center	$7,529	HNVF	PRNS
5b	Physical and Emotional Well	Pathfinder High School	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Payne Elementary School	Level 1 Homework Center	$7,800	HNVF	PRNS
5b	Physical and Emotional Well	Peter Burnett Middle School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Piedmont Hills High School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Piedmont Middle School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Pinmore Gardens Apartments	Level 1 Homework Center	$7,185	HNVF	PRNS
5b	Physical and Emotional Well	Pioneer High School	Level 1 Homework Center	$27,945	HNVF	PRNS
5b	Physical and Emotional Well	Poco Way Apartments	Level 1 Homework Center	$5,136	HNVF	PRNS
5b	Physical and Emotional Well	Price (Ida) Middle School	Level 1 Homework Center	$19,765	HNVF	PRNS
5b	Physical and Emotional Well	Prospect High School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Ramblewood Elementary school	Level 1 Homework Center	$5,000	HNVF	PRNS
5b	Physical and Emotional Well	Reed Elementary School	Level 1 Homework Center	$8,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Resources for Families & Communities	Level 1 Homework Center	$4,500	HNVF	PRNS
5b	Physical and Emotional Well	River Glen Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Robert F. Kennedy Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Rogers Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Rogers Middle School	Level 1 Homework Center	$13,200	HNVF	PRNS
5b	Physical and Emotional Well	Rogers Middle School	Level 1 Homework Center	$8,000	HNVF	PRNS
5b	Physical and Emotional Well	Rolling Hills Middle School	Level 1 Homework Center	$13,200	HNVF	PRNS
5b	Physical and Emotional Well	Rosemary Elementary School	Level 1 Homework Center	$14,300	HNVF	PRNS
5b	Physical and Emotional Well	Ruskin Elementary School	Level 1 Homework Center	$11,000	HNVF	PRNS
5b	Physical and Emotional Well	Ryan (Thomas P.) Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Sacred Heart Community Service	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sacred Heart Educational Center	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sakamoto Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	San Antonio Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	San Antonio Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	San Jose Family Shelter	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	San Jose High Academy	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	San Jose State After-School All-Stars	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sanders (Robert) Elementary School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Santa Teresa Branch Library	Level 1 Homework Center	$10,500	HNVF	PRNS
5b	Physical and Emotional Well	Santa Teresa Elementary School	Level 1 Homework Center	$8,909	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Santee Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sartorette Elementary School	Level 1 Homework Center	$8,250	HNVF	PRNS
5b	Physical and Emotional Well	Schallenberger Elementary School	Level 1 Homework Center	$10,500	HNVF	PRNS
5b	Physical and Emotional Well	Selma Olinder Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Seven Trees Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sheppard Middle School	Level 1 Homework Center	$8,200	HNVF	PRNS
5b	Physical and Emotional Well	Sherman Oaks Elementary School	Level 1 Homework Center	$23,000	HNVF	PRNS
5b	Physical and Emotional Well	Shields Elementary School	Level 1 Homework Center	$9,500	HNVF	PRNS
5b	Physical and Emotional Well	Shirakawa (George Sr.) Elementary School	Level 1 Homework Center	$13,000	HNVF	PRNS
5b	Physical and Emotional Well	Sierramont Middle School	Level 1 Homework Center	$15,000	HNVF	PRNS
5b	Physical and Emotional Well	Silver Creek High School	Level 1 Homework Center	$15,000	HNVF	PRNS
5b	Physical and Emotional Well	Silver Oak Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Simonds Elementary School	Level 1 Homework Center	$10,050	HNVF	PRNS
5b	Physical and Emotional Well	Slonaker Elementary School	Level 1 Homework Center	$7,200	HNVF	PRNS
5b	Physical and Emotional Well	Smith (James) Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Smith (K. R.) Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Solari Community Center	Level 1 Homework Center	$1,370	HNVF	PRNS
5b	Physical and Emotional Well	Southside Boys & Girls Club	Level 1 Homework Center	$10,500	HNVF	PRNS
5b	Physical and Emotional Well	Stipe Elementary School	Level 1 Homework Center	$13,125	HNVF	PRNS
5b	Physical and Emotional Well	Stonegate Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	Summerdale Elementary School	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Sylvandale Middle School	Level 1 Homework Center	$10,000	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Taylor Elementary	Level 1 Homework Center	$7,875	HNVF	PRNS
5b	Physical and Emotional Well	Terrell Elementary School	Level 1 Homework Center	$6,050	HNVF	PRNS
5b	Physical and Emotional Well	The Academy	Level 1 Homework Center	$8,400	HNVF	PRNS
5b	Physical and Emotional Well	Toyon Elementary School	Level 1 Homework Center	$7,000	HNVF	PRNS
5b	Physical and Emotional Well	Trace Elementary School	Level 1 Homework Center	$12,000	HNVF	PRNS
5b	Physical and Emotional Well	Tully Community Branch Library	Level 1 Homework Center	$7,716	HNVF	PRNS
5b	Physical and Emotional Well	Union Middle School	Level 1 Homework Center	$13,700	HNVF	PRNS
5b	Physical and Emotional Well	Valle Vista Magnet School	Level 1 Homework Center	$10,436	HNVF	PRNS
5b	Physical and Emotional Well	Vietnamese American Center	Level 1 Homework Center	$10,000	HNVF	PRNS
5b	Physical and Emotional Well	Villa Garcia Apartments	Level 1 Homework Center	$7,904	HNVF	PRNS
5b	Physical and Emotional Well	Villa San Pedro Apartments	Level 1 Homework Center	$7,544	HNVF	PRNS
5b	Physical and Emotional Well	Village of Four Seasons Unit	Level 1 Homework Center	$7,350	HNVF	PRNS
5b	Physical and Emotional Well	Vinci Park Elementary School	Level 1 Homework Center	$16,536	HNVF	PRNS
5b	Physical and Emotional Well	Washington Elementary School	Level 1 Homework Center	$12,500	HNVF	PRNS
5b	Physical and Emotional Well	West Valley Branch Library	Level 1 Homework Center	$11,331	HNVF	PRNS
5b	Physical and Emotional Well	Westmont High School	Level 1 Homework Center	$8,800	HNVF	PRNS
5b	Physical and Emotional Well	Williams Elementary School	Level 1 Homework Center	$11,965	HNVF	PRNS
5b	Physical and Emotional Well	Willow Glen Elementary School	Level 1 Homework Center	$7,700	HNVF	PRNS
5b	Physical and Emotional Well	Willow Glen High School-Homework Center (YMCA)	Level 1 Homework Center	$25,186	HNVF	PRNS
5b	Physical and Emotional Well	Willow Glen Middle School	Level 1 Homework Center	$17,400	HNVF	PRNS
5b	Physical and Emotional Well	Windmill Springs Elementary School	Level 1 Homework Center	$7,500	HNVF	PRNS
5b	Physical and Emotional Well	Yerba Buena High School	Level 1 Homework Center	$13,500	HNVF	PRNS
5b	Physical and Emotional Well	Fresh Lifelines For Youth	Legal Eagle	$43,822	CDBG	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5b	Physical and Emotional Well	Youth Science Institute		$18,095	GF CBO	PRNS
5b	Physical and Emotional Well	Ethiopian Community Services, Inc.	After School Youth Program	$13,300	HNVF	PRNS
5b	Physical and Emotional Well	Across the Bridge Downtown College Preparatory	Literacy Program: Gatekeeper to Academic Success	$26,600	HNVF	PRNS
5b	Physical and Emotional Well	Continuing Development, Inc.	Provider Training, Resource, and Activity Center	$38,435	HNVF	PRNS
5b	Physical and Emotional Well	YMCA Of Santa Clara Valley	San Jose AfterSchool - YMCA Lietz and Farnham Elementary	$42,824	HNVF	PRNS
5b	Physical and Emotional Well	Sacred Heart Community Service	Turn the Tide Children's Education Program	$52,000	HNVF	PRNS
5b	Physical and Emotional Well	Resource Area For Teachers	RAFT Project	$52,500	HNVF	PRNS
5b	Physical and Emotional Well	The Unity Care Group	Foster Care Youth Academic and Leadership Program	$77,608	HNVF	PRNS
5b	Physical and Emotional Well	Pathfinder High School, Inc.	Finding the Path	$122,208	HNVF	PRNS
5b	Physical and Emotional Well	Fresh Lifelines For Youth, Inc.	Law For Your Life	$14,250	HNVF	PRNS
5b	Physical and Emotional Well	Fresh Lifelines For Youth, Inc.	Legal Eagle	$22,865	HNVF	PRNS
5b	Physical and Emotional Well	San Jose Repertory Theatre	Red Ladder Theatre Company Program	$24,225	HNVF	PRNS
5b	Physical and Emotional Well	Student Racing Partners, Inc.	Model Racecar Program	$32,060	HNVF	PRNS
5b	Physical and Emotional Well	Boys & Girls Club of Silicon Valley	Youth Technology Program	$37,118	HNVF	PRNS
5b	Physical and Emotional Well	Third Street Community Center	Inspiring Young Minds and Families	$37,600	HNVF	PRNS
5b	Physical and Emotional Well	National Conference for Community and Justice	Camp Anytown USA, San Jose Project	$37,631	HNVF	PRNS
5b	Physical and Emotional Well	Indian Health Center of Santa Clara Valley	San Jose Native American Youth Empowerment Program	$40,050	HNVF	PRNS
5b	Physical and Emotional Well	San Jose Museum of Art	Summer Art Studios & Studio 110 Teen Program	$44,955	HNVF	PRNS
5b	Physical and Emotional Well	YMCA of Santa Clara Valley	Schools Partnership Project	$49,286	HNVF	PRNS
5b	Physical and Emotional Well	Bill Wilson Center	Project Safe Place: Safe	$53,400	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
			Place Community Outreach			
5b	Physical and Emotional Well	Digital Clubhouse Network	Digitally Abled Producers Project	$71,250	HNVF	PRNS
5b	Physical and Emotional Well	Community Partners for Youth, Inc.	Step-Up to Brighter Futures	$88,275	HNVF	PRNS
5b	Physical and Emotional Well	Greater San Jose After-School All-Stars	Middle School Sports League/After School Program	$96,842	HNVF	PRNS
5b	Physical and Emotional Well	Inner City Games		$57,565	GF CBO	PRNS
5b	Physical and Emotional Well	MACSA	Youth Center	$270,191	GF CBO	PRNS
5b,5d	Physical and Emotional Well	Catholic Charities of San Jose (Washington Youth Center)	Washington Youth Center	$213,816	GF CBO	PRNS
5c	Responsibility and Citizenship					
5c	Responsibility and Citizenship	City Year San Jose/Silicon Valley	City Year After-school Enrichment Programs	$24,000	HNVF	PRNS
5c,5d	Physical and Emotional Well-being	The Mexican American Community Services Agency, Inc.	MACSA Youth Center Services	$63,698	CDBG	PRNS
5d	Career Aspirations and Support					
5b,5d	Physical and Emotional Well-being & Career Aspirations and Support	Catholic Charities of San Jose (Washington Youth Center)	Washington Youth Center	$213,816	GF CBO	CW/PRNS
5c,5d	Physical and Emotional Well-being	The Mexican American Community Services Agency, Inc.	MACSA Youth Center Services	$63,698	CDBG	PRNS
5d	Career Aspirations and Support	San Jose Conservation Corps	N/A	$48,360	BEST	PRNS
5d	Career Aspirations and Support	Campbell Union School District	Afterschool Program	$21,686	GF CBO	PRNS
5d	Career Aspirations and Support	Boys & Girls Club		$23,919	GF CBO	PRNS
5d	Career Aspirations and Support	Macsa	Youth Employment	$38,987	GF CBO	PRNS
5d	Career Aspirations and Support	San Jose Conservation Corps	Youth Employment	$42,791	GF CBO	PRNS
5d	Career Aspirations and Support	Center for Training and Careers/Work NET	Youth Employment Services	$98,242	GF CBO	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
5d	Career Aspirations and Support	Center for Training & Careers	Eastridge; Youth Employment	$98,242	GF CBO	PRNS
5d	Career Aspirations and Support	Rohi Alternative Comm Outreach, Inc		$110,049	GF CBO	PRNS
5d	Career Aspirations and Support	Junior Achievement of Santa Clara County Inc.	Workforce Readiness and Economic Education Program	$40,000	HNVF	PRNS
5d	Career Aspirations and Support	San Jose Conservation Corps	Youth Corps Program	$46,216	HNVF	PRNS
5d	Career Aspirations and Support	Goodwill Industries of Santa Clara County	School-To-Career	$59,796	HNVF	PRNS
5d	Career Aspirations and Support	Technology Center		$1,300,000	GF CBO	CW/OED
5d	Career Aspirations and Support	San Jose Conservation Corps.	Youth Build San Jose	$62,300	HNVF	PRNS
				$7,063,865		
6 ASSISTING SENIORS AND DISABLED						
6a	Transportation					
6a	Senior Transportation	Outreach & Escort, Inc.	Senior Transportation Project	$153,900	HNVF	PRNS
6a	Transportation	Outreach & Escort, Inc.	Senior Health Transportation Program	$45,347	CDBG	PRNS
6b	Care Planning: information, referral					
6b	Care Planning: information, referral	Services For Brain Injury	Continuum of Care	$19,653	CDBG	PRNS
6b	Care Planning: information	Mental Health Advocacy Project of The Law Foundation Of Silicon Valley	Residential Care Ombudsman Program	$23,583	CDBG	PRNS
6b	Care Planning: information	Santa Clara Valley Blind Center, Inc.	Blind & Visually Impaired Client Services	$26,531	CDBG	PRNS
6b	Care Planning: information	Deaf Counseling Advocacy & Referral Agency	Deaf Community Support Program	$27,588	CDBG	PRNS
6b	Care Planning: information	Santa Clara County Asian Law Alliance, Inc.	Asian Law Alliance	$50,269	CDBG	PRNS
6b	Care Planning: information	Senior Adults Legal Assistance	Legal Assistance to Elders	$81,921	CDBG	PRNS
6b	Care Planning: information	Legal Aid Society of Santa	Housing Counseling Project	$127,792	CDBG	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
		Clara County				
6b	Care Planning: information	Bay Area Legal Aid	Senior Legal Advocacy Project	$37,050	HNVF	PRNS
6b	Care Planning: information	Senior Adults Legal Assistance	Legal Assistance to Elders Expansion Project	$39,174	HNVF	PRNS
6b	Care Planning: information	San Jose Fire Department	Senior Safety Education Program	$61,944	HNVF	PRNS
6b,2c	Care Planning: information, referral Immigration: status, language, education, access	Portuguese Organization for Social Services & Opportunities	Minority Senior Service Providers Consortium	$55,402	CDBG	PRNS
6c	Recreation, Nutrition and Fitness					
6c	Senior Recreation, Nutrition, Fitness	The Mexican American Community Services Agency, Inc.	MACSA Adult Day Health Care Services	$30,374	CDBG	PRNS
6c	Senior Recreation, Nutrition, Fitness	Asian Americans for Community Involvement, Inc.	Senior Wellness Program	$32,224	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	The Health Trust	Meals on Wheels	$32,738	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Jewish Family Services of Silicon Valley	To Life! A Wellness Program For Seniors	$34,556	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Eastern European Service Agency, Inc	Seniors Hope	$36,323	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Ethiopian Community Services, Inc.	Senior Services	$40,200	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Billy Defrank Lesbian and Gay Community Center	LGBT Senior Services Program	$50,201	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Santa Clara Valley Blind Center, Inc.	Seniors Living With Vision Loss	$52,800	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Indian Health Center of Santa Clara Valley	Community Care for American Indian Elders	$54,110	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	The Catholic Charities of Santa Clara County	Support To At-Risk Seniors	$58,550	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	The Catholic Charities of Santa Clara County	Older Caregiver Respite and Support Services	$111,582	HNVF	PRNS
6c	Senior Recreation, Nutrition, Fitness	Filipino-American Senior	Northside Intergenerational	$173,204	HNVF	PRNS

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
		Opportunities Development Council	Community Project			
6c	Senior Recreation, Nutrition, Fitness	Department of Parks, Recreation & Neighborhood Services	Addressing the Gaps in Aging Services	$717,406	HNVF	PRNS
6c	Senior Recreation	Korean American Community Services		$9,230	GF CBO	PRNS
6c	Senior Recreation	Respite, Research for Alzheimers	Alzheimer's Activity Center	$13,815	GF CBO	PRNS
6c	Senior Recreation	San Juan Bautista	Transitional Care-Mildly Ill Children	$32,310	GF CBO	PRNS
6c	Senior Recreation	Northside Community Center	Filipino American Opportunity	$58,354	GF CBO	PRNS
6c	Nutrition/ Recreation	Catholic Charities Of San Jose	Eastside Senior Center	$84,137	GF CBO	PRNS
				$2,372,267		
7 LEADERSHIP/COMMUNITY CAPACITY						
7a	Agencies					
7a	Broadening Leadership Capacity	Community Crime Prevention Associates	N/A	$100,000	BEST	PRNS
7a	Broadening Leadership Capacity	American Lung Association of Santa Clara-San Benito Counties	Fostering Tobacco Free Communities	$94,988	HNVF	PRNS
7a	Broadening Leadership Capacity	Joint Venture: Silicon Valley Network		$38,354	GF CBO	OED
7b	Neighborhoods and Communities		Potential Gap	$0		
				$233,342		
OTHER						
8 ENVIRONMENTAL BENEFIT						
Other	N/A	HOPE	Reuse disposal subsidy	$9,500	GF CBO	ESD
Other	N/A	St Vincent De Paul	Reuse disposal subsidy	$13,500	GF CBO	ESD
Other	N/A	Emergency Housing Consortium	Fireworks	$22,607	GF CBO	CW/OED

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
Other	N/A	Our City Forest	Tree replacement	$40,600	GF CBO	DOT
Other	N/A	San Jose Conservation Corps	Graffiti-Parks	$76,125	GF CBO	GS
Other	N/A	Our City Forest		$100,304	GF CBO	DOT
Other	N/A	San Jose Conservation Corps	Graffiti	$101,661	GF CBO	PRNS
Other	N/A	San Jose Conservation Corps	Seasonal Cleaning	$107,015	GF CBO	PRNS
Other	N/A	Salvation Army	Reuse disposal subsidy	$126,501	GF CBO	ESD
Other	N/A	Goodwill	Reuse disposal subsidy	$365,033	GF CBO	ESD
				$4,714,212		
9 ECONOMIC DEVELOPMENT						
Other	N/A	Arena Authority		$178,354	GF CBO	CW/Mgr
Other	N/A	Sports Authority		$499,701	GF CBO	CW/Mgr
Other	N/A	Convention/Visitors Bureau		$2,014,747	GF CBO	CW/OED
Other	N/A	Portuguese Chamber of Commerce of California		$15,955	GF CBO	OED
Other	N/A	Black Chamber of Commerce Of Silicon Valley		$31,911	GF CBO	OED
Other	N/A	Filipino American Chamber of Commerce of Santa Clara County		$31,911	GF CBO	OED
Other	N/A	Japanese American Chamber of Commerce of Silicon Valley		$31,911	GF CBO	OED
Other	N/A	Vietnamese Chamber of Commerce of Santa Clara Valley		$31,911	GF CBO	OED
Other	N/A	Hispanic Chamber of Commerce of Silicon Valley		$79,777	GF CBO	OED
		Revolving Loan Fund Capital Expansion	Office of Economic Development	$265,975	CDBG	OED
		Merlin San Jose	Silicon Valley Economic Development Corporation	$278,047	CDBG	OED

Appendix B. Grant Inventory Categorized by Need

Code	Need	Agency/Organization	Program	Amount Funded	Funding Source	Department
		SJ/SV Center For Entrepreneurial Development	Santa Clara County Black Chamber of Commerce	$90,838	CDBG	OED
				$3,551,038		
10 CULTURAL ARTS FACILITIES						
Other	N/A	San Jose Museum of Art School		$32,612	GF CBO	CW/OED
Other	N/A	San Jose Stage Company		$68,279	GF CBO	CW/OED
Other	N/A	San Jose Repertory Theater		$300,000	GF CBO	CW/OED
Other	N/A	Mexican Heritage Cultural Gardens		$413,783	GF CBO	CW/OED
Other	N/A	San Jose Museum of Art		$500,000	GF CBO	CW/OED
Other	N/A	San Jose Historical Museum		$912,323	GF CBO	CW/OED
				$2,226,997		
			Total	$29,423,841		

Appendix C. Other Direct Services/Programs and External Agencies/Organizations Categorized by Need

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
Basic Human Need			
Shelter: temporary and transitional	Emergency Shelter Grant (ESG) – Provides financial assistance to agencies providing services to the homeless or those at risk of becoming homeless. Housing Opportunities for Persons with AIDS (HOPWA) - Provides funding to tenant-based rental subsidies and supportive service necessary to foster independence for people living with HIV/ AIDS in Santa Clara and San Benito Counties. Shared Housing Assistance Placement and Supportive Services (SHAPSS) - A collaborative effort between the City and Health Connections Case Management Service focusing on providing individuals with subsidized shared housing along with supportive services and to enable the clients to become self sufficient. Housing Trust Fund (HTF) – Provides homeless service funds for emergency or one-time only requests and acquisition/rehab multi-family rental housing projects for special needs populations.	$444,240 $736,000 $441,000 $2,870,000	The Health Trust San Benito County Health & Human Services Agency Health Connections Emergency Assistance Network Legal Services San Jose and County Homeless Coordinators Asian Americans for Community Involvement Concern for the Poor Inn Vision (11) Next Door Solutions to Domestic Violence Salvation Army (2) Alliance for Community Care (2) Catholic Charities City Team Ministries (3) Emergency Housing Consortium (10) St. Joseph's Cathedral (2) Unity Care County of Santa Clara Charities Housing Development Corporation Housing for Independent People YWCA Bill Wilson Center Community Technology Alliance Homeless Care Force Sacred Heart Community Services
Affordable Housing	Affordable Housing Development Program - Provides low-interest loans to for-profit and nonprofit affordable housing developers for costs related to the predevelopment, construction and permanent financing of housing restricted to low-income households in San José.	$32,000,000	Emergency Housing Consortium Housing Authority of Santa Clara County (Affordable Housing, HUD Programs) Economic and Social Opportunities, Inc. (Minor Home Repair) Rebuilding Together of Silicon Valley (Home Repair) South Bay Mobility (Assistive Devices)

Appendix C. Other Direct Services/Programs and External Agencies/Organizations Categorized by Need

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
	Homebuyer Programs[1] - Includes the Teacher Homebuyer Program providing a deferred equity-share loan of up to $65,000 to low- and moderate-income San José public school teachers; Project-Based Second Mortgages providing 30-year second mortgages up to $50,000 for moderate-income, first-time homebuyers in ownership housing projects for which the City has previously provided financial assistance, and; the SJSU Faculty Housing Program providing a deferred equity-share loan to low- and moderate-income faculty. Housing Rehabilitation Program[2] - This program provides loans and grants to low-income families and property owners to ensure decent, safe and sanitary housing in San José, as well as ensuring long-term affordability and supporting neighborhood revitalization efforts.	$5,800,000 $4,400,000	Catholic Charities Shared Housing Program Project Match Neighborhood Housing Services of Silicon Valley Community Technology Alliance (Subsidized Housing Database) Sacred Heart Housing Assistance Program San Andreas Regional Center Alliance for Community Care Housing Authority of Santa Clara County Adult Independent Development Center Housing Choices Coalition BRIDGE Housing Corporation Silicon Valley Habitat for Humanity Charities Housing Development Corporation Ecumenical Association of Housing (EAH) Mexican American Community Services Agency (MACSA) Mid-Peninsula Housing Coalition Eden Housing First Community Housing Community Housing Developers EHC Lifebuilders
Food	Summer Lunch Program - Provides meals to low-income children when school is not in session.	$17,715	Second Harvest Food Bank African American Community Service Agency Sacred Heart Community Services Boys & Girls Clubs of Silicon Valley (2) Friends Outside in Santa Clara County (2) YMCA InnVision-Georgia Travis Center San Jose State University Mexican American Community Services Agency (3)

[1] HOME, 20% Tax Increment and BEGIN funds.
[2] CDBG CDI, 80% Tax Increment, CalHome, and HOME funds.

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
			Campbell Union School District Martha's Kitchen
Clothing			
Dependent Care: children, elder, infirm	Smart Start San José[3] – Capitol funding for new or upgraded childcare spaces. Senior Companion Program - Recruits and trains volunteers who are 60 and over to be companions to other elders who are in poor health.	$3,000,000 $63,870	Hospice of the Valley
Counseling and Support			
Violence: domestic abuse and gang	Family Violence Center - Operated by the San José Police Department, and is responsible for investigating and prosecuting domestic violence crimes, restraining order violations, stalking, terrorist threats and harassing telephone calls, workplace violence, physical abuse and neglect of children, elderly and dependent adults. Domestic Violence Prevention Program - Collaborates with major domestic violence service agencies in the County and sponsors prevention activities intended to prevent and raise awareness of this issue.	$3,059,000 $473,000	County of Santa Clara Next Door Solutions to Domestic Violence Support Network for Battered Women Asian Women's Home Community Solutions YWCA Rape Crisis Center City of San José Family Violence Center Gardner Counseling Services San José State University Counseling Services
	Grace Community Center (Day Socialization Program)[4] - Designed to provide counseling, education, and community services to female victims of domestic violence and abuse. Clean Slate - A tattoo removal program that serves gang involved and at-risk youth of San José between the ages of 14-25, who have found tattoos	$47,556 $127,080	

[3] Capital funding for new or upgraded childcare spaces utilizing $2.5 million from the SJRA and $0.5 million from the Library Dept. capital budget.
[4] Over half of total GCC budget (Day Socialization Program, Day Rehabilitation Program, Drop-in Program) is based on County of Santa Clara reimbursement for services, currently estimated at $462,500. As such total general fund commitment for all three programs is $320,954.

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
	to be a barrier in furthering themselves through education or employment,		
	STAND - Provides support groups that address issues such as education, health, life-skills, self-esteem, conflict resolution, gang awareness, substance abuse, and domestic violence.	$738,561	
	Safe School Campus Initiative (SSCI) - A mobile street unit that provides city-wide gang mediation and intervention services to intervene with street gangs, mediate volatile situations, reduce gang violence, and divert gang involved individuals to services that will further assist them in disassociating themselves from the gang culture.	$1,425,841	
	SSCI Evening Street Outreach	$506,012	
Substance Abuse: alcohol and drugs	Community Centers[5] Clean Slate Stand		
Immigration: status, language, education and access			Adult Education Sacred Heart Community Services Mayfair Improvement Initiative Center for Employment Training SIREN-Committee Cesar Chavez Teatro Vision Katharine & George Alexander Community Law Center of SCU Legal Aid Society Bay Area Legal Aid Catholic Diocese ACORN Asian Law Alliance Financial Abuse Fraud

[5] A total of forty-four Community, Youth and Senior Centers with an operating budget in FY2005-2006 of $6,250,128.

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
			Equal Employment Opportunity Commission Lawyer Referral Service Community Legal Services Family Court Clinic St. Vincent de Paul Day Worker Center Nuestra Casa Family Resource Center Sacred Heart Community Services IRCC Center for Training & Careers MACSA Interventions Women in Community Services Cesar Chavez Elementary School International Rescue Committee
Grief: trauma and bereavement	Community Centers		
Access and Healthcare			
Physical: primary care, health Insurance	Community Centers		SJSU Dept. of Gerontology SJSU Dept of Social Work Santa Clara County Health and Hospital System
Mental: adult and family mental health	Grace Community Center (Day Rehabilitation Program) - Provides mental health rehabilitation for individuals who need and desire to maintain and/or improve functioning in the community.	$507,648	Santa Clara County Department of Mental Health
Adult Living Skills			
Basic and Intermediate English	Adult and Family Literacy Program - Provides tutoring for adults seeking to improve their English language reading and writing skills and support events where parents and children together improve their reading skills, learn about library, school and other resources for job skills, citizenship and good health.	$612,500	Metropolitan Adult Education East Side Adult Education

Appendix C. Other Direct Services/Programs and External Agencies/Organizations Categorized by Need

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
Employment: obtaining, holding, advancement	Silicon Valley Workforce Investment Network Adult and Dislocated Worker Program - Provides quality employment and training services to assist adults in finding and qualifying for meaningful employment and to help employers find the skilled workers they need to compete and succeed.	$4,600,000	Adult Education Center for Employment Training Escuela Popular Catholic Charities Grail Community Resource Center Foothill College Asian Pacific Family Resource Center
Financial Management: budgeting; saving for home, education, retirement	Financial Literacy Campaign (SVWIN) - Provides financial education, wealth coaching and free savings products to all residents, particularly low to moderate income households and youth, through partnerships with community development organizations, financial institutions and financial counseling services, government and employers.	$29,228	
Effective Parenting: preschool, school age and preparing for adulthood	Family Learning Centers - Provides focused programs that meet needs for ESL, adult basic education and citizenship as identified by residents through community input for new branch libraries and the Strong Neighborhoods Initiative. Community Centers	$181,500	
Nutrition and Fitness: diet, exercise, disease prevention	Community Centers		
Children and Youth			
Early Childhood and Preschool: school readiness, language and social skills	Smart Start San José - Program funds for staffing to guide allocation of capital funds, train early childhood educators and support Early Care and Education Commission. Story Times at Local Branch Libraries - Feature an assortment of storytelling, read-aloud stories, puppetry, singing, readers' theater, poems, finger plays, action activities, crafts, hands-on	$3,000,000 $200,000	First 5 Santa Clara ($29.7m in 05-06) Children's Discovery Museum Peninsula Community Foundation's Raising a Reader Reach Out and Read Santa Clara County Office of Education United Way Silicon Valley-Success by 6 West Ed's Institute for Early Childhood Literacy Mexican Heritage Plaza

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
	demonstrations, and more for various age groups including sessions for bi-lingual. Community Centers		Even Start-Alum Rock School District Read Aloud Collaborative of Silicon Valley
Physical and Emotional Well-being	SJAS (Level 2 & 3) - Partnership with school districts, community-based organizations, teachers and parents to provide safe, fun and enriching activities for youth after school. Community Centers	$6,200,000	
Responsibility and Citizenship	STAND Community Centers	$738,561	
Career Aspirations and Support	Future Teacher Loan Program – Provides loans to students with goals to teach in public schools for education related expenses in exchange of successful completion of approved educational program and commitment to serve in San José public school. Work Experience Program The Work Experience Program employs youth between the ages of 14-16 throughout the City of San José. Four eight-week sessions are offered per year that place up to 154 youth into aquatic, clerical, library, park and recreation positions. The goal is to provide youth the opportunity to gain valuable work experience before the age of 16. Silicon Valley Workforce Investment Network Youth Program - Connects youth looking for work with job search opportunities, workshops, training resources, adult mentoring, pre-employment training, job placement, guidance and counseling, alternate school offerings, summer work experience/employment, leadership development	$100,000 $314,536 $4,460,044	San José State University, National Hispanic, Santa Clara & National Universities

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
	and financial education.		
Assisting Seniors and Disabled			
Transportation	Community Centers		Day Break Respite and Caregiver Support (Medical Visits Only) Heart of the Valley Love in the Name of Christ (limited transportation services) OUTREACH (Paratransit) Portuguese Organization for Social Services and Opportunities Korean American Community Services (To Sherman Oaks CC Only) Self Help for the Elderly (to Program Sites Only) Road Runners (to El Camino Hospital only) V & B Transportation (Medical Patients) VTA Bus and Light Rail DASH Shuttle (Downtown Area Only) Senior Housing Shuttle Vans Taxi Cabs Council on Aging of Silicon Valley
Care Planning: information and referral	OARS – Links seniors and their families to a variety of resources including in-home support services, nutrition programs, employment services, housing options, elder abuse protection, City senior centers and other social services that help promote independent living. Senior Companion Program - Recruits and trains volunteers who are 60 and over to be companions to other elders who are in poor health. Therapeutic Recreation Services - Provides equal recreation opportunities and promotes greater understanding and acceptance among people with and without disabilities, cultural differences and age differences. Community Centers	$67,746 $63,870 $580,286	Council on Aging of Silicon Valley (Information & Referral, HiCap) Filipino-American Community Development Council Jewish Family Services of Silicon Valley Mexican American Community Services Agency Portuguese Organization for Social Services and Opportunities Korean American Community Services Self Help for the Elderly Vietnamese American Cultural and Social Council California Senior Information Line Community Technology Alliance Family Caregiver Alliance United Way - First Call for Help O'Conner Hospital Senior Services, Home Health Care AARP Senior Link Senior Adult Legal Assistance (SALA)

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
			Asian Americans for Community Involvement Asian Law Alliance Council on Aging of Silicon Valley (In-Home Care Registry) Santa Clara County DAAS In-Home Support Services American Asian Home Care Heart of the Valley, Services for Seniors Pathways Continuous Care We Care Personal Services, Inc. Friendly Visitor Program Visiting Angels of Silicon Valley Caring Hearts Home Care Domesticare California Senior Care Family Caregiver Alliance Alzheimer's Activity Center Avenidas Senior Day Care Facilities Day Break Asian Respite & Caregiver Support El Camino Hospital Health Resource Center Live Oak Adult Day Services MACSA Adult Day Services Self Help for the Elderly Senior Day Care Service Yu-Ai-Kai Senior Day Services Asian Americans for Community Involvement Council on Aging of Silicon Valley Indian Health Center of Santa Clara Valley Santa Clara County Adult Protective Services FAST Team
Recreation, Nutrition and Fitness	Grace Community Center (Drop-In Program) - Provides drop-in therapeutic recreation program for adults with mental disabilities, including severe and persistent mental illness and/or developmental	$228,250	Santa Clara County Health Trust (Meals on Wheals) Loaves and Fishes Second Harvest Food Bank Brown Bag Program

[6] Program funded by a County grant. The Total budget is $996,000 with $717,406 funded through HNVF.

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
	disabilities. Therapeutic Recreation Services - Allows for equal recreation opportunities and promotes greater understanding and acceptance among people with and without disabilities, cultural differences, and ages. Senior Nutrition Program - Provides 12 Senior nutrition sites throughout the City serving hot meals to seniors 60 years old and above. The program serves over 900 meals per day. Community Centers	$278,594[6]	Afro-American Community Service Center Eastside Senior Center Yu-Ai-Kai John XXIII Senior Center Korean American Community Services Northside Senior Center Portuguese Organization for Social Services (POSSO) Salvation Army Senior Nutrition Vietnamese American Cultural and Social Council Vietnamese American Senior Center Hope Rehabilitation Senior Center West Valley Japanese American Citizen's League Billy De Frank Senior Program Ethiopian Community Services Santa Clara County DAAS Nutrition Program Council on Aging - Meals on Wheels Second Harvest Food Bank
Leadership/Community Capacity Building			
Agencies; resident representation in governance, planning and delivery of services	Neighborhood Development Center (NDC) - The mission of the NDC is to build strong neighborhoods by connecting residents to information, technology and opportunities for civic engagement. Strong Neighborhoods Initiative (SNI) – The purpose is to build strong neighborhoods by developing community leadership and working collaboratively with residents to achieve the delivery of City Services and neighborhood priorities.	$1,002,869 $41,063,000[7]	
Neighborhoods and Communities: resident self-help neighborhood	CAP Grants - Provides financial support to help resident-based groups conduct activities that build or strengthen the neighborhood organization,	$220,790	

[7] SNI budget from SJRA is $41,063,000 plus carryover from FY2004-2005. Does not include any other funding sources for top 10 projects (City, CDBG, HUD, PDO, Bond, etc).

Need	Program	FY2005-2006 Budget	External Agencies, Organizations or Programs
service projects and expanded volunteer opportunities	improve neighborhood conditions or address issues important to neighborhood quality of life. Retired Senior Volunteer Program (RSVP) - Provides older adults (age 55+) with opportunities to volunteer at sites throughout the San José area including senior centers, libraries and hospitals. Program leverages 240,000 hours of service. Neighborhood Development Center Strong Neighborhoods Initiative Community Centers	$315,586	
Other			
Environmental	Youth Watershed Grant Program - Supports teacher/youth education programs. RAFT - Provides resources for teachers and teacher training workshops. Anti-Graffiti Programs –Support programs that further beautify San José by preventing and removing graffiti and litter through community involvement, eradication and enforcement.	$40,422 $43,900 $752,170	
Economic Development	Revolving Loan Program – Provides loans to small businesses ranging from $5,000 to $20,000 for working capital, tenant improvements, equipment and other uses.	$100,000	
Cultural Arts Appreciation	OCA Grants - Grant awards to assure the vitality of San José's cultural life. - Local arts organizations - Specific art activities e.g., concerts, theatre, exhibitions - Arts organizations - Festivals, parades, community celebrations	$1,650,000 $400,000 $65,000 $336,000	